

27 June 2003

Infrastructure Ministers

Auckland Transport Strategy Funding : Proposed Governance Model

Purpose

- 1 This paper:
 - outlines a proposed governance model for progressing the work on Auckland Transport Strategy Funding and
 - seeks Infrastructure Ministers' agreement to the proposed model.

Background

2 At a meeting with the Auckland Mayoral Forum (the Forum) on 30 May 2003, Ministers agreed to establish a joint working group to consider the Forum's proposals for funding the set infrastructure projects contained in the Auckland plan.

3 A separate paper outlines the proposed work-streams and seeks your agreement that those work-streams form the basis for further work on Auckland Transport Strategy Funding.

Auckland Mayoral Forum's Proposal

4 The Forum's model (attached) has proposed that the governance of the overall project be headed by a Champions' group comprising the Infrastructure Group of Ministers and four Auckland Mayors. The Champions' group would be guided by a joint steering team comprising advisers from the offices of the Ministers of Finance and Transport and Auckland nominees.

5 The Forum has also suggested separate Auckland and Wellington Steering Committees that would report to the Joint Steering Team. Membership of the Auckland Committee would primarily be drawn from Auckland councils and Infrastructure Auckland. This committee would liaise with the Auckland councils' CEOs Forum.

6 The Wellington Committee would be made up of advisers from the offices of the Ministers of Finance and Transport, the Ministry of Transport, Transfund and Transit. This committee would be responsible for liaison with Local Government New Zealand (LGNZ).

7 A programme manager, who would report to both steering committees would manage the seven proposed work-streams (refer separate paper for details of work-streams).

Possible government proposal

8 Officials have considered the Forum's proposed governance model. By grouping Infrastructure Ministers and Auckland Mayors together in the "Champions' Group", the Auckland model does not properly recognise the two parties' separate interests. Any governance structure must recognise central government's budgetary responsibilities and the work being undertaken as part of the Sustainable Development Programme of Action (SDPA).

9 Accordingly, it is proposed that governance of the overall project be headed jointly by Ministers and Auckland representatives (refer attached Draft Government Proposal). Ministers would have responsibility for addressing, in the first instance, the Budget implications resulting from the project, as well as the interface between the project and the SDPA.

11 It is also unclear from the model proposed by the Forum how both parties would co-ordinate action across the various work-streams. We consider that this could best be accomplished by establishing a Joint Officials Group, which would report jointly to Infrastructure Ministers and Auckland representatives. The group would comprise advisers from the Offices of the Ministers of Finance and Transport, Auckland local government representatives, Treasury, Ministry of Transport and DFMC officials, as well as a Local Government New Zealand representative (LGNZ merits a more central role in the overall work programme given its wider interest and the close working relationship it has developed with the government).

12 It is proposed that members of the nine separate work-streams (refer separate paper on work-streams) would report directly to the Joint Officials Group. Compared with the Forum model, this removes one reporting layer and will ensure central and Auckland local government responsibility for overall control of the work-streams.

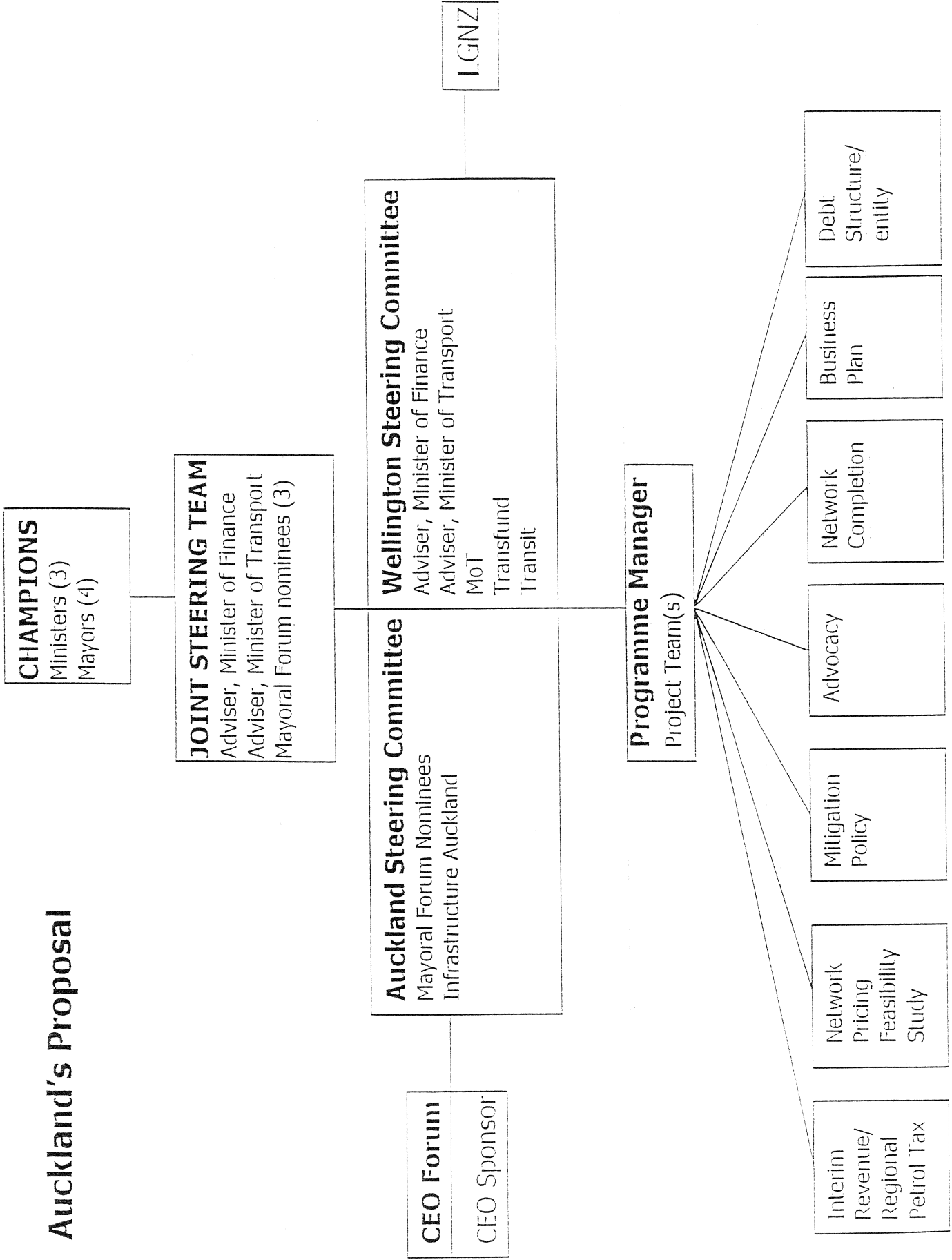
13 Officials understand that the Ministry for the Environment has been preparing a draft Cabinet paper which discusses the establishment of an Auckland Issues Forum and an Urban Issues Forum, as well as the proposed work programme of the Sustainable Auckland Steering Group (SASG). This work programme includes work on transport investment, funding, Management Strategy and Travel Demand Management: pricing and non-pricing issues. There is obviously the potential for considerable overlap between this work and the work of the proposed Auckland Transport Strategy and Funding Working Group. Officials will endeavour to resolve this issue as soon as possible.

Recommendation

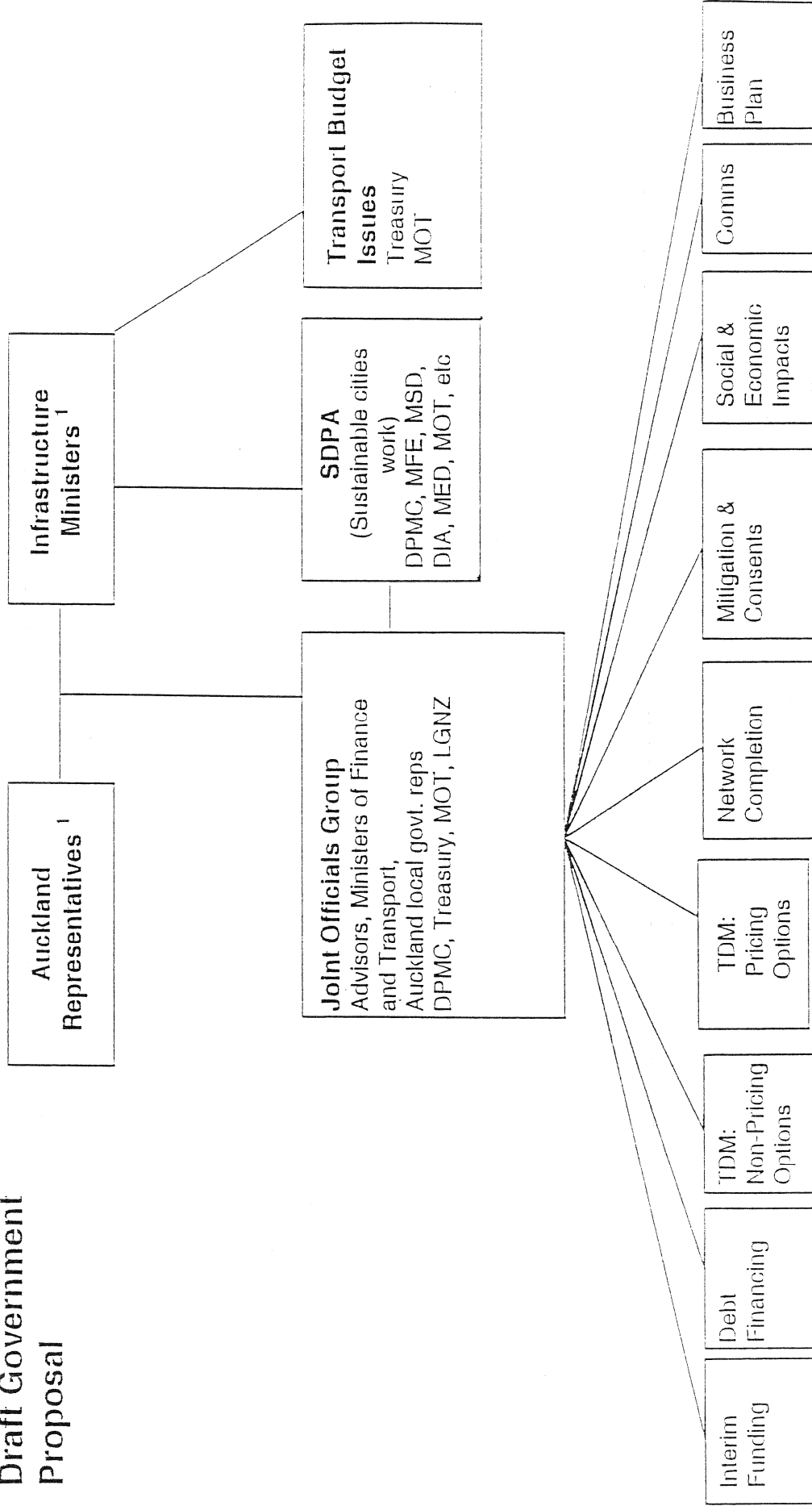
14 It is recommend that Infrastructure Ministers:

- (a) **note** that Auckland and central government officials have discussed the attached Draft Government Proposal; and
- (b) **agree** to the attached Draft Government Proposal for management of the work on Auckland Transport Strategy Funding.

Auckland's Proposal



Draft Government Proposal



¹ Note that both the Auckland representatives and Ministers will collectively act as 'champions' for the project. Also note that it is proposed that three Ministers (Finance, Transport, Associate Transport/Auckland Issues) be the primary contact with Auckland representatives on this project.

THIS IS NOT APPROVED GOVERNMENT POLICY