

The Treasury

COVID-19 Response and Recovery Fund Reporting Information Release

August 2021

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Reference: T2020/2634 PD-5-7-4 (Reporting Cycle 3)

Date: 31 July 2020

To: Minister of Finance (Hon Grant Robertson)

Deadline: None

Aide Memoire 2020: Third report on delivery of specific COVID Response and Recovery Fund (CRRF) and Budget 2020 initiatives

Background

On 17 July, the Treasury provided you and the Implementation Unit (IU) with a second report on the delivery progress of the 115 funded initiatives that the IU is tracking. All updates on progress in the report slide pack are based on information provided by agencies responsible for the delivery of these initiatives.

Overview

We are now providing you with the third progress report. As requested, we have included additional detail on the Ministry of Social Development (MSD) delivery capability in relation to the tracked initiatives they are delivering. Refer to Annex A for this analysis.

In addition to the updates provided by agencies, this third report includes the following analysis:

- MSD additional analysis – Annex A
- Overview of Implementation Unit initiatives – Annex B
- Allocated and actual spending by portfolio (as at 27 July 2020) – Annex C
- Upcoming announcements to October (as at 27 July) – Annex D
- Funding Classifications of Initiatives by Minister – Annex E
- Initiative Risk Classification by Portfolio – Annex F

Analysis

The total allocated operating expenditure (OPEX) and capital expenditure (CAPEX) for all 115 initiatives is \$29,407.4 million¹ and \$3,240.8 million.² This includes the funding for the wage subsidy modification and extension funded through the CRRF (\$10,835.2 million) and now includes the initial Wage Subsidy Scheme provision (\$5,100 million) allocated through the March 17 Economic Response Package. Annex B provides an overview of these initiatives against Government's broader investment and key updates for the third report.³

Third report highlights

Total spending to date has increased by \$615.9 million (+4.3%) since the first report to \$14,954.3 (55.7% of total allocated OPEX for 2019/20 and 2020/21)⁴. This includes an increase in spending of the wage subsidy modification and extension fund and the administration costs for MSD/IR of \$466.3 million to \$12,890.3 million in operating expenditure (80.9% of total spending to date).

See summary table below and refer to Annex C for a more detailed comparison:

| <i>For 115 initiatives</i> | <i>Total OPEX allocated (including out-years)</i> | <i>Total OPEX allocated (2019/20 & 2020/21)⁵</i> | <i>Spending to date (as of third report)</i> | <i>Change from first report \$ (%)</i> | <i>Spending to date as a % of OPEX allocated (2019/20 & 2020/21)</i> |
|---|--|--|---|---|---|
| Total including wage subsidy scheme (WSS) | \$29,407.4 | \$26,865.6 | \$14,954.3 | \$615.9 (+4.3%) | 55.7% |
| WSS | \$15,935.3 | \$15,935.3 | \$12,890.3 | \$466.3 | 80.9% |
| Total excluding WSS | \$13,472.1 | \$10,930.2 | \$2,064.0 | \$149.6 | 18.9% |

¹ From Report 3, this includes the initial Wage Subsidy Scheme provision of \$5.1b allocated through the March 17 Economic Response Package.

² The 115 initiatives include the \$3 billion 'Covid-19 Infrastructure Investment' initiative funded through the CRRF. We have not reported on the 'Covid-19 Infrastructure Investment' initiative. Ministers have agreed a separate reporting and monitoring process for this initiative.

³ This overview reflects information that we know of as of 27 July 2020 provided by agencies.

⁴ This is based on information provided by agencies for this reporting process. You may have separately received more up-to-date information from other sources.

⁵ This includes the \$5.1b March 17 Wage Subsidy funding but does not account for any approved In-Principle Expense Transfers or other transfer mechanisms for 2019/20 funding. Refer Aide Memoire T2020/2504 for more detail.

Of the 115 tracked initiatives, 20 initiatives had no substantial updates from the previous reporting cycle. Refer to the below table for further detail on updates across initiatives:

| | No. of initiatives | % of Total Initiatives (115) |
|--|--------------------|------------------------------|
| Number of initiatives with implementation plans | 58 | 50% |
| Number of initiatives with external reporting | 50 | 43% |
| Number of initiatives with internal reporting | 66 | 57% |
| Number of initiatives with flagged risks | 50 | 43% |
| Number of initiatives with flagged outcomes achieved | 12 | 20% |

The number of Ministerial announcements expected between now and the end of August are summarised below. Refer to Annex D for more detail on these announcements.

| Month | Number of expected announcements |
|------------------|----------------------------------|
| July-August | 1 |
| August | 9 |
| July-September | 4 |
| August-September | 1 |
| September | 4 |
| October | 4 |
| Total | 23 |

Funding Classifications of Initiatives

Of the 115 initiatives, 63 have been identified as funding non-discretionary cost pressures or expansions of existing programmes, and the remaining 52 initiatives are new policies or programmes.

Based on the information gathered in the third report, 65 initiatives have had no spending reported to date. Of those, 41 initiatives are expanding existing programmes and 24 are new policies or programmes. Annex E also provides a breakdown by Minister of these initiatives.

Risk Classification of Initiatives

Of the 115 initiatives, agencies identified 50 initiatives with some level of risk or issue. Agencies have indicated risk and issue mitigations underway for 36 of these initiatives (with unclear evidence of mitigations for the remaining 14). See the table below for a breakdown based on Ministerial portfolio and agency.

Suggested Follow-Up

We have categorised these risks and issues into the following areas:

- **General Implementation** – general implementation specific risks.
- **Delivery on Time** – risks or issues to the on-time delivery of initiatives.
- **Funding** – specific risk or issues that indicate insufficient funds (including time-limited funding).
- **Capability and Capacity** – risks or issues related to the capability or capacity of the agency or its service providers.
- **Other (non-specified or categorised)** – these include minor risks, where risk identification is underway or is being captured by agency risk registers.

The IU could raise the following points with the relevant Ministers' offices in regard to risks identified:

- Agencies should be ensuring that they have appropriate risk / issue identification and mitigation in place for all their initiatives
- Funding provided for these initiatives is likely time limited and agencies should be ensuring initiatives do not become part of agency baselines
- Whether agencies require additional assistance to meet delivery timeframes and what the impacts of tighter timeframes may be
- Whether agencies require further assistance to meet capacity and capability restraints

Please see the below table for a summary of initiatives per risk categorisation and ministerial portfolio and refer to Annex F for more detail by portfolio and initiative.

| Portfolio | Number of initiatives by risk types | | | | | Total |
|--|-------------------------------------|----------|------------------|-------------------------|-----------|-----------|
| | General Implementation | Funding | Delivery on time | Capacity and Capability | Other | |
| Minister for Arts, Culture and Heritage | 3 | 2 | 1 | | | 6 |
| Minister for Biosecurity (MPI) | | | 1 | | | 1 |
| Minister for Children (Oranga Tamariki) | | | | | 1 | 1 |
| Minister for Employment | | | 2 | | 1 | 3 |
| Minister for Ethnic Communities (Office of Ethnic Communities) | 1 | | | | | 1 |
| Minister for Māori Development (TPK) | | | | 1 | 1 | 2 |
| Minister for Pacific Peoples (MPP) | 2 | 1 | | 2 | | 5 |
| Minister for Rural Communities (MPI) | | | | 1 | | 1 |
| Minister for Small Business | | | | | 1 | 1 |
| Minister for Social Development (MSD) | 4 | 1 | 1 | | 1 | 7 |
| Minister for Sport and Recreation (Sport NZ) | 1 | | | | | 1 |
| Minister for the Environment (MfE) | | | 1 | | | 1 |
| Minister for Whānau Ora (TPK) | | | | | 1 | 1 |
| Minister for Workplace Relations and Safety | | | 1 | | | 1 |
| Minister of Agriculture (MPI) | 1 | | | | | 1 |
| Minister of Conservation (DOC) | | | 1 | | | 1 |
| Minister of Education | | 1 | 1 | | 1 | 3 |
| Minister of Health (MoH) | 1 | 2 | | 1 | 1 | 5 |
| Minister of Housing | 1 | | | 1 | 1 | 3 |
| Minister of Research, Science and Innovation (MBIE) | | | | 1 | | 1 |
| Minister of Revenue (IR) | 2 | | | | | 2 |
| Minister of Tourism (MBIE) | 1 | | | | | 1 |
| Minister of Transport (MoT) | | | | | 1 | 1 |
| Total | 17 | 7 | 9 | 7 | 10 | 50 |

Initiatives with low reporting value

Of the 115 initiatives the IU is currently reporting on, we consider the following 18 initiatives have low reporting value to the IU and we recommend that we exclude them from future reporting:

- Three initiatives have spent the funding allocated to them in FY19/20, and are not receiving funding in FY20/21:
 - Supporting Emergency Road Ambulance Services through COVID-19 (see slide 37)

- Funding for Community Midwives in Response to COVID-19 (see slide 37)
- Establishing a Student Hardship Fund (see slide 32)
- Eleven initiatives are large demand driven schemes (including the associated initiatives for administration cost). You also receive a separate weekly update on the actual spend of the large demand driven schemes each Friday. This includes:
 - All **Wage Subsidy** related initiatives;
 - All Temporary Income Relief related initiatives;
 - Business Finance Guarantee Scheme; and
 - Small Business Cashflow Loan Scheme
- One initiative (**Crown Loan Facility to Air New Zealand**) provides updates directly to you as required.
- Two Arts, Culture and Heritage initiatives have already distributed funding and no further updates are expected over the IU reporting period
 - Antarctic Heritage Trust
 - Establishing A New Zealand Fale Malae
- The **COVID-19 Infrastructure Investment** (the IRG funding) is included in the IU list of initiatives however Ministers have agreed a separate reporting mechanism for projects funded through this initiative.

These initiatives have low reporting value for the IU with either no further updates likely to occur for the initiatives over the IU reporting period, or more regular reporting being provided through other mechanisms.

We are intending not to include these 18 initiatives in future reports unless you indicate otherwise.

Next steps

1. We suggest you provide feedback on the slides and indicate what initiatives or areas you would like further reporting on;
2. We intend to report to you and the IU next on 14 August 2020 and this report will include as requested further detail on NZTE's delivery of the "New Zealand's Economic Recovery – Revitalising the International Business Sector" initiative and MBIE's delivery of the Tourism Sector Recovery fund;
3. In addition to the above, we intend to provide two further reports to you and the Implementation Unit on 28 August 2020 and 11 September 2020; and
4. We suggest you consider what initiatives as part of CRRF 2 funding you would like us to monitor, in addition to the initiatives we currently report on.

Annex A: Ministry of Social Development Additional Analysis

Ministry of Social Development (MSD) Delivery

You requested more information about MSD's delivery capability with a focus on CRRF initiatives that have a significant delivery aspect. These areas are employment investment (staffing and the employment MCA), the construction accord, and the foodbank and Community Connectors initiatives. We have provided a summary of these initiatives below based on information provided by MSD.

When comparing this information with the agency reporting, of the five initiatives that you asked for information on: two initiatives (the Construction Accord and Foodbank initiatives) have reported spend, two initiatives (the staffing and employment MCA initiatives) have spending but were not able to provide a figure for the report and are therefore recording 0% spend, and one initiative (Community Connectors initiative) is reporting 0% spend and we expect spending to start in the next three months.

We are identifying areas where we will work with MSD to develop the information base further as part of Treasury's ongoing monitoring role in relation to MSD investment and delivery. We consider it would be useful to have metrics on the number of clients receiving case management support for employment, amount of case manager time spent on employment support, and whether the efficiencies outlined in the Employment and Financial Support Response to Covid-19 (i.e. staffing) initiative bid have been realised. We will continue to identify areas for assessing MSD's capability and effectiveness.

Employment and Financial Support Response to Covid-19 - \$250m over 4 years.

(Spending to date: nil)

This initiative primarily funds more case management staff in response to COVID-19, which enables MSD to respond to higher income support demand while seeking to protect MSD's ability to deliver employment services.

We understand that the majority of the 807 staff for FY20/21 have been recruited, and in training and/or supporting clients. We have more specific information about a subset of the 807 staff, which are the staff recruited after the wage subsidy and rapid response initiatives were set up. Approximately 410 of these 500 staff have been recruited. We will continue to discuss capacity building and pressures with MSD, including seeking further information about the recruitment of the remaining staff.

In addition to more staff, MSD has taken steps to increase the efficiency of its services. For example, the Rapid Return to Work Service is available to new jobseekers and provides access to a range of employment services without talking with a MSD staff member. MSD is also developing its digital services to help manage demand and engage a greater number of jobseekers, including people who have not accessed MSD services before and/or only want employment support.

You identified coordination between agencies as a particular area of interest. We understand from MSD that the establishment of the EET Ministers group has resulted

in better coordination. For example, EET Ministers recently directed that Jobs and Skills Hubs and MSD services be compared and rationalised, resulting in an agreement to fold non-community run Jobs and Skills Hubs into MSD employment services where practicable. A further coordination example is the Department of Conservation checking availability of workers on the West Coast with MSD for a potential restoration project.

Employment Service Response to Covid-19 - \$150m⁶ over 2 years

(Spending to date: nil)

Through CRRF round 1, MSD received \$150m over two years for the Employment Services Response Fund (\$100m in FY20/21 and \$50m is for FY21/22) in the Multi Category Appropriation (MCA) to help people back into employment. The funding allocation for FY20/21 and progress is set out in this table:

| Funding allocation for FY20/21 (\$100m) | Progress status |
|--|--|
| Pathways to Arts and Cultural Employment (PACE), \$2.0m | Designed the: <ul style="list-style-type: none"> - PACE supports and service (will go live on the 16 November 2020 in Auckland). - Click and Enrol Services (piloting two contracted services at the end of September 2020). - Flexi-Wage Retention (will go live on the 17 August 2020). |
| Click and Enrol Services, \$10.0m | |
| Flexi-Wage Retention, \$15.0m | |
| Transition to Work Grant, \$23.0m | Allocated funding to the regions, who are now using these financial assistance products to support people into employment. |
| Course Participation Allowance, \$2.0m | |
| Flexi-Wage Basic, \$22.1m | |
| Individual Placement Support Service (IPS) and Puāwaitanga Package, \$6.0m | Developed and negotiating expansion contracts for the IPS and Puāwaitanga Package. |
| New Regional Employment Contestable Fund Initiative, \$14.5m | Established and running this new Fund Initiative to encourage MSD service delivery staff to identify and implement innovative employment supports and services needed to support people into sustainable employment at a local level. We will seek further information from MSD on outcomes from this Fund. |
| Education to Employment Brokerage, \$0.7m | Allocated funding to regions to expand the service to five additional locations. |
| \$5K for Work for Single People and Couples programme, \$4.5m | This funding has been allocated to the regions, who are now using the financial assistance to help people move regions to obtain employment. |

⁶ Further funding was provided for the Employment MCA via the 6 July 2020 package. This summary does not cover that additional funding.

Construction Accord - \$59.6m over three years (\$4m in FY19/20)

(Spending to date: \$3.401m)

This initiative aims to increase the number of places in various construction programs across New Zealand. \$3.4m has been spent, and approximately \$26m is committed with current contracts and a further \$5m is expected to be committed in the next few weeks. This equates to about 4,400 additional places (including redeployment). MSD has also received six proposals (of 22) from local councils relating to the Mayoral Taskforce for Jobs funding, and expect another eight councils to submit their proposals by end of July 2020.

All of the partnerships funded through this initiative are demand driven. MSD advise that there is some uncertainty in the residential building sector about future demand, and in the civil sector with uncertain procurement pipelines. Three agreements with providers are still being finalised (NZTA, Auckland City Council, Kainga Ora), and delays will impact spending milestones.

Food Secure Communities - \$32m over two years⁷

(Spending to date: \$2.789m)

This initiative has two components. The first component is community level support, which funds providers to meet increased demand for food security. Anecdotally, the increased demand is approximately 40% due to COVID-19. MSD has been clear with providers this component of funding is short term, and a small MSD team is working with providers to develop a sustainable approach.

The second component is national level support and provides funding to establish the New Zealand Food Network which will distribute bulk surplus food nationally, along with funding for two sector umbrella groups (one for foodbanks and community food services, the other for food rescue). [33]

⁷ Technically the allocation of funding is over three years however the first year of funding was the \$2m Grant Fund and is only 6% of the total initiative, therefore we have provided more information based on two year funding.

The funding allocation and progress is set out in this table:

| Funding allocation | Progress status |
|--|---|
| Community level support | |
| Community Food Transition Grant Fund, \$2m in FY19/20 (see footnote 2 below) | This supports the transition of providers from Civil Defence to longer term support from MSD. 90% of funding has been paid out to 135 providers. |
| Community Food Response Grant Fund, \$21m over two years | Funding for foodbanks, food rescue and community food services to contribute to increased demand, while participating in building food secure communities. 131 of 145 applicants for this funding round were successful. MSD will be advising providers of the outcome. |
| Food Secure Communities grant, \$1m over two years | A fund to develop and implement plans for a food secure community. Applications for this fund close on 2 August 2020, with providers informed of the outcome by early September 2020. |
| National level support | |
| Funding for the New Zealand Food Network, \$5.5m over two years | The NZ Food Network is expected to deliver 3000 tonnes of bulk surplus food in its first year, and 5000 tonnes in its second year, with a retail value of \$59m and resulting reductions in carbon emissions. |
| Funding for two umbrella groups, \$1.3m over two years | Aims to build the capacity and capability of their respective sectors, and move them towards best practice. |
| Funding for 4 MSD staff, \$1.2m over two years | To support coordination and delivery of national level support. |

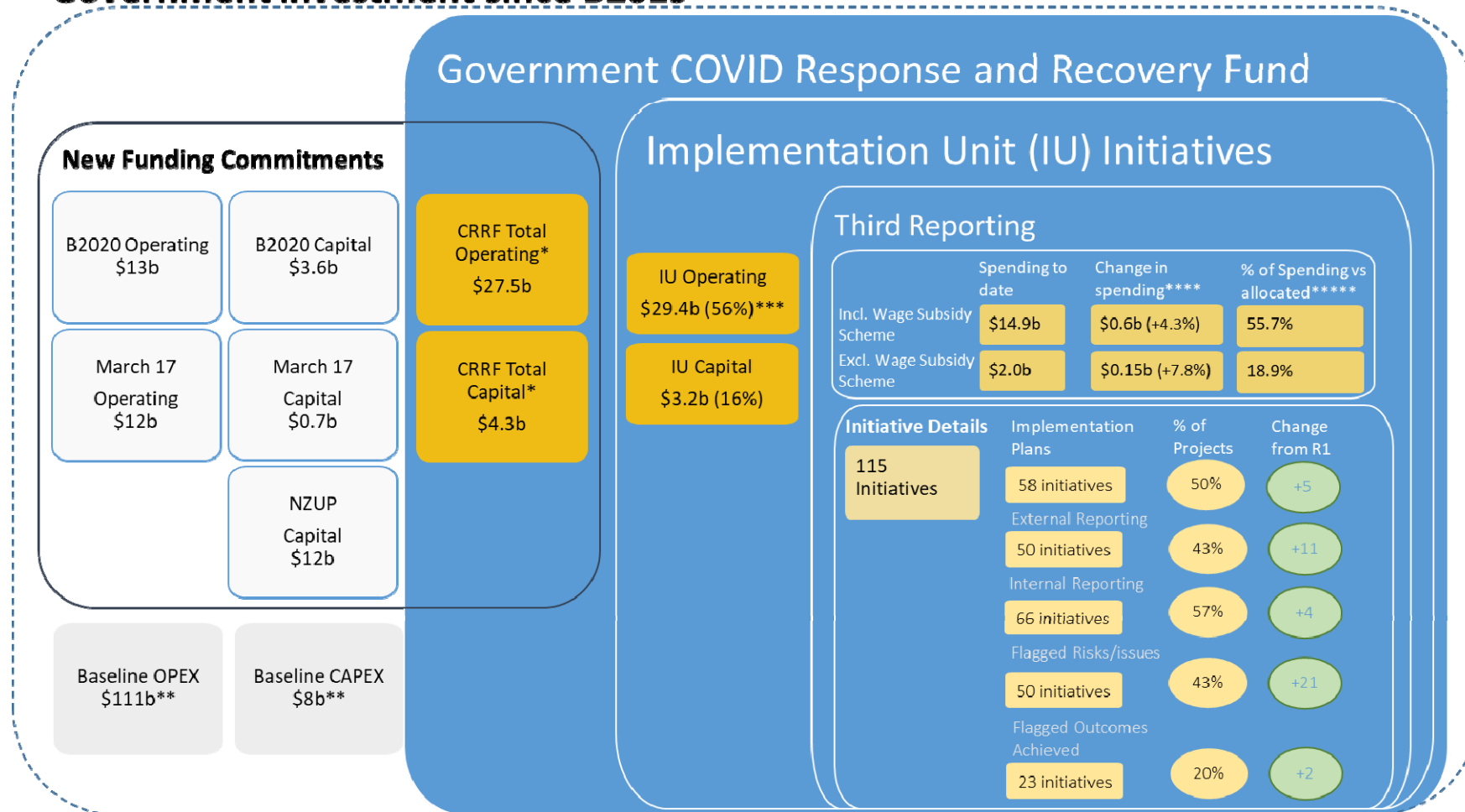
Community Connectors - \$41.25m over two years

(Spending to date: nil)

This initiative funds an additional 125 Community Connector FTEs. Community Connectors will provide support to individuals and whānau, so they can access information and services in the community and across government agencies. Connectors will work with those individuals and whānau who have multiple needs and who may be in vulnerable situations (or at risk of being in vulnerable situations). They will be based in communities where extra support is needed or where service gaps have been identified. Whilst this initiative was embargoed until recently, MSD has progressed implementation and determined the regional allocation of the Connectors and started the process for provider selection. MSD is now ready to engage preferred providers and we understand the 125 Community Connector positions will be in place by 1 October 2020.

Annex B: Overview of Implementation Unit initiatives

Government investment since B2019



*Excludes CRRF 2 funding

**Interim Financial Statements of the Government of New Zealand for the ten months ended 30 April, 2020

***This now includes the initial Wage Subsidy Scheme provision of \$5.1b allocated through the March 17 package (also as a percentage of total new operating funding commitments).

****From first reporting (R1) to third reporting (R3)

*****Allocated to 2019/20 and 2020/21 and does not exclude approved In-Principle Expense Transfers or other transfer mechanisms

Annex C: Allocated and actual spending by portfolio (as at 27 July 2020)

| Portfolio | Total spending to date as at first report (\$M) | Change in spending (first to second report) (\$M) | Change in spending (second to third report) (\$M) | Total spending to date as at third report (\$M) | Total Budget OPEX Allocated (\$M) | % of Spending vs allocation (in 2019/20 & 2020/21) |
|--|---|---|---|---|-----------------------------------|--|
| Minister for Arts, Culture and Heritage | 0.7 | 0.0 | 14.1 ⁸ | 14.8 | 365.0 | 6.90% |
| Minister for Biosecurity | 3.0 | 0.0 | 0.0 | 3.0 | 160.0 | 6.59% |
| Minister for Children | 0.1 | 0.0 | 0.0 | 0.1 | 177.9 | 0.45% |
| Minister for Courts | 0.0 | 0.0 | 0.0 | 0.0 | 37.8 | 0.00% |
| Minister for Economic Development | 0.2 | 0.0 | 0.0 | 0.2 | 279.5 | 0.27% |
| Minister for Employment | 0.1 | 0.0 | 0.0 | 0.1 | 244.5 | 0.09% |
| Minister for Energy and Resources | 2.6 | 0.0 | 0.0 | 2.6 | 56.4 | 9.21% |
| Minister for Ethnic Communities | 0.0 | 0.0 | 0.0 | 0.0 | 2.1 | 0.00% |
| Minister for Government Digital Services | 0.2 | 0.0 | 0.0 | 0.2 | 15.0 | 1.33% |
| Minister for Infrastructure | NA | NA | 0.0 | 0.0 | NA | NA |
| Minister for Māori Development | 0.0 | 0.0 | 0.0 | 0.0 | 33.8 | 0.00% |

⁸ This total figure has been updated to reflect the Ministry's distribution of funding to delivery agents. Prior figures reflect spending that has reached end users.

| Portfolio | Total spending to date as at first report (\$M) | Change in spending (first to second report) (\$M) | Change in spending (second to third report) (\$M) | Total spending to date as at third report (\$M) | Total Budget OPEX Allocated (\$M) | % of Spending vs allocation (in 2019/20 & 2020/21) |
|--|---|---|---|---|-----------------------------------|--|
| Minister for Pacific Peoples | 0.0 | 0.0 | 0.0 | 0.0 | 64.7 | 0.00% |
| Minister for Racing | 41.2 | 0.0 | 0.1 | 41.3 | 52.5 | 78.65% |
| Minister for Rural Communities | 0.1 | 0.0 | 0.0 | 0.1 | 15.6 | 1.33% |
| Minister for Small Business | 22.7 | 0.0 | 0.0 | 22.7 | 37.3 | 60.72% |
| Minister for Social Development | 12,439.5 | 338.9 | 152.7 | 12,931.1 | 17,180.5 ⁹ | 76.70% |
| Minister for Sport and Recreation | 4.6 | 0.0 | 0.0 | 4.6 | 266.7 | 3.06% |
| Minister for the Environment | 0.0 | 0.0 | 0.0 | 0.0 | 457.1 | 0.00% |
| Minister for Whānau Ora | 20.5 | 0.0 | 0.0 | 20.5 | 136.1 | 21.72% |
| Minister for Workplace Relations and Safety | 0.0 | 0.0 | 0.0 | 0.0 | 10.9 | 0.00% |
| Minister of Agriculture | 2.1 | 0.2 | 0.1 | 2.4 | 34.2 | 10.19% |
| Minister of Broadcasting, Communications and Digital Media | 18.1 | 2.4 | 18.6 | 39.0 | 50.0 | 78.10% |

⁹ Includes \$5.1b allocated to wage subsidy through March 17 Package

| Portfolio | Total spending to date as at first report (\$M) | Change in spending (first to second report) (\$M) | Change in spending (second to third report) (\$M) | Total spending to date as at third report (\$M) | Total Budget OPEX Allocated (\$M) | % of Spending vs allocation (in 2019/20 & 2020/21) |
|--|---|---|---|---|-----------------------------------|--|
| Minister of Conservation | 0.0 | 0.0 | 0.0 | 0.0 | 501.8 | 0.00% |
| Minister of Education | 33.5 | 0.0 | 6.0 | 39.4 | 1,678.9 | 4.23% |
| Minister of Finance | 0.8 | 0.0 | 0.0 | 0.8 | 538.0 | 1.32% |
| Minister of Fisheries | 0.0 | 0.0 | 0.0 | 0.0 | 4.6 | TBC |
| Minister of Health | 99.6 | 0.0 | 0.0 | 99.6 | 367.1 | 56.55% |
| Minister of Housing | 0.6 | 0.0 | 0.0 | 0.6 | 795.0 | 2.13% |
| Minister of Internal Affairs | 0.6 | 0.0 | 0.4 | 1.1 | 61.9 | 4.04% |
| Minister of Research, Science and Innovation | 45.8 | 0.0 | 0.0 | 45.8 | 118.4 | 38.80% |
| Minister of Revenue | 1,510.0 | 46.8 | 35.5 | 1,592.3 | 5,022.0 | 22.55% |
| Minister of Tourism | 78.7 | 0.0 | 0.0 | 78.7 | 400.0 | 39.33% |
| Minister of Transport | 13.2 | 0.1 | 0.02 | 13.3 | 242.2 | 5.50% |
| Grand Total | 14,338.3 | 388.5 | 227.4 | 14,954.3 | 29,407.4 | 55.66% |

Annex D: Upcoming announcements to October (as at 27 July)

| Portfolio | Month | Date | Announcement description |
|--|------------------|------------|---|
| Minister for Arts, Culture and Heritage | August | TBC | <i>Pasifika Culture And Heritage Fund</i> : Minister Sepuloni has indicated potential for an announcement when decisions made on initial fund allocations |
| | July-September | TBC | <i>Regeneration Fund</i> : Anticipated launch of contestable funding rounds - applications open |
| | | TBC | <i>Mātauranga Māori</i> : Ministerial announcement TBC. Potentially in late September 2020 on funding allocations. |
| | | TBC | An announcement on ACH funding for <i>Oranga Marae</i> once agreement reached, including on related mātauranga funding framework, once relevant Ministers have approved. |
| | September | TBC | <i>NZ Music Recovery</i> : Ministers to be asked if they would like to announce the opening of the Aotearoa Touring Investment Programme |
| | October | 29/10/2020 | <i>Creative in schools</i> : Results announcement of successful Schools and Kura of Round 2 |
| Minister for Economic Development | October | TBC | <i>Industry Policy</i> : Launch of draft digital technologies ITP, Launch of fund for EMF |
| Minister for Energy and Resources | July-September | TBC | <i>Warmer Kiwi Homes Programme</i> : Opportunity to announce total retrofits for 2019/20 year (exceeding target of 16,000). Final figures will be available in August 2020. |
| Minister for Employment | July - August | TBC | Expected announcement of 4 of the remaining 5 interim RSLGs before the end of July. The last one expected by end August |
| | August | TBC | <i>Maori Apprenticeships Fund</i> : Announce initial Māori entities chosen to deliver partnership initiatives |
| Minister for Pacific Peoples | August-September | TBC | <i>Tupu Aotearoa</i> : Preference is for a nationwide event when all existing Tupu providers confirm their updated contracts/volumes and funding (approximately 12 providers across 21 individual contracts covering 9 different regions). |
| | August | TBC | <i>Pacific Aotearoa</i> : Initial announcement will be to promote the Fund for the first funding round which will open |
| | August | 30/08/2020 | <i>Housing For Pacific Families</i> : A communications plan will be developed as part of the initiative. The Minister for Pacific peoples and Minister of Finance approval of the implementation plan |
| | September | 18/09/2020 | Toloa Community Fund and Kenese Fund successful applications notified Applications open for expressions of interest to deliver the internships, digital incubator and physical hub. |
| | October | TBC | <i>Tupu Aotearoa</i> : A separate launch event is expected for the successful Northland and Nelson/Marlborough providers, once selected |
| Minister for Rural Communities | September | TBC | Establishment of interagency community hub forum |
| Minister for Social Development | August | 1/08/2020 | <i>Resilience And Recovery Of Providers</i> : Direct mailing to Providers, inviting EOI applications |
| | September | 30/09/2020 | <i>He Poutama Taitamariki</i> : Current work is underway for external marketing of HPT services accessibility. The collateral covers Brochures for Youth, Caregivers, Employer, General public, use of Social media platform, Marketing tools (Banners, Plinths and Virtual reality). |
| | October | 1/10/2020 | <i>Services To Support More Disabled New Zealanders</i> : Announcement of services |
| Minister for the Environment | August | 3/08/2020 | <i>New Zealand'S Waterways</i> : Announcement for the opening of the next Freshwater Improvement Fund round, and an upcoming Te Mana O Te Wai Funding Round. |
| Minister of Conservation | August | 10/08/2020 | MOC will announce Raukumara Project with iwi partners at Maraenui Marae where she will also Tairāwhiti Agroecology Recovery Project funding in Gisborne. |
| Minister of Housing | August | TBC | <i>Māori And Iwi Housing Innovation</i> : Ministerial launch of funding |
| Minister of Research, Science and Innovation | August | TBC | Callaghan Innovation may make an announcement when the first loan payments are made. |

Annex E: Funding Classifications of Initiatives by Minister

| Minister (portfolio) | Total number of initiatives | Initiatives topping up existing programmes | | Initiatives that are new policies or programmes | |
|---|-----------------------------|--|--------------------------------|---|--------------------------------|
| | | All | Those with no spending to date | All | Those with no spending to date |
| Rt Hon Jacinda Ardern (Arts, Culture, Heritage - MCH) | 11 | 5 | 3 | 6 | 2 |
| Rt Hon Winston Peters (Racing - DIA) | 1 | 1 | - | - | - |
| Hon Kelvin Davis (Tourism - MBIE) | 1 | - | - | 1 | - |
| Hon Grant Robertson (Finance – TSY) (Sport and Rec – Sport NZ) | 2 2 | - 1 | - 1 | 2 1 | - - |
| Hon Phil Twyford (Economic Development - MBIE) (Transport – MOT) | 3 2 | - 1 | - - | 3 1 | 1 - |
| Hon Dr Megan Woods (Energy and Resources - MBIE) (Housing – HUD) (RSI - MBIE) | 1 5 2 | 1 2 1 | - 1 - | - 3 1 | - 2 - |
| Hon Chris Hipkins (Education – MOE) (Health – MOH) | 14 5 | 6 5 | 6 2 | 8 - | 5 - |
| Hon Andrew Little (Courts – MOJ) (Workplace Relations) | 2 1 | 2 1 | 2 1 | - - | - - |
| Hon Carmel Sepuloni (Social Development – MSD) | 23 | 19 | 13 | 4 | 2 |
| Hon David Parker (Environment – MfE) | 3 | 1 | 1 | 2 | 2 |
| Hon Nanaia Mahuta (Māori Development – TPK) | 3 | 1 | 1 | 2 | 2 |
| Hon Stuart Nash (Revenue – IRD) (Small Business – MBIE) (Fisheries – MPI) | 3 3 1 | - 1 - | - 1 - | 3 2 1 | 1 1 - |
| Hon Jenny Salesa (Ethnic Communities – OEC) | 1 | - | - | 1 | 1 |
| Hon Damien O'Connor (MPI) | 6 | 4 | 2 | 2 | - |
| Hon Kris Faafoi (Broadcasting – MBIE) (Govt Digital Services – DIA) | 1 1 | - - | - - | 1 1 | - - |
| Hon Tracey Martin (Children – Oranga Tamariki) (Internal Affairs – DIA) | 2 2 | 2 2 | 1 - | - - | - - |
| Hon Shane Jones (Infrastructure) | 1 | - | - | 1 | - |
| Hon Peeni Henare (Whānau Ora) | 1 | 1 | - | - | - |
| Hon Willie Jackson (Employment) | 4 | 2 | 2 | 2 | 1 |
| Hon Aupito William Sio (Pacific Peoples) | 5 | 2 | 2 | 3 | 3 |
| Hon Eugenie Sage (Conservation) | 3 | 2 | 2 | 1 | 1 |
| TOTAL | 115 | 63 | 41 | 52 | 24 |

Annex F: Initiative Risk Classification by Portfolio

| | | |
|--|---|--|
| | = | agency has stated there is risk/issue mitigation in place |
| | = | agency has not indicated there is risk/issue mitigation in place |
| | | slide numbers are indicated in brackets |

| | General Implementation | Funding | Delivery on Time | Capacity and Capability | Other |
|--|---|---|---|---|---|
| Rt Hon Jacinda Ardern | | | | | |
| Minister for Arts Culture and Heritage | Creative New Zealand – Retain Core Arts Infrastructure And Deliver Arts Projects In Communities (8) | Antarctic Heritage Trust - Remaining Viable From The Impact Of Covid-19 (7) | Mātauranga Māori Te Awe Kōtuku Fund (8) | | |
| | Establishing A New Zealand Fale Malae (10) | Museum Hardship Fund (7) | | | |
| | Cultural Sector Regeneration Fund (9) | | | | |
| Hon Kelvin Davis | | | | | |
| Minister for Tourism | Tourism Sector Recovery Fund (15) | | | | |
| Hon Grant Robertson | | | | | |
| Minister for Sport and Recreation | Recovery Package For The Play, Active Recreation And Sport System In Response To The Covid-19 Pandemic (18) | | | | |
| Hon Phil Twyford | | | | | |
| Minister of Transport | | | | | Covid-19 Funding To Maintain Essential Transport Connectivity (22) |
| Hon Dr Megan Woods | | | | | |
| Minister of Housing | Increasing the Funding for Rent Arrears Assistance in Response to Impact of COVID-19 (27) | | | Government Housing Build Programme (26) | Progressive Home Ownership Fund: Phase 1 (25) |
| Minister of Research, Science and Innovation | | | | Capital Investment In Callaghan Innovation For A Short-Term Research And Development Loan Scheme (28) | |
| Hon Chris Hipkins | | | | | |
| Minister of Education | Providing students with remote access to online digital resources (Op) (30) | Providing students with remote access to online digital resources (Op) (30) | Adult And Community Education (Ace) - A Modern Approach To Night Classes (33) | | Contingency: Covid-19 Support For Apprentices (35) |
| Minister of Health | Implementing The Maternity Action Plan – Additional Contingency Funding (38) | Supporting Emergency Road Ambulance Services Through Covid-19 (37) | | Planned Care - Covid-19 Backlog (39) | |
| | | Managed arrivals into New Zealand - managed isolation support (38) | | | Funding For Community Midwives In Response To Covid-19 (37) |
| Hon Andrew Little | | | | | |
| Minister for Workplace Relations and Safety | | | Investment In Labour Market Response | | |
| Hon Carmel Sepuloni | | | | | |
| Minister for Social Development | COVID Temporary Income Relief Payments (51) | Covid-19: Responding To Increased Demand For Family Violence Services (47) | Covid-19: Community Connection Services For High And Complex Needs Clients (48) | | The Construction Accord: Expand Skills For Industry Initiative (Covid-19 Response) (44) |
| Hon David Parker | | | | | |
| Minister for the Environment | | | Implementing The Covid-19 Recovery (Fast Track Consenting) Bill (53) | | |
| Hon Nanaia Mahuta | | | | | |
| Minister for Māori Development | | | | Maori Media Sector: Supporting News And Current Affairs Capacity (56) | Supporting Employment Opportunities And Development Through Cadetships (56) |

| | | | | | |
|---------------------------------|---|--|---|---|---|
| Hon Stuart Nash | | | | | |
| Minister of Revenue | Temporary Loss Carry-Back (59) | | | | |
| | Small Business Cashflow Loan Scheme (59) | | | | |
| Minister for Small Business | | | | | Supporting Small Businesses into Digital Commerce (62) |
| Hon Jenny Salesa | | | | | |
| Minister for Ethnic Communities | Ethnic Communities Multi-Lingual Information Network (65) | | | | |
| Hon Damien O'Connor | | | | | |
| Minister of Agriculture | Preventing Food Waste And Supporting Primary Sector Production By Supplying Food To New Zealanders In Need (67) | | | | |
| Minister for Rural Communities | | | | Mitigating the impacts on primary sector and rural communities (70) | |
| Minister of Biosecurity | | | Boosting Economic Activity And Future Growth Across The Horticulture Sector (68) | | |
| Hon Tracey Martin | | | | | |
| Minister for Children | | | | | Emergency Financial Assistance For Caregivers In Response To Covid-19: Supporting Stability And Care (75) |
| Hon Peeni Henare | | | | | |
| Minister for Whānau Ora | | | | | Whānau Ora: Supporting The Immediate And Near-Term Recovery Of Whānau From Covid-19 (78) |
| Hon Willie Jackson | | | | | |
| Minister of Employment | | | Māori Trades and Training Fund (previously: Maori Apprenticeships Fund) (81) | | He Poutama Rangatahi (80) |
| | | | Regional Skills Leadership Groups (81) | | |
| Hon Aupito William Sio | | | | | |
| Minister for Pacific Peoples | Pacific Community Content (84) | Tolua - Increasing Skills And Income Through Empowering Pacific Participation In Stem (83) | | Increase The Reach And Volume Of Service Of Tupu Aotearoa Across New Zealand (81) | |
| | The Pacific Aotearoa Community Covid-19 Recovery Fund (85) | | | Operating Contingency - Improving Housing For Pacific Families And Communities (83) | |
| Hon Eugenie Sage | | | | | |
| Minister of Conservation | | | Protecting Nature (previously Sustainable Land Use: Pest and Predator control) (87) | | |

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