

**Treasury Report:** Bilateral Briefing for Vote Prime Minister and Cabinet  
and Vote Arts, Culture and Heritage

---

<b>Date:</b>	8 March 2007	<b>Treasury Priority:</b>	<b>Medium</b>
<b>Security Level:</b>		<b>Report No:</b>	T2007/291

**Action Sought**

---

	<b>Action Sought</b>	<b>Deadline</b>
Minister of Finance (Hon Dr Michael Cullen)	<b>Read</b> the attached bilateral briefing prior to the bilateral meeting with the Prime Minister	Tuesday, 13 March 2007 at 5:30pm
Associate Minister of Finance (Hon Trevor Mallard)	<b>Read</b> the attached bilateral briefing prior to the bilateral meeting with the Prime Minister	Tuesday, 13 March 2007 at 5:30pm

**Contact for Telephone Discussion** (if required)

---

<b>Name</b>	<b>Position</b>	<b>Telephone</b>	<b>1st Contact</b>
<i>[information deleted in order to protect the privacy of natural persons, including deceased people]</i>	Senior Analyst (Vote PM&C)	<i>[information deleted in order to protect the privacy of natural persons, including deceased people]</i>	✓
	Analyst (Vote A,C&H)		

**Enclosure:** Yes

## Treasury Report: Bilateral Briefing for Vote Prime Minister and Cabinet and Vote Arts, Culture and Heritage

---

Attached is a briefing for the bilateral between the Minister of Finance and the Rt Hon Helen Clark at 5.30 p.m. on Tuesday 13 March 2007 to discuss the budget initiatives for Vote Prime Minister and Cabinet and two capital-only initiatives for Vote Arts, Culture and Heritage (all other initiatives in this Vote are being dealt with through the National Identity theme process).

The Prime Minister's Security Intelligence and Communications Security and Intelligence Votes will also be discussed at this bilateral. For security reasons, briefings for these Votes are provided separately.

The bilateral briefing is structured as follows:

Recommendations	p. 3
Analysis by Vote	p. 6
One-page initiative summaries	p. 12

We expect the key issues for discussion will be:

**Vote Prime Minister and Cabinet:** The initiative for maintaining capability in the Department of Prime Minister & Cabinet, *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*

**Vote Arts, Culture and Heritage:** Whether the New Zealand Film Commission can or should fund its relocation from existing resources (this is the higher-ranked of the two bids). Treasury's view is that there are more pressing demands on the available capital allocation and that one-off expenditure of \$0.946 million in 2007/08 could realistically be absorbed by the Commission without materially impacting on its operations.

### Recommended Action

---

We recommend that you **read** the attached briefing and use it as the basis for making decisions in your bilateral with the Rt Hon Helen Clark at 5.30 p.m. on Tuesday 13 March 2007.

#### Bill Moran

Manager, State Sector Management  
for Secretary to the Treasury

**Hon Dr Michael Cullen**  
Minister of Finance

## Recommendations

### VOTE PRIME MINISTER AND CABINET

#### a Maintaining DPMC Capability

analysis p. 6

- DPMC proposes *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]* million over four years to maintain and enhance capability. This is \$0.675 million less than the original submission, since the capability pressures in 2006/07 have been dealt with through a fiscally neutral transfer from Vote Finance in the March Baseline Update.
- Treasury supports a reduced level of funding of \$4.920 million over four years. This would cover the remuneration pressures *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]* and additional corporate capability. *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]* This level of funding should maintain service quality and address the most important capability risks.
- Other potential funding options include \$6.494 million over four years (*[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*) or \$7.694 million over four years (*[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*). *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*

	\$million - increase/(decrease)				
	2006/07	2007/08	2008/09	2009/10	2010/11 & Outyears
Operating (GST excl)					
Department	-	<i>[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]</i>			
Treasury	-	1.230	1.230	1.230	1.230
Other options					
A	-	1.605	1.605	1.642	1.642
B	-	1.905	1.905	1.942	1.942

#### b Restoration of Government House Wellington

analysis p. 7

- The department proposes \$2.0 million in 2007/08 to obtain resource consents and complete detailed design on Government House Wellington restoration. This has been scaled back from the original submission of \$2.475 million.

- Treasury **supports** this proposal. There is a high chance of service failure if decisions on Government House Wellington restoration are not made in the near future. This funding will ensure work can start immediately following decisions on restoration options that will be presented to Ministers in mid-2007.

	\$million - increase/(decrease)				
	2006/07	2007/08	2008/09	2009/10	2010/11 & Outyears
<i>Capital (GST excl)</i>					
Department	-	2.000	-	-	-
Treasury	-	2.000	-	-	-

## VOTE ARTS, CULTURE AND HERITAGE

### c New Zealand Film Commission relocation

analysis p. 9

- Capital funding of \$0.946 million in 2007/08 is proposed to provide for relocation (including fit-out) costs for the New Zealand Film Commission. The Commission's existing premises are being redeveloped and its lease is unable to be extended. It is required to relocate by the end of 2006/07.
- Treasury's view is that the Commission should seek to meet its relocation costs through reprioritisation of its budgeted \$22.1 million income for that year. In the context of a \$22.1 million budget, one-off expenditure of \$0.946 million would not materially impact on the Commission's operations.
- The Ministry considers that diversion of film funding for fit-out purposes would likely generate some criticism. Budgeting for this kind of cost within baseline has been difficult, as the Commission has had only one year's notice of the requirement to move.

	\$million - increase/(decrease)				
	2006/07	2007/08	2008/09	2009/10	2010/11 & Outyears
<i>Capital (GST excl)</i>					
Department	-	0.946	-	-	-
Treasury	-	-	-	-	-

### d Memorial Park (realignment of Buckle Street)

analysis p. 10

- Capital funding of \$2.0 million in 2007/08 is proposed to fund a government contribution towards the cost of shifting Buckle Street, which currently separates the National War Memorial from the area of the planned National Memorial Park, northwards. This would maximise the usability of the land and create a direct link between the memorial and park.
- Treasury's view is that, given significant competing pressures against the capital allocation, particularly in 2007/08, and in light of current capacity constraints in the construction sector, it would be preferable to defer a decision on this until Budget 2008. This would also allow time for the Ministry to obtain a clearer indication from the other funding parties (Land Transport New Zealand and Wellington City Council) of the share of the total estimated \$7.6 million price for the project they would be prepared to contribute, thereby reducing risk that a further contribution from the government would be required.

	<i>\$million - increase/(decrease)</i>				
	<i>2006/07</i>	<i>2007/08</i>	<i>2008/09</i>	<i>2009/10</i>	<i>2010/11 &amp; Outyears</i>
<i>Capital (GST excl)</i>					
Department	-	2.000	-	-	-
Treasury	-	-	-	-	-

## Vote Prime Minister and Cabinet – Analysis

---

### Analysis of Initiatives

1. Operating and capital funding is being sought for Vote Prime Minister and Cabinet through this bilateral. No funding is being sought through themes for this Vote. This is summarised in the table below:

	\$million - increase/(decrease)				
<i>Funding sought for Vote Prime Minister &amp; Cabinet in Budget 2007</i>	2006/07	2007/08	2008/09	2009/10	2010/11 & Outyears
<i>Operating (GST excl)</i>					
<b>OPERATING</b>	-	<b>1.975</b>	<b>2.391</b>	<b>2.752</b>	<b>3.086</b>
<i>Capital (GST excl)</i>					
<b>CAPITAL</b>	-	<b>2.000</b>	-	-	-

### **Maintaining DPMC Capability** (recommendation a)

2. The department seeks operating funding of *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]* million over four years to maintain and enhance capability. This is \$0.675 million less than the original submission, since the capability pressures in 2006/07 have been dealt with through a fiscally neutral transfer from Vote Finance in the March Baseline Update.
3. DPMC states that cost pressures are causing an undesirable level of risk to core functions, risking a reduction in the quality of service expected of them. Actions have been taken to defer spending (such as carrying personnel vacancies and delaying IT investment and other project work), but DPMC is concerned that this is increasing workloads and pressures for existing staff that may impact adversely on staff turnover.
4. Treasury **supports this initiative at a reduced level** of \$4.920 million over four years. This would cover the areas that Treasury considers of immediate importance – remuneration funding (*[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*), staff training increases, and additional corporate capability. *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*

This level of funding would return the DPMC baseline to its 1999 level.

5. Alternative options include:
  - \$6.494 million over four years *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*.

- \$7.694 million over four years *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*.

6. *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*.
7. *[information deleted in order to maintain the current constitutional conventions protecting the confidentiality of advice tendered by ministers and officials]*.

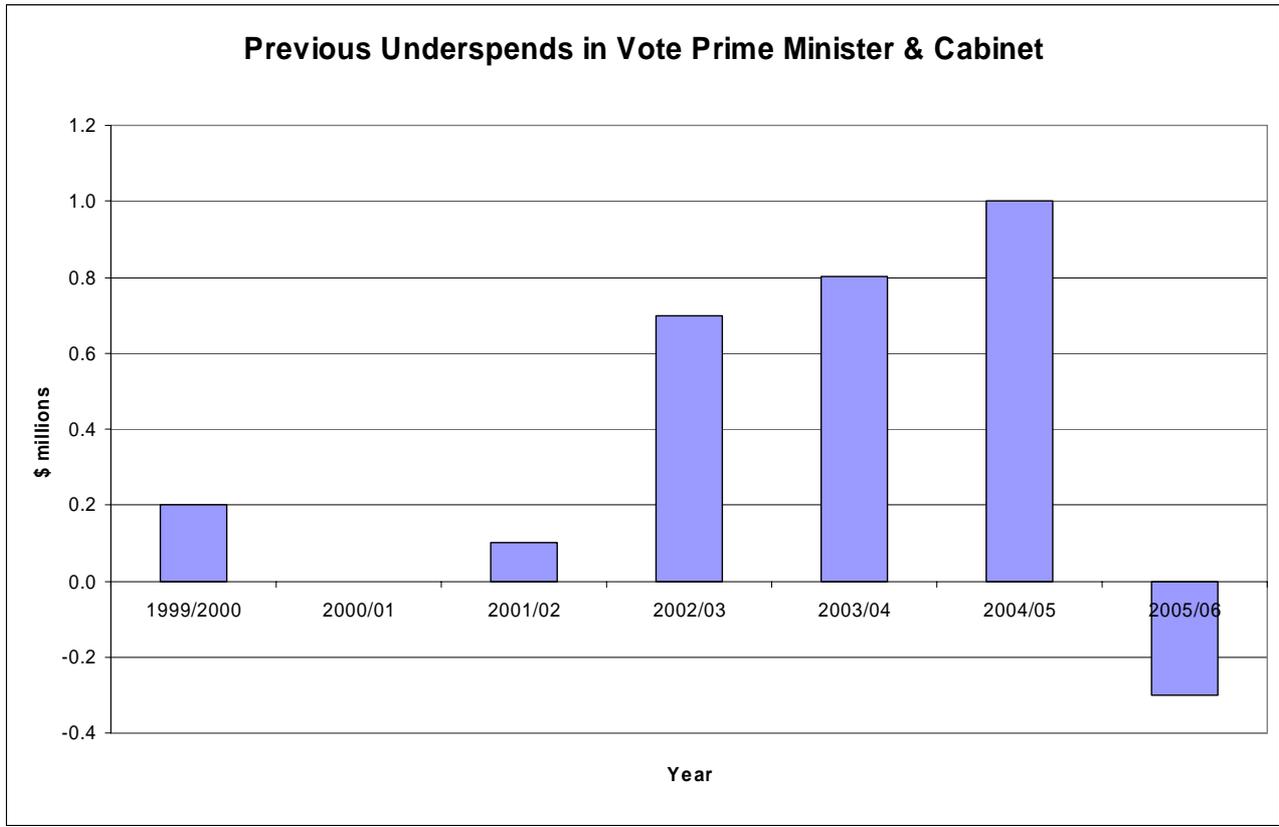
**Restoration of Government House Wellington** (recommendation b)

8. The department seeks \$2.000 million of capital funding in 2007/08. This has been scaled back from the original initiative submission of \$2.475 million.
9. Treasury **supports** this proposal. This funding will allow for any necessary detailed design and resource consent work to begin immediately after Ministers have made decisions on the future use of Government House Wellington. If some of this work does not start immediately after these decisions are made, then there is a risk of service failure at the House and being unlikely to adequately support the Governor-General.
10. Options for future use are planned to be presented to Ministers in July 2007, with options likely to range from minimal capital works to mitigate against imminent service failure and meet minimum legislative requirements, through to full refurbishment and renovation. This latter option is currently being costed, with tentative indications suggesting a programme in the range *[information deleted in order to enable the Crown to negotiate without disadvantage or prejudice]* over three to four financial years, depending on the scope of work Ministers decide to undertake.

**Analysis of Vote**

11. Vote Prime Minister and Cabinet baselines are currently \$15.885 million, with \$0.828 million of this being non-departmental expenditure relating to depreciation on the Government Houses in Auckland and Wellington.
12. The vote received substantial increases in 2003/04 for conducting and coordinating Foreshore and Seabed work (\$5.911 million over three years). This line of work was completed in 2005.

13. The following graph details the history of underspends in the vote:



14. The underspends between 2002/03 and 2004/05 were primarily due to lower than expected costs and earlier disestablishment of the Foreshore and Seabed Group. Interim authority under imprest supply was required for an overspend in 2005/06, which was primarily due to ongoing costs associated with the Ingram inquiry.

## Vote Arts, Culture and Heritage – Analysis

### Analysis of Initiatives

15. Funding is being sought for Vote Arts, Culture and Heritage through this bilateral and also through the National Identity theme process. Total funding being sought in Budget 2007 is summarised in the table below:

<i>Funding sought for Vote Arts, Culture and Heritage in Budget 2007</i>	<i>\$million – increase/(decrease)</i>				
	<i>2006/07</i>	<i>2007/08</i>	<i>2008/09</i>	<i>2009/10</i>	<i>2010/11 &amp; Outyears</i>
<i>Operating (GST excl)</i>					
At this bilateral	-	-	-	-	-
Through National Identity	-	20.784	11.666	12.066	11.666
<b>TOTAL OPERATING</b>	-	<b>20.784</b>	<b>11.666</b>	<b>12.066</b>	<b>11.666</b>
<i>Capital (GST excl)</i>					
At this bilateral	-	2.946	-	-	-
Through National Identity	-	0.771	-	-	-
<b>TOTAL CAPITAL</b>	-	<b>3.717</b>	-	-	-

16. The two initiatives being discussed in this bilateral are both capital-only, i.e. do not relate to any operating funding being sought through the National Identity theme process.

### ***New Zealand Film Commission relocation (recommendation c)***

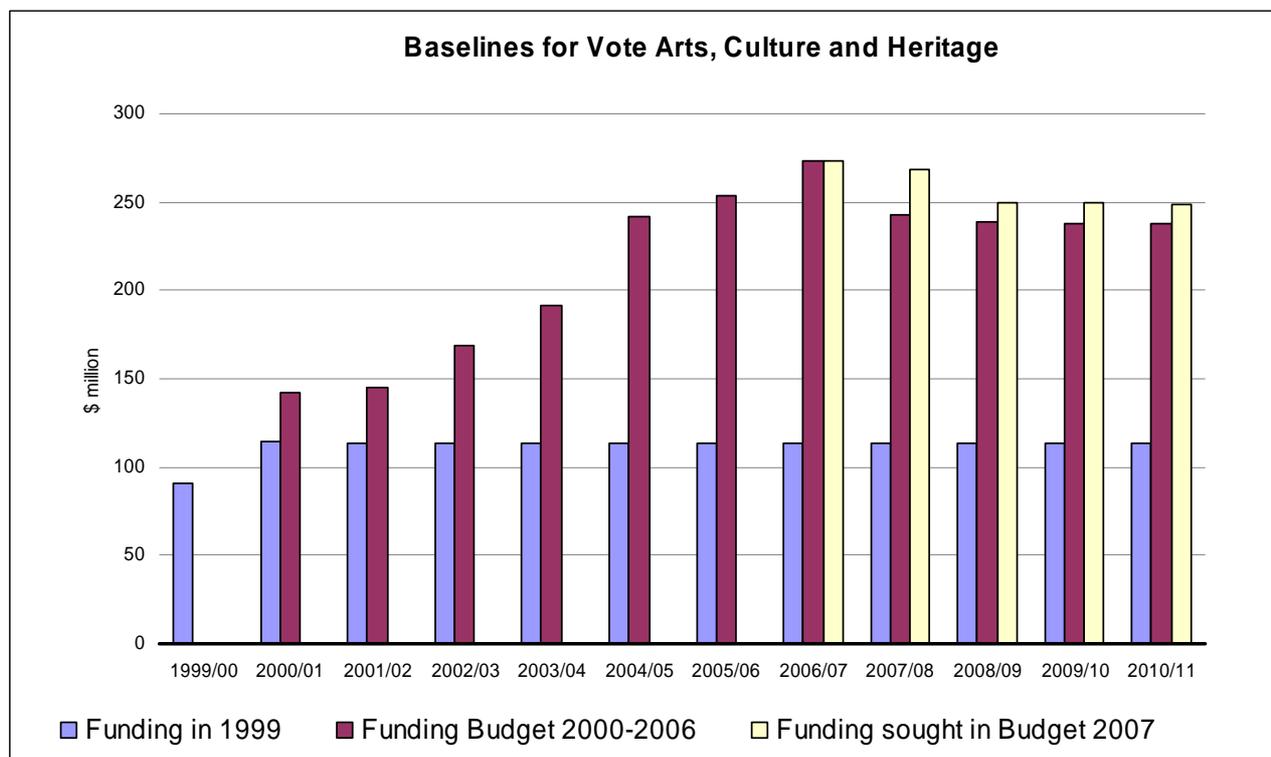
17. Capital funding of \$0.946 million in 2007/08 is sought to provide for relocation (including fit-out) costs for the New Zealand Film Commission. The Commission's existing premises are being redeveloped and its lease is unable to be extended. It is required to relocate by the end of 2006/07.
18. According to its Statement of Intent 2006-2009, the New Zealand Film Commission's income in 2007/08 is budgeted at \$22.1 million. This includes direct government funding of \$10.1 million.
19. In Treasury's view the Commission could realistically meet its \$0.946 million relocation costs without the need for additional government assistance through reprioritising its \$22.1 million budget for 2007/08. While this might mean fewer resources being directed to film production in that year, the core operations of the Commission would not be exposed to risk.
20. Further, the costs associated with relocation arguably represent part of the Commission's core, ongoing business and so should have been planned for.
21. Treasury recommends that you **not support** this bid.

### **Memorial Park (relocation of Buckle Street) (recommendation d)**

22. Capital funding of \$2.0 million in 2007/08 is sought to fund a government contribution towards the cost of shifting Buckle Street, which currently separates the National War Memorial from the area of the planned National Memorial Park, northwards. This would maximise the usability of the land and create a direct link between the memorial and park.
23. In Treasury's view it would be preferable to defer a decision on this until Budget 2008, given the significant competing pressures against the capital allocation, particularly in 2007/08, and in light of current capacity constraints in the construction sector. While the concept has merit and deferring a decision would delay the building of the park, this would not give rise to any service delivery or capability issues.
24. Further, deferring the bid would allow the Ministry to work through the proposal more fully and obtain a clearer indication from the other funding parties (Land Transport New Zealand and Wellington City Council) as to what share of the total estimated \$7.6 million price for the project they would be prepared to contribute. Certainty in this area would reduce the risk that a further contribution from the government would be required.
25. Treasury recommends that you **not support** this bid.

### **Analysis of Vote**

26. The Vote Arts, Culture and Heritage baseline for 2006/07 totals \$273.3 million. This comprises departmental funding of \$15.9 million and non-departmental funding of \$257.4 million. The non-departmental figure includes \$19.2 million of capital funding.
27. As the graph below illustrates, baseline funding for Vote Arts, Culture and Heritage has more than doubled over the last seven years. This growth includes significant increases across each of the arts and culture, heritage and broadcasting areas.



28. Baseline analysis of Vote Arts, Culture and Heritage was undertaken as part of 2006 TOBA exercise. Ministers agreed at that time not to direct the Ministry to identify any reprioritisation options in the Vote.

## One-page Initiative Summaries

---

One-page summaries of the initiatives for discussion at this bilateral are attached on subsequent pages.

<b>Vote:</b>	Prime Minister and Cabinet	<b>Portfolio Minister:</b>	Rt Hon Helen Clark
<b>Title:</b>	Maintaining DPMC Capability		
<b>Description:</b>	Funding to maintain and enhance capability so that DPMC can continue to meet the increasing expectations of it in terms of leadership, high standard of performance, and the complex output requirements such as supporting emergency planning, legislative requirements and risk management.		
<b>Purpose:</b>	Current Policy - Increase in Price	<b>Ranking:</b>	1
<b>Theme:</b>	Other	<b>Theme Objective:</b>	Other

**Funding Sought:**

		2006/07	2007/08	2008/09	2009/10	2010/11
		\$000	\$000	\$000	\$000	\$000
Operating	Gross	<i>[information deleted in order to maintain the current</i>				
	Saving	<i>constitutional conventions protecting the confidentiality</i>				
	Net	<i>of advice tendered by ministers and officials]</i>				
Capital	Gross	0	0	0	0	0
	Saving	0	0	0	0	0
	Net	0	0	0	0	0

**Performance Information:**

Option 2 - where performance/outputs are best expressed as text

Additional funding is required to ensure that DPMC continues to safely deliver its outputs to the high standard required by the Prime Minister, the Governor-General and the Cabinet. Our Statement of Intent states that "To improve performance over the next three years, DPMC will continue to focus on assessment, management and enhancement of capability in some key priority areas." It is crucial that the Prime Minister is well informed and supported on a range of policy and wider issues.

Problem Definition (provide evidence)

The cost pressures on DPMC are evident in 2005/06 with Cabinet authorisation of unappropriated expenditure of \$799,000. In 2006/7, DPMC is projecting a further overspend of \$672,000 because of higher staff costs due to higher than expected staff turnover -26%, IT support costs, travel expenditure and compliance costs. This level of turnover presents an undesirable level of risk to DPMC core functions.

How do we know this initiative will deliver the outcomes (intervention logic)?

Support for the Prime Minister must be provided to the highest standard. DPMC must be able to attract and retain high quality staff. Experienced staff and excellent senior managers are essential to the level of performance and leadership expected of DPMC. Such people with the appropriate background are needed to respond to and advance important cross-government initiatives in an effective and competent manner. The increased funding will enable DPMC to maintain a stable and well trained staff.

Evaluation of Initiative's contribution to Outcome

DPMC, as a central agency has a leadership role in the development of "a high performing, trusted and accessible state sector." We will know when risks are well managed and responses to these risks are well planned

How could the initiative be scaled?

The department is already doing all it can to hold its spending levels particularly by carrying personnel vacancies, deferring IT and other project work but still facing a deficit. The result is increased work pressure on existing staff (hence an undesirably high level of staff turnover).

<b>Vote:</b>	Prime Minister and Cabinet	<b>Portfolio Minister:</b>	Rt Hon Helen Clark
<b>Title:</b>	Restoration of Government House Wellington		
<b>Description:</b>	There is strong evidence of service failure in many parts of Government House. The House requires restoration to be fit for purpose. \$2.475m is required in 2007/08 to obtain resource consents and complete detailed design . Budget 08 will seek funding for construction costs.		
<b>Purpose:</b>	Current Policy - Increase in Quality	<b>Ranking:</b>	1
<b>Theme:</b>	National Identity	<b>Theme Objective:</b>	Connecting to our heritage
<b>Funding Sought:</b>			

		2006/07	2007/08	2008/09	2009/10	2010/11
		\$000	\$000	\$000	\$000	\$000
Operating	Gross	0	0	0	0	0
	Saving	0	0	0	0	0
	Net	0	0	0	0	0
Capital	Gross	0	2475	0	0	0
	Saving	0	0	0	0	0
	Net	0	2475	0	0	0

**Performance Information:**

Option 2 - where performance/outputs are best expressed as text

The maintenance of Government House is a key Service Performance objective for DPMC. Government House is a Grade 1 Heritage building and an important part of NZ's cultural fabric, integral to our sense of nationhood. Heritage policy requires that the building is maintained. Project will remove shortcomings in serviceability and ensure compliance with regulatory requirements. It will also propose options for enhanced sustainability in line with Govt3 and ECCA initiatives and policies.

Problem Definition (provide evidence)

A 2005 Survey identified shortcomings in legislative requirements. Limited seismic capacity risks life safety. Services are inadequate or at near failure. The roof has reached its design life and tiles blow off. Disabled access in the building is inadequate. The finishing kitchen is non compliant, and there are OSH concerns. The quality of Their Excellencies suite is not appropriate for modern living. Adjoining suites are in worse condition.

How do we know this initiative will deliver the outcomes (intervention logic)?

DPMC has secured a team of NZ's top specialist design consultants. An investigation is currently underway to develop the project plan including: survey, Conservation Plan, Project Brief, (involving consultation with a wide group of stakeholders; including Their Excellencies and the Prime Minister) scope of work, costs, programme, risk assessment, communications, quality and procurement plans. plan will be presented, with options, to key stakeholders for selection.

Evaluation of Initiative's contribution to Outcome

At the conclusion of the project there will be a post project review and Project Close out Report including a Post Occupancy Evaluation study. The Project Close out report will measure actual delivered scope, timing, value, risks, and stakeholder critical success factors against those as planned.

How could the initiative be scaled?

By not doing it – this would halt the project and create a high risk of service failure in the very near future. Wait for completion of Project Plan before agreeing funding for preliminary work .This would also halt the project, or require a between-Budget funding decision

<b>Vote:</b>	Arts, Culture and Heritage	<b>Portfolio Minister:</b>	Rt Hon Helen Clark
<b>Title:</b>	NZ Film Commission Relocation		
<b>Description:</b>	NZFC's existing premises are being redeveloped and no further extensions of its lease are available. They are required to relocate by the end of April 2007 and are seeking a one-off payment of \$946,000 plus GST to cover relocation costs and the costs of fitting-out new premises.		
<b>Purpose:</b>	Current Policy - Increase in Price	<b>Ranking:</b>	6
<b>Theme:</b>	National Identity	<b>Theme Objective:</b>	Developing arts and culture

**Funding Sought:**

		2006/07	2007/08	2008/09	2009/10	2010/11
		\$000	\$000	\$000	\$000	\$000
Operating	Gross	0	0	0	0	0
	Saving	0	0	0	0	0
	Net	0	0	0	0	0
Capital	Gross	0	946	0	0	0
	Saving	0	0	0	0	0
	Net	0	946	0	0	0

**Performance Information:**

Either Option 1 - where performance/outputs can be expressed in a table

OR Option 2 - where performance/outputs are best expressed as text

NZFC will vacate its current premises at 119 Jervois Quay by the end of April 2007 and relocate to new premises. They will negotiate the terms of a new lease (probably Ghuznee St and for a lease term of 6 years plus one 6-year right of renewal). Disruption of normal operations will be minimal and not impact negatively on the film sector in any significant way.

**Problem Definition (provide evidence)**

NZFC is required to vacate its current premises and has calculated that the overall cost of relocating and fitting-out the new premises will be \$961,000. This will comprise fit-out, furniture, fees, moving and making good its existing premises. The cost of the relocation will reduce by nearly \$1 million dollars the funds that NZFC has available for supporting New Zealand film.

**How do we know this initiative will deliver the outcomes (intervention logic)?**

The floor area of the new space will be approximately 650m<sup>2</sup> (subject to final design and measurement). Currently NZFC have 20 full-time staff, plus 3 permanent part-timers and 2-3 casuals. It aims to create flexible working spaces for up to 30 staff which will allow the organisation a degree of future-proofing.

**Evaluation of Initiative's contribution to Outcome**

NZFC has certain specialist requirements such as sound-proof viewing rooms, condition-controlled tape storage and facility space for industry events and training. The success of the relocation will be measured by its effect on NZFC's normal operations.

**How could the initiative be scaled?**

amount of additional funding provided by government toward relocation costs could be set at a sum less than \$946,000. This would impact on resources NZFC has available to support New Zealand film.

<b>Vote:</b>	Arts, Culture and Heritage	<b>Portfolio Minister:</b>	Rt Hon Helen Clark
<b>Title:</b>	Memorial Park (Realignment of Buckle Street)		
<b>Description:</b>	Currently, Buckle St separates the National War Memorial from the area of the planned National Memorial Park. Shifting Buckle St north to the outer boundary of the park would maximise the usability of the land and create a direct link between the memorial and the park.		
<b>Purpose:</b>	Current Policy - Increase in Quality	<b>Ranking:</b>	10
<b>Theme:</b>	National Identity	<b>Theme Objective:</b>	Connecting to our heritage

**Funding Sought:**

		2006/07	2007/08	2008/09	2009/10	2010/11
		\$000	\$000	\$000	\$000	\$000
Operating	Gross	0	0	0	0	0
	Saving	0	0	0	0	0
	Net	0	0	0	0	0
Capital	Gross	0	2000	0	0	0
	Saving	0	0	0	0	0
	Net	0	2000	0	0	0

**Performance Information:**

Either Option 1 - where performance/outputs can be expressed in a table

OR Option 2 - where performance/outputs are best expressed as text

The realignment would result in the memorial precinct reaching its full potential as a suitable setting for the National War Memorial. Currently, the visual drama of the structure is abruptly terminated by heavily trafficked Buckle St. This creates a narrow, vehicle dominated public space that is insufficient for its physical scale and symbolic significance.

Problem Definition (provide evidence)

Buckle Street as presently aligned makes access difficult to the National War Memorial and does not allow the land opposite, purchased for the National Memorial Park, to be fully used. The park will not realise its full potential as a suitable precinct for the National War Memorial if Buckle St continues to bisect the park area. Ideally, this work would be done in conjunction with the development of the memorial park and tendered as one piece of work.

How do we know this initiative will deliver the outcomes (intervention logic)?

The park land would become a homogenous whole, and with the National War Memorial would provide a suitable formal and spatial composition.

Evaluation of Initiative's contribution to Outcome

Public feedback will be sought.

How could the initiative be scaled?

If the realignment is not done at this stage of the development, the costs would certainly increase and the project may become impossible once the park is established. The total estimated cost is between \$4.8 - \$7.4 million. The bulk of the funding will be sought from Land Transport New Zealand.