

Vote Corrections

APPROPRIATION MINISTER(S): Minister of Corrections (M18)

APPROPRIATION ADMINISTRATOR: Department of Corrections

RESPONSIBLE MINISTER FOR DEPARTMENT OF CORRECTIONS : Minister of Corrections

Overview of the Vote

The Minister of Corrections is responsible for appropriations in Vote Corrections for the 2016/17 financial year covering:

Operating Expenditure:

- a total of just under \$900 million (66.50% of the Vote) for the provision of custodial services including long-term service contracts and Public Private Partnerships for offenders lawfully required to be detained in custody. This includes remand prisoners (people awaiting trial and offenders convicted but not yet sentenced), those offenders sentenced to imprisonment, and any other offenders required to be lawfully detained in custody
- a total of just over \$209 million (15.46% of the Vote) for the management and delivery of sentences and orders served in the community, and electronic monitoring of people on bail
- a total of just over \$182 million (13.47% of the Vote) for the provision of case management and interventions designed to address the underlying causes of criminal re-offending
- a total of just over \$59 million (4.38% of the Vote) for the provision of information about offenders to: victims of crime, the Judiciary and the New Zealand Parole Board, and the provision of administrative, financial and secretariat services to the New Zealand Parole Board
- a total of just under \$2 million (0.12% of the Vote) for the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters, and
- a total of just over \$1 million (0.07% of the Vote) for the Department's responses to ministerial correspondence and parliamentary questions.

Capital Expenditure:

- a total of just over \$412 million on the purchase or development of assets by and for the use of the Department of Corrections, as authorised by section 24(1) of the Public Finance Act 1989.

Details of these appropriations are set out in Parts 2-4.

Details of Appropriations and Capital Injections

Annual and Permanent Appropriations

| Titles and Scopes of Appropriations by Appropriation Type | 2015/16 | | 2016/17 |
|---|----------------------|------------------------|----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Departmental Output Expenses | | | |
| Re-offending is Reduced (M18) This appropriation is limited to the provision of rehabilitation interventions and reintegration services to offenders serving custodial and community-based sentences that address the underlying causes of criminal offending and reduce re-offending. | 180,300 | 180,300 | 182,187 |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board (M18) This appropriation is limited to the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board, and the provision of administrative, financial and secretariat services to the New Zealand Parole Board. | 59,156 | 59,156 | - |
| Prison-based Custodial Services (M18) This appropriation is limited to the provision of custodial services for offenders lawfully required to be detained in custody. This includes remand prisoners (people awaiting trial, and offenders convicted but not yet sentenced), those offenders sentenced to imprisonment, and any other offender required to be lawfully detained in custody. | 858,858 | 858,858 | - |
| Sentences and Orders Served in the Community (M18) This appropriation is limited to the management and delivery of sentences and orders in the community, and electronic monitoring of people on bail. | 210,887 | 210,887 | - |
| Total Departmental Output Expenses | 1,309,201 | 1,309,201 | 182,187 |
| Departmental Capital Expenditure | | | |
| Department of Corrections - Capital Expenditure PLA (M18) This appropriation is limited to the purchase or development of assets by and for the use of the Department of Corrections, as authorised by section 24(1) of the Public Finance Act 1989. | 307,645 | 307,645 | 412,195 |
| Total Departmental Capital Expenditure | 307,645 | 307,645 | 412,195 |
| Multi-Category Expenses and Capital Expenditure | | | |
| Policy Advice and Ministerial Services MCA (M18) The single overarching purpose of this appropriation is to provide policy advice and other support to Ministers in discharging their policy decision-making and other portfolio responsibilities. | 3,284 | 3,284 | 2,687 |
| <i>Departmental Output Expenses</i> | | | |
| <i>Ministerial Services</i> This category is limited to Department responses to ministerial correspondence and parliamentary questions. | 1,640 | 1,640 | 1,041 |
| <i>Policy Advice</i> This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters. | 1,644 | 1,644 | 1,646 |

| Titles and Scopes of Appropriations by Appropriation Type | 2015/16 | | 2016/17 |
|--|----------------------|------------------------|------------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Multi-Category Expenses and Capital Expenditure - cont'd | | | |
| Public Safety is Improved MCA (M18) | - | - | 1,167,910 |
| The single overarching purpose of this appropriation is to manage offenders serving custodial and community-based sentences in a manner so as to improve the safety of offenders, staff, victims and the public. | | | |
| <i>Departmental Output Expenses</i> | | | |
| <i>Information and Administrative Services to the Judiciary and New Zealand Parole Board</i> | - | - | 59,196 |
| This category is limited to the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board and the provision of administrative, financial and secretariat services to the New Zealand Parole Board. | | | |
| <i>Prison-based Custodial Services</i> | - | - | 899,610 |
| This category is limited to the provision of custodial services including under long-term service contracts and Public Private Partnerships for offenders lawfully required to be detained in custody. This includes remand prisoners (people awaiting trial and offenders convicted but not yet sentenced), those offenders sentenced to imprisonment, and any other offenders required to be lawfully detained in custody. | | | |
| <i>Sentences and Orders Served in the Community</i> | - | - | 209,104 |
| This category is limited to the management and delivery of sentences and orders served in the community, and electronic monitoring of people on bail. | | | |
| Total Multi-Category Expenses and Capital Expenditure | 3,284 | 3,284 | 1,170,597 |
| Total Annual and Permanent Appropriations | 1,620,130 | 1,620,130 | 1,764,979 |

Capital Injection Authorisations

| | 2015/16 | | 2016/17 |
|---|----------------------|------------------------|--------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Department of Corrections - Capital Injection (M18) | 4,508 | 4,508 | 1,654 |

Supporting Information

Part 1 - Vote as a Whole

1.1 - New Policy Initiatives

| Policy Initiative | Appropriation | 2015/16 Final Budgeted \$000 | 2016/17 Budget \$000 | 2017/18 Estimated \$000 | 2018/19 Estimated \$000 | 2019/20 Estimated \$000 |
|--|--|---------------------------------------|----------------------------|-------------------------------|-------------------------------|-------------------------------|
| Corrections Financial Stability Post 2015/16 | Public Safety is Improved MCA - Prison-based Custodial Services | - | 52,825 | 52,825 | 52,825 | 52,825 |
| Prison Capacity Build Programme - Phase One: Immediate Capacity Responses | Public Safety is Improved MCA - Prison-based Custodial Services | - | 19,500 | 23,600 | 18,100 | 18,100 |
| Muster Growth (Maintaining Financial Stability in 2015-16) | Prison-based Custodial Services | 15,000 | - | - | - | - |
| Mt Eden Corrections Facility Step-In (Maintaining Financial Stability in 2015-16) | Prison-based Custodial Services | 9,000 | - | - | - | - |
| Mt Eden Corrections Facility Management Options | Public Safety is Improved MCA - Prison-based Custodial Services | - | 5,000 | 5,000 | 5,000 | 5,000 |
| Out of Gate Navigation Services for Short-Serving Prisoners | Re-offending is Reduced | - | 5,000 | 5,000 | 5,000 | 5,000 |
| Electronic Monitoring of Offenders Serving Sentences in the Community (Maintaining Financial Stability in 2015-16) | Public Safety is Improved MCA - Sentences and Orders Served in the Community | 2,600 | 2,200 | 2,200 | 2,200 | 2,200 |
| Management of Offenders Returning to New Zealand | Public Safety is Improved MCA - Sentences and Orders Served in the Community | 2,494 | 3,900 | 3,200 | 2,700 | 2,200 |
| Share of Costs for Budget 2015 Whole-of-government Initiatives | Prison-based Custodial Services and Sentences and Orders Served in the Community | (1,829) | - | - | - | - |
| Temporary Release and Pre-release Planning (Guided Release) | Re-offending is Reduced | - | 1,200 | 1,000 | 1,000 | 1,000 |
| Strengthened Electronic Monitoring Strap for High Risk Offenders | Sentences and Orders Served in the Community | 550 | - | - | - | - |
| Total Initiatives | | 27,815 | 89,625 | 92,825 | 86,825 | 86,325 |

1.2 - Trends in the Vote

Summary of Financial Activity

| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | | 2016/17 | | | 2017/18 | 2018/19 | 2019/20 |
|--|-----------------|-----------------|-----------------|-----------------|----------------------------|------------------------------|---|---|--------------------------|--------------------|--------------------|--------------------|
| | Actual \$000 | Actual \$000 | Actual \$000 | Actual \$000 | Final Budgeted \$000 | Estimated Actual \$000 | Departmental Transactions Budget \$000 | Non- Departmental Transactions Budget \$000 | Total Budget \$000 | Estimated \$000 | Estimated \$000 | Estimated \$000 |
| Appropriations | | | | | | | | | | | | |
| Output Expenses | 143,277 | 131,491 | 148,862 | 165,436 | 180,300 | 180,300 | 182,187 | - | 182,187 | 181,258 | 177,508 | 177,508 |
| Benefits or Related Expenses | - | - | - | - | - | - | N/A | - | - | - | - | - |
| Borrowing Expenses | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 150 | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | 80,658 | 133,163 | 318,859 | 263,197 | 307,645 | 307,645 | 412,195 | - | 412,195 | 123,508 | 117,269 | 130,607 |
| Intelligence and Security Department Expenses and Capital Expenditure | - | - | - | - | - | - | - | N/A | - | - | - | - |
| Multi-Category Expenses and Capital Expenditure (MCA) | | | | | | | | | | | | |
| <i>Output Expenses</i> | 1,027,835 | 1,027,991 | 1,040,262 | 1,064,725 | 1,132,185 | 1,132,185 | 1,170,597 | - | 1,170,597 | 1,170,152 | 1,164,152 | 1,164,292 |
| <i>Other Expenses</i> | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Capital Expenditure</i> | - | - | - | - | - | - | N/A | - | - | - | - | - |
| Total Appropriations | 1,251,920 | 1,292,645 | 1,507,983 | 1,493,358 | 1,620,130 | 1,620,130 | 1,764,979 | - | 1,764,979 | 1,474,918 | 1,458,929 | 1,472,407 |
| Crown Revenue and Capital Receipts | | | | | | | | | | | | |
| Tax Revenue | - | - | - | - | - | - | N/A | - | - | - | - | - |
| Non-Tax Revenue | - | - | - | - | - | - | N/A | - | - | - | - | - |
| Capital Receipts | - | - | - | - | - | - | N/A | - | - | - | - | - |
| Total Crown Revenue and Capital Receipts | - | - | - | - | - | - | N/A | - | - | - | - | - |

Note - where restructuring of the vote has occurred then, to the extent practicable, prior years information has been restated as if the restructuring had occurred before the beginning of the period covered. In this instance Total Appropriations for the Budgeted and Estimated Actual year may not equal Total Appropriations in the Details of Appropriations and Capital Injections.

Adjustments to the Summary of Financial Activity Table Due to Vote Restructuring

| | 2011/12 Adjustments \$000 | 2012/13 Adjustments \$000 | 2013/14 Adjustments \$000 | 2014/15 Adjustments \$000 | 2015/16 Final Budgeted Adjustments \$000 | 2015/16 Estimated Actual Adjustments \$000 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|--|--|
| Appropriations | | | | | | |
| Output Expenses | (1,023,213) | (1,023,373) | (1,035,856) | (1,060,385) | (1,128,901) | (1,128,901) |
| Benefits or Related Expenses | - | - | - | - | - | - |
| Borrowing Expenses | - | - | - | - | - | - |
| Other Expenses | - | - | - | - | - | - |
| Capital Expenditure | - | - | - | - | - | - |
| Intelligence and Security Department Expenses and Capital Expenditure | - | - | - | - | - | - |
| Multi-Category Expenses and Capital Expenditure (MCA) | | | | | | |
| <i>Output Expenses</i> | 1,023,213 | 1,023,373 | 1,035,856 | 1,060,385 | 1,128,901 | 1,128,901 |
| <i>Other Expenses</i> | - | - | - | - | - | - |
| <i>Capital Expenditure</i> | - | - | - | - | - | - |
| Total Appropriations | - | - | - | - | - | - |
| Crown Revenue and Capital Receipts | | | | | | |
| Tax Revenue | - | - | - | - | - | - |
| Non-Tax Revenue | - | - | - | - | - | - |
| Capital Receipts | - | - | - | - | - | - |
| Total Crown Revenue and Capital Receipts | - | - | - | - | - | - |

The prior year information in the Summary of Financial Activity table has been restated to reflect the current Vote structure. The Department had one Vote structural change, relating to the merger of three appropriations to an MCA, to align the appropriations to the Department's strategic outcomes.

1.3 - Analysis of Significant Trends

In 2011, the Department committed to operate within forecast baseline funding levels until 2020. Since 2011 the Department has successfully delivered a broad range of savings and efficiencies, including transforming key operations and practices. Underpinning this commitment was the assumption that offender numbers would not significantly exceed those anticipated under the 2011 Justice Sector Forecast, however, over the past 18 months the prison population has increased.

Departmental Output Expense Trends

The increase in baseline in 2016/17 and outyears is largely due to the resetting of the Departments cost base to reflect current prison population levels.

Departmental Capital Expenditure

The Departments capital intentions from 2015/16 to 2019/20 are to achieve renewal and replacement of assets in support of the provision of the Departments outputs. The Department has a programme of work that is focused on upgrading its assets in response to changing service needs and ensuring sufficient capacity to accommodate prison population levels.

1.4 - Reconciliation of Changes in Appropriation Structure

| 2015/16 Appropriations in the 2015/16 Structure | 2015/16 (Current) \$000 | Old Structure | | New Structure | | |
|---|-------------------------|---|--------------------|---|--------------------------|---------------|
| | | Appropriations to which Expenses (or Capital Expenditure) have been Moved from or to | Amount Moved \$000 | 2015/16 Appropriations in the 2016/17 Structure | 2015/16 (Restated) \$000 | 2016/17 \$000 |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board | 59,156 | Information and Administrative Services to the Judiciary and New Zealand Parole Board | 59,156 | Public Safety is Improved MCA | 1,128,901 | 1,167,910 |
| Prison-based Custodial Services | 858,858 | Prison-based Custodial Services | 858,858 | | | |
| Sentences and Orders Served in the Community | 210,887 | Sentences and Orders Served in the Community | 210,887 | | | |

The Department reclassified three existing appropriations into an MCA in 2016/17 titled "Public Safety is Improved" in order to align the appropriations with the Department's strategic outcomes.

In addition, from 2016/17 the "Rehabilitation and Reintegration" appropriation has been renamed "Re-offending is Reduced", there was no structural change for this appropriation.

Explanations of the reasons for changing the appropriation structure are noted in the details of each appropriation in Parts 2-4.

1.5 - Relationship between Individual Appropriations and the Work Programmes

Objectives of the Vote

| Government Priorities | Corrections End Outcomes | Corrections Intermediate Outcomes | Corrections Appropriations |
|---|---------------------------|---|--|
| Delivery of better public services - Reduce re-offending by 25% by 2017 | Public Safety is Improved | Harm levels of re-offending are reduced The integrity of sentences and orders is improved A Safe and secure Corrections system is assured | Public Safety is Improved (MCA) Re-offending is Reduced |
| | Re-offending is Reduced | Offenders' capability to lead law abiding lives is improved Offenders' ability to integrate into the community is improved | Policy Advice and Ministerial Services (MCA) |

Part 2 - Details of Departmental Appropriations

2.1 - Departmental Output Expenses

Re-offending is Reduced (M18)

Scope of Appropriation

This appropriation is limited to the provision of rehabilitation interventions and reintegration services to offenders serving custodial and community-based sentences that address the underlying causes of criminal offending and reduce re-offending.

Expenses and Revenue

| | 2015/16 | | 2016/17 |
|------------------------|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Total Appropriation | 180,300 | 180,300 | 182,187 |
| Revenue from the Crown | 149,925 | 149,925 | 152,493 |
| Revenue from Others | 24,057 | 24,057 | 29,694 |

Components of the Appropriation

| | 2015/16 | | 2016/17 |
|--|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Case Management | 24,085 | 24,085 | 23,650 |
| Interventions - Training and Education | 6,339 | 6,339 | 6,225 |
| Interventions - Offender Employment | 46,660 | 46,660 | 45,667 |
| Interventions - Rehabilitation | 83,869 | 83,869 | 85,002 |
| Interventions - Reintegration | 19,347 | 19,347 | 21,643 |
| Total | 180,300 | 180,300 | 182,187 |

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve a reduction in re-offending rates. It provides for the timely assessment of the rehabilitative and reintegrative needs of offenders and those remanded in custody. This appropriation ensures identified offender needs are addressed through rehabilitation, education, employment and reintegration activities.

How Performance will be Assessed and End of Year Reporting Requirements

| Assessment of Performance | 2015/16 | | 2016/17 |
|---|---------------------------------|-----------------------------|-----------------------------|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Individual offender rehabilitation needs are identified and met | | | |
| The proportion of prisoners with an identified activity on their offender plan who have a matching scheduled programme placement | New measure for 2016/17 | 75% | 80% |
| The proportion of community offenders with an identified activity on their offender plan who have a matching scheduled placement for a Departmental programme | New measure for 2016/17 | 15% | 15% |
| The proportion of prisoners who demonstrate statistically significant gains through intensive literacy and numeracy provision | New measure for 2016/17 | 30% | 30% |
| The percentage of prisoners entitled to receive an offender plan that received one | 95% | 95% | N/a |
| The proportion of offenders entitled to receive an offender plan that received one within Standards of Practice timeframes: | | | |
| • Prisoners | 85% | 90% | 90% |
| • Community-based offenders | New measure for 2016/17 | 80% | 90% |
| The number of offenders who have completed a rehabilitation programme: | | | |
| • Prisoners | 5,549 | 5,500 | N/a |
| • Community-based offenders | 3,134 | 3,000 | N/a |
| The percentage of offenders who start and complete a rehabilitation programme: | | | |
| • Prisoners | 85% | 85% | 85% |
| • Community-based offenders | 65% | 65% | 65% |
| The total number of qualifications achieved by prisoners while in prison | 4,240 | 4,240 | N/a |
| The average number of hours engaged in industry and learning activities per prisoner | Benchmark set at end of 2015/16 | 30 - 32 | N/a |
| Re-integration initiatives ensure sustainability of rehabilitation interventions | | | |
| The total number of referrals made to reintegration service providers | New measure for 2016/17 | 4,500 | 4,500 |
| The total number of referrals made to reintegration service providers that resulted in one or more outcomes being achieved | 4,300 | 3,500 | 3,500 |
| All public prisons to be transitioned to the working prisons framework and achieving on average 100% prisoner engagement by 30 June 2017 | New measure for 2016/17 | 16 prisons, 100% engagement | 16 prisons, 100% engagement |

Current and Past Policy Initiatives

| Policy Initiative | Year of First Impact | 2015/16 Final Budgeted \$000 | 2016/17 Budget \$000 | 2017/18 Estimated \$000 | 2018/19 Estimated \$000 | 2019/20 Estimated \$000 |
|---|----------------------|------------------------------|----------------------|-------------------------|-------------------------|-------------------------|
| Temporary Release and Pre-release Planning (Guided Release) | 2016/17 | - | 1,200 | 1,000 | 1,000 | 1,000 |
| Out of Gate Navigation Services for Short-Serving Prisoners | 2015/16 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Work and Living Skills Road Safety Intervention Package | 2015/16 | 1,500 | - | - | - | - |
| Alcohol and Other Drug Aftercare Package to Support Offenders | 2015/16 | 1,125 | 3,750 | 3,750 | - | - |

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of Corrections in its Annual Report.

2.3 - Departmental Capital Expenditure and Capital Injections

Department of Corrections - Capital Expenditure PLA (M18)

Scope of Appropriation

This appropriation is limited to the purchase or development of assets by and for the use of the Department of Corrections, as authorised by section 24(1) of the Public Finance Act 1989.

Capital Expenditure

| | 2015/16 | | 2016/17 |
|-------------------------------|----------------------|------------------------|----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Forests/Agricultural | - | - | - |
| Land | - | - | - |
| Property, Plant and Equipment | 178,464 | 178,464 | 191,543 |
| Intangibles | 20,119 | 20,119 | 27,793 |
| Other | 109,062 | 109,062 | 192,859 |
| Total Appropriation | 307,645 | 307,645 | 412,195 |

What is Intended to be Achieved with this Appropriation

This appropriation is intended to achieve renewal and replacement of assets in support of the provision of the Departments outputs. The Department has a programme of work that is focused on upgrading its assets in response to changing service needs and ensuring sufficient capacity to accommodate prison population levels.

How Performance will be Assessed and End of Year Reporting Requirements

| Assessment of Performance | 2015/16 | | 2016/17 |
|--|-------------------------|------------------|-----------------|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Number of new Community Corrections Sites (CCS) and existing site refurbishments | 35 | 35 | 22 |
| Prison Development Programme - projects delivered | 4 | 4 | 3 |

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of Corrections in its Annual Report.

Capital Injections and Movements in Departmental Net Assets

Department of Corrections

| Details of Net Asset Schedule | 2015/16 Estimated Actual \$000 | 2016/17 Projected \$000 | Explanation of Projected Movements in 2016/17 |
|---|---|-------------------------------|--|
| Opening Balance | 2,450,714 | 2,432,616 | |
| Capital Injections | 4,508 | 1,654 | Capital injections relate to the retention of insurance proceeds from the 2012 Christchurch Earthquake and the 2013 Spring Hill Riot. |
| Capital Withdrawals | (2,000) | (72,000) | 2015/16 and 2016/17 capital withdrawals of \$2 million per year relate to the Departments contribution to the Budget 2015 System Package. The remaining 2016/17 capital withdrawal represents the surplus capital reserves as a result of the Department utilising private sector finance for the construction of the new facility at Auckland Prison. |
| Surplus to be Retained (Deficit Incurred) | (20,606) | - | The 2015/16 forecasted deficit largely relates to the un-realised year to date fair value movement on the Departments interest rate swap entered into with NZDMO to manage risk relating to public private partnership transactions. |
| Other Movements | - | - | |
| Closing Balance | 2,432,616 | 2,362,270 | |

Part 4 - Details of Multi-Category Expenses and Capital Expenditure

Multi-Category Expenses and Capital Expenditure

Policy Advice and Ministerial Services (M18)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to provide policy advice and other support to Ministers in discharging their policy decision-making and other portfolio responsibilities.

Scope of Appropriation

Departmental Output Expenses

Ministerial Services

This category is limited to Department responses to ministerial correspondence and parliamentary questions.

Policy Advice

This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters.

Expenses, Revenue and Capital Expenditure

| | 2015/16 | | 2016/17 |
|---|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Total Appropriation | 3,284 | 3,284 | 2,687 |
| Departmental Output Expenses | | | |
| Ministerial Services | 1,640 | 1,640 | 1,041 |
| Policy Advice | 1,644 | 1,644 | 1,646 |
| Funding for Departmental Output Expenses | | | |
| Revenue from the Crown | 3,284 | 3,284 | 2,687 |
| Ministerial Services | 1,640 | 1,640 | 1,041 |
| Policy Advice | 1,644 | 1,644 | 1,646 |

What is Intended to be Achieved with this Appropriation

This appropriation is intended to enable the Department to respond to ministerial requests and parliamentary questions with a high standard of service. It also allows the Department to provide policy advice to support decision-making by Ministers on government policy matters.

This Multi Category Appropriation provides core services to co-ordinate information provided to government and the public as well as developing policy that improves outcomes for New Zealand communities.

How Performance will be Assessed for this Appropriation

| Assessment of Performance | 2015/16 | | 2016/17 |
|---|-------------------------|------------------|-----------------|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Policy Advice and Ministerial Services | | | |
| The office of the Minister of Corrections is satisfied with the level of quality of policy advice, and of draft Ministerial correspondence, provided by the Department (determined by an Annual Survey of satisfaction) | 84% | 84% | 84% |

What is Intended to be Achieved with each Category and How Performance will be Assessed

| Assessment of Performance | 2015/16 | | 2016/17 |
|---|----------------------------|----------------------------|----------------------------|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Departmental Output Expenses | | | |
| Ministerial Services | | | |
| This category is intended to ensure timely, accurate and relevant responses are provided to ministerial correspondence, parliamentary questions and requests for information made under the Official Information Act | | | |
| <i>Quality</i> | | | |
| The percentage of ministerial draft correspondence that is signed without changes | 90% | 98% | 95% |
| <i>Timeliness</i> | | | |
| The percentage of all responses to parliamentary questions that are completed within five working days | 98% | 65% | 98% |
| The percentage of responses to ministerial draft correspondence that are completed within 20 working days | 98% | 100% | 98% |
| Policy Advice | | | |
| This category is intended to provide meaningful advice and the development of robust policy that enhances service delivery and to contribute to the development of effective criminal justice legislation. This category also ensures that service activities intended to reduce re-offending are effectively evaluated and that information regarding those evaluations is available to inform decision-making | | | |
| <i>Quality</i> | | | |
| Technical quality of policy advice papers assessed by a survey with a methodological robustness of 90% | At least an average of 70% | At least an average of 70% | At least an average of 70% |
| The office of the Minister of Corrections is satisfied with the quality of policy advice provided, including quality of the written material and quality of the advice provided (measured through an annual survey) | 78% | 78% | 78% |
| <i>Cost</i> | | | |
| Total cost per output hours of professional staff time devoted to policy advice and other policy functions | \$105 | \$105 | \$105 |

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of Corrections in its Annual Report.

Reasons for Change in Appropriation

The decrease in funding in the 2016/17 year is due to a one-off increase in funding required in 2015/16 as a result of increased volumes of correspondence and parliamentary questions, in particular relating to the Step-In at Mount Eden Corrections Facility.

Public Safety is Improved (M18)

Overarching Purpose Statement

The single overarching purpose of this appropriation is to manage offenders serving custodial and community-based sentences in a manner so as to improve the safety of offenders, staff, victims and the public.

Scope of Appropriation

Departmental Output Expenses

Information and Administrative Services to the Judiciary and New Zealand Parole Board

This category is limited to the provision of information about offenders to victims of crime, the Judiciary and the New Zealand Parole Board and the provision of administrative, financial and secretariat services to the New Zealand Parole Board.

Prison-based Custodial Services

This category is limited to the provision of custodial services including under long-term service contracts and Public Private Partnerships for offenders lawfully required to be detained in custody. This includes remand prisoners (people awaiting trial and offenders convicted but not yet sentenced), those offenders sentenced to imprisonment, and any other offenders required to be lawfully detained in custody.

Sentences and Orders Served in the Community

This category is limited to the management and delivery of sentences and orders served in the community, and electronic monitoring of people on bail.

Expenses, Revenue and Capital Expenditure

| | 2015/16 | | 2016/17 |
|---|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Total Appropriation | - | - | 1,167,910 |
| Departmental Output Expenses | | | |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board | - | - | 59,196 |
| Prison-based Custodial Services | - | - | 899,610 |
| Sentences and Orders Served in the Community | - | - | 209,104 |
| Funding for Departmental Output Expenses | | | |
| Revenue from the Crown | | | |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board | - | - | 59,196 |

| | 2015/16 | | 2016/17 |
|--|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Prison-based Custodial Services | - | - | 896,416 |
| Sentences and Orders Served in the Community | - | - | 209,104 |
| Revenue from Others | - | - | 3,194 |
| Prison-based Custodial Services | - | - | 3,194 |

Components of the Appropriation

| | 2015/16 | | 2016/17 |
|--|-------------------------|---------------------------|------------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Information and Administrative Services to the Judiciary and the New Zealand Parole Board | | | |
| Information Services to the Judiciary | - | - | 44,242 |
| Information Services to the New Zealand Parole Board (NZPB) | - | - | 8,933 |
| Information and Administrative Services to Victims | - | - | 115 |
| Administrative Services to the New Zealand Parole Board (NZPB) | - | - | 5,906 |
| Prison-based Custodial Services | | | |
| Asset Management | - | - | 363,677 |
| Sentenced | - | - | 362,799 |
| Remand | - | - | 59,235 |
| Third Party | - | - | 86,134 |
| Health | - | - | 27,765 |
| Sentences and Orders Served in the Community | | | |
| Community Based Sentences | - | - | 119,026 |
| Post-Release Orders | - | - | 49,705 |
| Home Detention Sentences | - | - | 33,940 |
| Electronic Monitoring Bail (EM Bail) | - | - | 6,433 |
| Total | | | 1,167,910 |

Comparators for Restructured Appropriation

| Vote, Type and Title of Appropriation | 2015/16 | | 2016/17 |
|---|-------------------------|---------------------------|-----------------|
| | Final Budgeted \$000 | Estimated Actual \$000 | Budget \$000 |
| Vote Corrections - Department Output Expenses | | | |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board | 59,156 | 59,156 | - |
| Prison-based Custodial Services | 858,858 | 858,858 | - |
| Sentences and Orders Served in the Community | 210,887 | 210,887 | - |
| Total | 1,128,901 | 1,128,901 | - |

What is Intended to be Achieved with this Appropriation

This appropriation is intended to enable the Department to detain all prisoners in custody in a safe and humane way that protects the public and maintains the safety of all involved. It enables safe management of sentences served in the community and the ability for offenders to be held to account for successfully completing their sentence or order.

This Multi Category Appropriation provides core services to the Judiciary and New Zealand Parole Board that enable informed sentencing and parole decisions to be made in a timely manner, and notification of offenders and victims regarding the outcomes of the judicial process.

How Performance will be Assessed for this Appropriation

The performance for this appropriation will be assessed by the following performance measures specified in each category below.

What is Intended to be Achieved with each Category and How Performance will be Assessed

| Assessment of Performance | 2015/16 | | 2016/17 |
|---|-------------------------|------------------|-----------------|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Departmental Output Expenses | | | |
| Information and Administrative Services to the Judiciary and New Zealand Parole Board | | | |
| This category is intended to provide core services to the Judiciary and New Zealand Parole Board that enable informed sentencing and parole decisions to be made in a timely manner, and notification of offenders and victims regarding the outcomes of the judicial process | | | |
| <i>The Judiciary and New Zealand Parole Board (NZPB) make informed decisions</i> | | | |
| The percentage of pre-sentence reports provided to court within agreed timeframes before sentencing: | | | |
| • Probation reports | - | - | 95% |
| • Psychological reports | - | - | 95% |
| The percentage of parole reports provided to agreed timeframes pursuant to NZPB requirements: | | | |
| • Parole Assessment reports | - | - | 90% |
| • Parole Progress reports | - | - | 95% |
| • Psychological reports | - | - | 95% |
| The percentage of offenders who are notified as per NZPB requirements | - | - | 98% |
| The percentage of victims who are notified as per NZPB requirements | - | - | 98% |
| The percentage of all cases to be heard by the NZPB that are scheduled no later than 16 weeks from the date of the hearing | - | - | 98% |
| The number of justified complaints about notification services received from registered victims | - | - | Nil |

| Assessment of Performance | 2015/16 | | 2016/17 |
|---|-------------------------|------------------|---|
| | Final Budgeted Standard | Estimated Actual | Budget Standard |
| Prison-based Custodial Services | | | |
| This category is intended to enable the Department to detain all prisoners in custody in a safe and humane way that protects the public and maintains the safety of all involved | | | |
| <i>Custodial environments are safe and humane</i> | | | |
| The number of escapes | - | - | Lower than average across the past 5 years (5) |
| The number of breakout escapes as a proportion of all escapes | - | - | 0% |
| The proportion of general random drug tests undertaken by prisoners that have a positive result | - | - | Less than 5% |
| The number of unnatural deaths | - | - | Nil |
| The number of prisoner on prisoner assaults that are serious | - | - | Lower than average across the past 5 years (46) |
| The number of prisoner on staff assaults that are serious | - | - | Lower than average across the past 5 years (11) |
| The number of justified complaints by prisoners to the Corrections Inspectorate | - | - | Lower than average across the past 5 years (42) |
| The proportion of justified complaints by prisoners to the Corrections Inspectorate upheld for reasons of materiality | - | - | Less than 25% |
| The percentage of Prison Services Health Centres in prison that retained their Cornerstone accreditation status following completion of annual review | - | - | 100% |
| Sentences and Orders Served in the Community | | | |
| This category is intended to achieve safe management of sentences served in the community and the ability for offenders to be held to account for successfully completing their sentence or order | | | |
| <i>Community sentences address safety and rehabilitation needs</i> | | | |
| The proportion of community-based offenders who successfully complete their sentence or order | - | - | 65% - 80% |
| <i>Offenders are held to account</i> | | | |
| The proportion of community-based offenders being held to account by Probation staff for non-compliance | - | - | 90% |
| The proportion of offenders on Electronic Monitoring (EM) who are reconvicted of a new offence whilst under EM Conditions | - | - | Less than 4% |

Current and Past Policy Initiatives

| Policy Initiative | Year of First Impact | 2015/16 Final Budgeted \$000 | 2016/17 Budget \$000 | 2017/18 Estimated \$000 | 2018/19 Estimated \$000 | 2019/20 Estimated \$000 |
|--|----------------------|------------------------------|----------------------|-------------------------|-------------------------|-------------------------|
| Corrections Financial Stability Post 2015/16 | 2016/17 | - | 52,825 | 52,825 | 52,825 | 52,825 |
| Prison Capacity Build Programme - Phase One: Immediate Capacity Responses | 2016/17 | - | 19,500 | 23,600 | 18,100 | 18,100 |
| Mt Eden Corrections Facility Management Options | 2016/17 | - | 5,000 | 5,000 | 5,000 | 5,000 |
| Muster Growth (Maintaining Financial Stability in 2015/16) | 2015/16 | 15,000 | - | - | - | - |
| Mt Eden Corrections Facility Step-In (Maintaining Financial Stability in 2015/19) | 2015/16 | 9,000 | - | - | - | - |
| Additional Remand Beds at Mt Eden Corrections Facility and Expansion of AVL Capacity | 2015/16 | 3,600 | - | - | - | - |
| Management of Offenders returning to New Zealand | 2015/16 | 2,494 | 3,900 | 3,200 | 2,700 | 2,200 |
| Strengthened Electronic Monitoring Strap for High Risk Offenders | 2015/16 | 550 | - | - | - | - |
| Proceeds of Crime - Moana House | 2014/15 | 100 | 100 | - | - | - |
| Electronically Monitored Bail | 2013/14 | 5,800 | 5,400 | 5,400 | 5,400 | 5,400 |
| Public Protection Orders | 2013/14 | 920 | - | - | - | - |

End of Year Performance Reporting

Performance information for this appropriation will be reported by the Department of Corrections in its Annual Report.

Reasons for Change in Appropriation

The increase in funding in the 2016/17 year is mainly due to increased cost pressures from multiple sources including increase in prison population levels.