

VOTE Corrections

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OVERVIEW

Departmental output appropriations sought for Vote Corrections in 1999/2000 total \$431.026 million (GST inclusive). This is intended to be spent as follows:

- \$20.878 million (4.9 % of the Vote) on providing information and advice to courts, the Parole Board and District Prisons Boards.
- \$52.068 million (12.1% of the Vote) on community-based sentences and orders, including case management and sentence compliance services.
- \$236.725 million (54.9% of the Vote) on custodial services and administration of sentences of imprisonment, corrective training, home detention administration and drug testing services.
- \$28.995 million (6.7% of the Vote) on rehabilitative programmes within prisons and the community. Also included are psychological services, which are designed to address the underlying causes of criminal re-offending, and the administration of support services for inmates serving custodial services.
- \$31.979 million (7.4% of the Vote) on inmate employment opportunities to prison inmates through the provision and administration of constructive activity and training opportunities.
- \$46.265 million (10.7% of the Vote) on custodial remand services and provision of facilities to hold people charged with offences, and offenders convicted but not yet sentenced.
- \$6.130 million (1.4% of the Vote) on transporting inmates to and from court and their custody while at court.
- \$3.826 million (0.9% of the Vote) on advice and development of policies relating to the reduction of re-offending, the effective management of corrective services, and the review, evaluation and development of service standards.
- \$4.160 million (1% of the Vote) on contract management, national systems, inspectorate services and custodial assurance.

The Department will also receive a capital contribution of \$28.834 million in 1999/2000. This will be used for the construction of the Auckland Central Remand Prison and youth units for serious young offenders, the maintenance of existing prison facilities, and the implementation of improved physical security in prisons.

The Department does not expect to collect any Crown revenue in 1999/2000.

Details of how the appropriations are to be applied appear in Parts B1, C, D and E of this Vote.

Terms and Definitions Used

Breakout escape	<i>Escape from a secured prison area that breaches a physical barrier</i>
Community-based sentence	<i>A sentence of community service, a sentence of periodic detention, a sentence of supervision, or sentence to a community programme</i>
Community programme	<i>Where the reasons for the offence are clear, a contract is set up between the offender, probation officer and a principal sponsor</i>
Community service	<i>A sentence where an offender must work for the community for a stipulated number of unpaid hours</i>
Core programmes	<i>A set of rehabilitative programmes that research has shown will most likely contribute to a reduction in re-offending</i>
Corrland	<i>A group within the Department which manages the larger farms and forests owned by the Department</i>
District Prisons Boards	<i>The District Prisons Boards, established under Part VI of the Criminal Justice Act 1985, determine the release of offenders on parole when the offender is serving a prison term of more than 12 months but fewer than seven years. The Boards set conditions of release for offenders who are not eligible for parole upon their final release date</i>
Economic farm surplus per hectare (EFS/ha)	<i>The total cash income generated by a farm, with cash adjustments for the difference between opening and closing stock numbers and classes, less the purchase of replacement stock. From this figure farm operating expenses, less wages of management are deducted and the net figure is then divided by the effective area of the farm. The economic farm surplus per hectare is the most common and standard measure of a farm's performance and its performance in comparison with those of a similar group of farms in terms of their physical similarity</i>
Full-time custodial sentence	<i>A sentence of corrective training, a sentence of imprisonment, or a sentence of preventive detention</i>
Habilitation centre	<i>An approved residential centre which operates programmes for offenders which are designed to identify and address the cause or causes of, or factors contributing to, their offending</i>
Home detention	<i>A sentence imposed by the Parole or District Prisons Boards where an offender resides at home with strict conditions and strict monitoring of those conditions</i>

IOM	<i>Integrated Offender Management - a coordinated, consistent approach to managing offenders and ensuring they comply with their sentences. It targets programmes and interventions to factors affecting offending, for offenders most at risk of offending</i>
IOMS	<i>Integrated Offender Management System - the Department's new computer system, which integrates the management of offenders. Information on individual offenders can be centrally accessed with no duplication or re-entering of data</i>
NZPARS	<i>New Zealand Prisoners Aid and Rehabilitation Society (Inc)</i>
NZQA	<i>New Zealand Qualifications Authority</i>
Non-return from temporary release	<i>Refers to inmates released temporarily from prison who do not return at the appropriate time and are therefore counted as an escape from custody</i>
Other escapes	<i>Other escapes are defined as walk-aways and escapes while on escort (other than court related)</i>
Parole	<i>The point of the sentence at which the Parole Board or a District Prisons Board may, but is not required to, release an offender pursuant to section 89 of the Criminal Justice Act 1985. An offender is released on parole from a term of imprisonment with standard conditions, including reporting to a probation officer, and special conditions which focus on rehabilitation</i>
Parole Board	<i>The Parole Board, established under Part VI of the Criminal Justice Act 1985, determines the release of offenders on parole when the offender is serving an indeterminate sentence of a term of seven years or more. The Board also sets conditions of release for offenders who are not eligible for parole upon their final release from prison</i>
Status Courts	<i>Full and frank discussions that provide the opportunity for early and full disclosure of the prosecution's case, to help the defendant make an informed decision when making a plea; and to help reduce the backlog of summary defended hearings and to speed up of the court process</i>
Straight Thinking	<i>A cognitive skills programme that aims to provide offenders with the opportunity to address one of the main factors contributing to their offending, namely the lack of critical reasoning skills required for effective social integration</i>
Supervision	<i>An alternative to imprisonment that involves reporting regularly to a probation officer, and may include attendance at an appropriate programme that deals with the cause of the offending</i>

Footnotes

Note 1	<i>Not applicable as Crown revenue is not appropriated.</i>
Note 2	<i>Appropriations are stated GST inclusive (where applicable).</i>
Note 3	<i>Reports include pre-sentence, reparation, community programme agreements, same-day and oral information reports.</i>
Note 4	<i>This measure will be reported on in the second half of the 1999/2000 financial year.</i>
Note 5	<i>The content of case management plans for maximum security inmates are of a different nature to those of lower classification inmates. Work opportunities and group-based programme activities are significantly restricted for this classification of inmate with an emphasis for a number of maximum security inmates being on the completion of the behaviour modification regime.</i>
Note 6	<i>Other drug screening tests are defined as those undertaken on either “reasonable grounds” or on a voluntary basis and random testing of inmates returning from temporary release and Identified Drug Users.</i>
Note 7	<i>The total cost of this output class includes \$1.401 million (GST inclusive), which is to be spent on the provision of specialist youth units for serious young offenders.</i>
Note 8	<i>Violence prevention programmes at Rimutaka Prison have a nine month duration and may run across financial years, therefore the numbers of inmates completing the programme during the financial year will not directly correlate to the number who started during the financial year.</i>
Note 9	<i>Programmes may run across financial years, therefore the numbers of inmates completing the programme during the financial year will not directly correlate to the number who started during the financial year.</i>
Note 10	<i>The total number of hours spent by inmates on all of the core programmes is 348,000 to 373,000. This includes hours specified for Straight Thinking, violence prevention programmes, sex offender treatment programmes and other core programmes.</i>
Note 11	<i>Inmates can be enrolled in more than one programme at a time.</i>
Note 12	<i>This measure will be reported on a half-yearly basis.</i>
Note 13	<i>Includes temporary releases, escorted outings, segregations, transfers, early releases, victim notification requests and security classification reviews.</i>

Note 14

Includes initial security classification forms processed, review of security classification forms processed, criminal history checks processed, visiting Justice misconduct decisions processed, IRD requests processed, Department of Work and Income requests processed, new files activated, old files activated and archive transactions processed.

VOTE Corrections

VOTE MINISTER: MINISTER OF CORRECTIONS

ADMINISTERING DEPARTMENT: DEPARTMENT OF CORRECTIONS

The Minister of Corrections is the Responsible Minister for the Department of Corrections

Part A - Statement of Objectives and Trends

Part A1 - Objectives for Vote Corrections

Government Outcomes

The appropriations in Vote Corrections will make an important contribution to the Government's broad justice outcomes, which are concerned with contributing to safer communities through:

- appropriate compliance with, and administration of, sentences and orders issued by the criminal justice system
- reducing re-offending.

The Government's overarching goal is therefore "to ensure for all New Zealanders a strong foundation of safety and security from threats of harm".

Specific Initiatives to Address Government Outcomes

To pursue these outcomes, the appropriations are intended to fund a range of activities, including:

- addressing the current status of the Department's infrastructure, including the adequacy of physical and electronic security arrangements and work on disaster recovery, business continuity planning and deferred maintenance
- addressing increasing muster levels, through the acquisition of new prison sites and the construction of facilities
- improving offender management, through the objective measurement of the risk of re-offending and assessing criminogenic needs, the targeting of quality specialist treatment programmes to offenders with highest risks and needs and enabling successful re-integration back into the community. Specific initiatives include the progressive introduction of integrated offender management, the development of a core suite of programmes to address criminogenic need, and the expansion of programmes to reduce re-offending by Māori
- implementing changes to the management and sentencing of young offenders as part of implementing the Government's policy on Serious Young Offenders
- implementing alternatives to imprisonment, such as the expansion of home detention
- implementing more specialist units, such as Māori Focus Units

- investing in improving the quality and skills of staff.

Links Between Government Outcomes and the Output Classes

The links between the Government's strategic priorities and the classes of outputs being purchased under Vote Corrections are:

Government Strategic Priorities	Output Classes
<ul style="list-style-type: none"> • Prevent youth offending and re-offending 	D1 Information Services D2 Community-Based Sentences and Orders D3 Custodial Sentences D4 Rehabilitative Programmes
<ul style="list-style-type: none"> • Lift educational standards and achievement 	D4 Rehabilitative Programmes
<ul style="list-style-type: none"> • Strengthen families, especially through intervening and targeting services to break cycles of disadvantage 	D4 Rehabilitative Programmes
<ul style="list-style-type: none"> • Improve the health, employment, education and housing status of Māori 	D4 Rehabilitative Programmes D5 Inmate Employment
<ul style="list-style-type: none"> • Expect and encourage active participation in work 	D5 Inmate Employment
<ul style="list-style-type: none"> • Improve the quality of our regulatory environment 	D8 Policy Advice and Development
<ul style="list-style-type: none"> • Encourage the contestable supply of resources and services in areas of public sector responsibilities 	D6 Custody of Remand Inmates D7 Escort and Custodial Supervision Services to Courts D9 Contract Management Services

Part A2 - Trends in Vote Corrections

Analysis by Appropriation Type: 1998/99 and 1999/2000 Compared

The Department's total output class appropriations have been reduced by \$20.967 million (GST inclusive) from 1998/99. The Department's total 1999/2000 output class appropriations are \$431.026 million (GST inclusive) compared to \$451.993 million (GST inclusive) in 1998/99.

The major reductions in appropriations from 1998/99 to 1999/2000 are as follows:

- The Department received a one-off appropriation in 1998/99 only of \$31.176 million (GST inclusive) for the devaluation of land and buildings.
- A reduction of \$10.902 million (GST inclusive) due to a fall in the capital charge rate and reduced taxpayers' funds.

However, these reductions are partially offset by additional funding that the Department will receive in 1999/2000. The major increases in funding from 1998/99 to 1999/2000 are as follows:

- \$13.342 million (GST inclusive) for the operation of remand facilities at Paparua and Auckland.
- \$3.202 million (GST inclusive) to address deferred maintenance at existing prisons.
- \$2.487 million (GST inclusive) for increased throughput on Straight Thinking and Bicultural Therapy programmes.
- \$1.902 million (GST inclusive) for the implementation of changes to the management and sentencing of young offenders as part of the implementation of the Government's policy on serious young offenders. The first youth offenders' unit will be established at Hawkes Bay Regional Prison.

Output Trends: 1995/96 to 1997/98

The Department of Corrections was established on 1 October 1995. The activities of the Department of Corrections were part of the Department of Justice prior to 1 October 1995. Comparative figures are therefore only available for the nine months of the 1995/96, plus the 1996/97 to 1998/99 years.

Trends in Vote Corrections - Summary of Appropriations and Crown Revenue

Types of Appropriation	1994/95	1995/96*	1996/97	1997/98	1998/99		1999/00 Appropriations to be Used				
	Actual \$000	Actual \$000	Actual \$000	Actual \$000	Budget \$000	Estimated Actual \$000	By the Department Administering the Vote		For Non-Departmental Transactions		Total \$000
							Annual \$000	Other \$000	Annual \$000	Other \$000	
Operating Flows											
Classes of Outputs to be Supplied	-	262,716	361,330	390,972	451,993	451,993	431,026	-	-	-	431,026
Benefits and Other Unrequited Expenses	-	-	-	-	-	-	N/A	N/A	-	-	-
Borrowing Expenses	-	-	-	-	-	-	N/A	N/A	-	-	-
Other Expenses	-	6,540	-	-	12,712	12,712	-	-	-	-	-
Capital Flows											
Capital Contributions	-	442,501	-	35,000	40,600	40,600	28,834	-	-	-	28,834
Purchase or Development of Capital Assets	-	-	-	-	-	-	N/A	N/A	-	-	-
Repayment of Debt	-	-	-	-	-	-	N/A	N/A	-	-	-
Total Appropriations	-	711,757	361,330	425,972	505,305	505,305	459,860	-	-	-	459,860
Total Crown Revenue and Receipts (see note 1)	-	-	-	-	-	-	N/A	N/A	N/A	N/A	-

*The 1995/96 financial levels are for nine months.

Part B - Statement of Appropriations

Part B1 - Details of 1999/2000 Appropriations (see note 2)

Appropriations	1998/99				1999/00		Description of 1999/00 Appropriations
	Vote		Estimated Actual		Vote		
	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Departmental Output Classes (Mode B Gross)							
D1 Information Services	24,766	-	24,766	-	20,878	-	- Includes the provision of psychological reports, remand pre-sentence reports, reparation reports, community programme agreements, same day reports, oral information reports and home leave reports. Also included are special purpose reports and advice prepared for other relevant agencies and the time Probation Officers spend attending court.
D2 Community-Based Sentences and Orders	52,984	-	52,984	-	52,068	-	- Management and delivery of community-based sentences and orders through case management and sentence compliance services. Included as part of these services are supervision, community programmes, community service, periodic detention, habilitation centres and parole.
D3 Custodial Sentences	259,657	-	259,657	-	236,725	-	- Includes custodial services, the provision of facilities, administering of imprisonment and corrective training, the provision of drug testing services and the administration of home detention.
D4 Rehabilitative Programmes	62,289	-	62,289	-	28,995	-	- Provision and administration of prison and community-based core and non-core programmes, incorporating psychological services which are designed to address the underlying causes of criminal re-offending. Also included is the administration of support services for inmates serving custodial sentences.
D5 Inmate Employment	-	-	-	-	31,979	-	- Development of relevant work habits and skills of inmates thereby increasing their chances for post-release employment and to help with their reintegration into society. These outputs were previously part of output class D4.

D6 Custody of Remand Inmates	37,444	-	37,444	-	46,265	-	Custodial remand services and provision of facilities to hold people charged with offences, and offenders convicted but not yet sentenced.
D7 Escort and Custodial Supervision Services to Courts	5,917	-	5,917	-	6,130	-	Incorporates transporting inmates to and from court and their custody while at court.
D8 Policy Advice and Development	4,407	-	4,407	-	3,826	-	Advice, and development of policies and ministerial servicing, relating to the reduction of re-offending; the effective management of corrective services; and the review, evaluation and development of service standards.
D9 Contract Management Services	4,529	-	4,529	-	4,160	-	Includes the development, purchasing and monitoring of contracts entered into with both internal and external providers. Also included in this class of outputs are the provision of custodial assurance, inspectorate services and the provision of national system services.
Total Appropriations for Departmental Output Classes (Mode B Gross)	451,993	-	451,993	-	431,026	-	Refer to Part C1 for a full description.
Other Expenses to be Incurred by the Department							
Loss on Sale of Physical Assets	4,790	-	4,790	-	-	-	1998/99 included a loss on sale of Kaitoke and Waikune Forests.
Provision for Retirement and Long Service Leave	7,922	-	7,922	-	-	-	1998/99 included the measurement of leave entitlements on a present value basis.
Total Appropriations for Other Expenses to be Incurred by the Department	12,712	-	12,712	-	-	-	

Part B1 - Details of 1999/2000 Appropriations (Continued)

	1998/99				1999/00		Description of 1999/00 Appropriations
	Vote		Estimated Actual		Vote		
Appropriations	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Capital Contributions to the Department							
Capital Investment	40,600	-	40,600	-	28,834	-	There was a capital contribution from the Crown in 1998/99 to partially fund the building programme for new prison facilities and the implementation of improved physical security for prisons. In 1999/00, the capital contribution from the Crown will be used to fund youth prison facilities, deferred maintenance, the building programme for new prisons, and the implementation of improved physical security for prisons.
Total Appropriations for Capital Contributions to the Department	40,600	-	40,600	-	28,834	-	
Total Appropriations	505,305	-	505,305	-	459,860	-	

Part C - Explanation of Appropriations for Output Classes

Part C1 - Departmental Output Classes

Output Class D1 - Information Services

Description

This class of outputs covers the provision of information as requested by the courts, the Parole Board and District Prisons Boards to inform their respective decision-making processes. It includes the provision of psychological reports, remand pre-sentence reports, reparation reports, community programme agreements, same-day reports, oral information reports and home leave reports. Special purpose reports and advice are prepared for other relevant agencies including Community Magistrates. Also included is the time Probation Officers spend attending court and Status Court hearings.

Quantity, quality and timeliness

The Minister of Corrections will expect the following:

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Information and advice to courts <i>Quantity</i> The projected number of reports to courts (see note 3) The projected number of hours for attendance at courts	41,000 - 43,000 40,000 - 42,000	41,000 - 43,000 40,000 - 42,000
<i>Quality</i> The percentage of reports provided to the standards contained in the <i>Community Probation Service Manual</i> :	95%	95%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • Reports to specified format and in writing • Verification process specified/or rationale for the lack of verification • Concise, logical and grammatically correct • Clear statement of recommendations consistent with the law <p>The number of written complaints from judges</p>	12	40
<p><i>Timeliness</i></p> <p>The percentage of reports to courts provided to a timetable set through local service level agreements</p>	98%	98%
<p><u>The provision of home leave reports</u></p> <p><i>Quantity</i></p> <p>The number of home leave reports</p>	2,500 - 2,800	2,500 - 2,800
<p><i>Quality</i></p> <p>The percentage of home leave reports provided to the standards contained in the <i>Community Probation Service Manual</i>:</p> <ul style="list-style-type: none"> • Reports completed and all questions addressed • Concise, logical and grammatically correct 	98%	98%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p><i>Timeliness</i></p> <p>The percentage of home leave reports provided within 2 weeks of request</p>	98%	98%
<p>Community Probation Service information and advice to Parole and District Prisons Boards</p> <p><i>Quantity</i></p> <p>The number of Parole and District Prisons Boards reports</p>	2,600 - 2,900	2,600 - 2,900
<p>The number of home detention specialist reports completed</p>	1,200	New Standard
<p><i>Quality</i></p> <p>The percentage of Parole and District Prisons Boards reports provided to the standards contained in the <i>Community Probation Service Manual</i>:</p> <ul style="list-style-type: none"> • Reports to a specified format and in writing • Verification process specified/or rationale for the lack of verification • Concise, logical and grammatically correct • Statement of recommendations consistent with the law 	95%	95%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>The percentage of home detention specialist reports provided to the standards contained in the <i>Community Probation Service Manual</i>:</p> <ul style="list-style-type: none"> • Reports completed and all questions addressed • Concise, logical and grammatically correct 	98%	98%
<p><i>Timeliness</i></p> <p>The percentage of Parole and District Prisons Boards reports provided within deadlines set by the Boards</p>	98%	98%
<p>The percentage of home detention specialist reports provided within 2 weeks of request</p>	98%	98%
<p>Public Prisons Service information and advice to Parole and District Prisons Boards</p> <p><i>Quantity</i></p> <p>The number of Parole and District Prisons Boards reports</p>	3,050 - 3,375	3,000 - 3,300
<p><i>Quality</i></p> <p>The percentage of reports provided to the standards contained in the <i>Public Prisons' Policy and Procedures Manual</i>:</p>	100%	100%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • The reports are clear and concise, identifying major points to enable the Boards to make a decision on the inmate's release • The reports must identify whether statements are fact or opinion; findings are to be derived from the body of the report; recommendations are to address issues, be capable of being implemented and demonstrate that they will achieve the results required • Each inmate is involved in the development of his or her report • Reports for the Parole Board are at least 1 month before the Board sits • Reports for the District Prisons Boards are provided at least 10 working days prior to the Board sitting 		
<p><i>Timeliness</i></p> <p>The percentage of reports provided within deadlines set by the respective Boards</p>	100%	100%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p data-bbox="225 293 603 389">Psychological reports to courts, Parole Board and District Prisons Boards</p> <p data-bbox="225 405 603 450"><i>Quantity</i></p> <p data-bbox="225 465 603 613">The number of psychological reports to courts, Parole and District Prisons Boards</p>	777 - 856	703 - 777
<p data-bbox="225 620 603 665"><i>Quality</i></p> <p data-bbox="225 680 603 889">The percentage of psychological reports provided to the standards contained in the <i>Psychological Service Manual</i>:</p> <ul data-bbox="225 904 603 1785" style="list-style-type: none"> <li data-bbox="225 904 603 1023">• Completed to a specified format and in writing <li data-bbox="225 1039 603 1113">• Concise, logical and grammatically correct <li data-bbox="225 1128 603 1247">• Source and reason for referral are clearly stated <li data-bbox="225 1263 603 1382">• All relevant and appropriate information included <li data-bbox="225 1397 603 1516">• Sources of information well documented and verified <li data-bbox="225 1532 603 1650">• Clear statement of recommendations for further intervention <li data-bbox="225 1666 603 1785">• Complies with the Code of Ethics of the NZ Psychological Society 1986 	95%	95%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p><i>Timeliness</i></p> <p>The percentage of psychological reports provided within deadlines set by courts, Parole and District Prisons Boards</p>	100%	100%

Cost

This output class will be provided within the appropriated sum of \$20.878 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	20,878	18,558	18,558	18,558	-
1998/99	24,766	22,053	21,700	21,700	-

Output Class D2 - Community-Based Sentences and Orders

Description

This class of outputs provides for the management and delivery of community-based sentences and orders through case management and sentence compliance services. Included as part of these services are supervision, community programmes, community service, periodic detention, habilitation centres and parole.

The services provided meet the terms of judicial decisions on sentence in each case, and also provide opportunities for offenders to acknowledge their responsibilities and address offending behaviour.

Quantity, quality and outcomes

The Minister of Corrections will expect the following:

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<u>Community service orders</u>		
<i>Quantity</i> The number of community service orders	10,500 - 11,500	9,500 - 10,500
<i>Quality</i> The percentage of offenders who successfully complete a community service order (see note 4)	80%	New Standard for 1999/00
<i>Outcome</i> The percentage of offenders conviction-free 12 months after the completion of their sentence	78%	75%
<u>Community programme orders</u>		
<i>Quantity</i> The number of community programme orders	460 - 490	427 - 472
<i>Quality</i> The percentage of offenders who successfully complete a community programme order (see note 4)	70%	New Standard for 1999/00
<i>Outcome</i> The percentage of offenders conviction-free 12 months after the completion of their sentence	64%	55%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Supervision orders		
<i>Quantity</i>		
The number of supervision orders	10,500 - 11,500	10,000 - 11,000
<i>Quality</i>		
The percentage of offenders who comply with the special conditions imposed as part of their order (see note 4)	35%	New Standard for 1999/00
<i>Outcome</i>		
The percentage of offenders conviction-free 12 months after the completion of their sentence	60%	60%
Periodic detention orders		
<i>Quantity</i>		
The number of periodic detention orders	24,000 - 25,000	23,000 - 24,000
<i>Quality</i>		
The percentage of offenders who successfully complete a periodic detention order (see note 4)	60%	New Standard for 1999/00
<i>Outcome</i>		
The percentage of offenders conviction-free 12 months after the completion of their sentence	55%	55%
Orders imposed by the Parole and District Prisons Boards		
<i>Quantity</i>		
The number of inmates directed to complete a parole order	2,600 - 2,800	2,185 - 2,415

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
The number of inmates directed to complete a violence prevention programme at Montgomery House	32	32
The number of inmates directed to complete an habilitation centre order	30 - 50	25 - 35
<i>Quality</i>		
The percentage of offenders who comply with the special conditions imposed as part of their order (see note 4)	35%	New Standard for 1999/00
<i>Outcome</i>		
The percentage of offenders conviction-free 12 months after the completion of their sentence	55%	55%

Cost

This output class will be provided within the appropriated sum of \$52.068 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	52,068	46,283	46,283	46,283	-
1998/99	52,984	47,163	46,568	46,568	-

Output Class D3 - Custodial Sentences

Description

This class of outputs involves purchasing custodial services, the provision of facilities including youth and self-care units, and administering sentences of imprisonment and corrective training.

These outputs include:

- custodial services and the administration of custodial sentences in safe, secure and humane conditions for inmates housed in maximum, medium and minimum security accommodation and for corrective trainees
- drug testing
- home detention.

The Minister of Corrections will expect the services provided to meet the terms of judicial decisions on sentence in each case, and also provide opportunities for recipients to learn of their responsibilities as members of New Zealand society.

Quantity, quality and outcomes

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>Prison custodial services - maximum security</p> <p><i>Quantity</i></p> <p>The average number of maximum security sentenced inmates</p>	95	91
<p><i>Quality</i></p> <p>The percentage of sentenced inmates with case management plans prepared and implemented to the criteria as contained in the <i>Public Prisons' Policy and Procedures Manual</i> (see note 5):</p>	85%	85%
<ul style="list-style-type: none"> • Assessment interviews include prison staff and the inmate and take into account any pre-sentence reports that are available • The inmate is placed on the appropriate work/programme • The inmate attends the work/programme allocated 		

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> All information is recorded and filed on the inmate's file Case management plans are reviewed as per the plan 		
The number and percentage (of the average number of inmates) of breakouts per annum	0	0
The number of non-returns from temporary release per annum	0	0
The number and percentage (of the average number of inmates) of all other escapes per annum	0	0
Prison custodial services - medium security		
<i>Quantity</i>		
The average number of medium security sentenced inmates	2,150	1,870
<i>Quality</i>		
The percentage of sentenced inmates with case management plans prepared and implemented to the criteria as contained in the <i>Public Prisons' Policy and Procedures Manual</i> :	85%	85%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • Assessment interviews include prison staff and the inmate and take into account any pre-sentence reports that are available • The inmate is placed on the appropriate work/programme • The inmate attends the work/programme allocated • All information is recorded and filed on the inmate's file • Case management plans are reviewed as per the plan 		
The number and percentage (of the average number of inmates) of breakouts per annum	9 (0.4%)	9 (0.5%)
The number of non-returns from temporary release per annum	2	2
The number and percentage (of the average number of inmates) of all other escapes per annum	18 (0.9%)	18 (1%)
<p>Prison custodial services – minimum security</p> <p><i>Quantity</i></p> <p>The average number of minimum security sentenced inmates</p>	2,780	2,920

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p><i>Quality</i></p> <p>The percentage of sentenced inmates with case management plans prepared and implemented to the criteria as contained in the <i>Public Prisons' Policy and Procedures Manual</i>:</p> <ul style="list-style-type: none"> • Assessment interviews include prison staff and the inmate and take into account any pre-sentence reports that are available • The inmate is placed on the appropriate work/programme • The inmate attends the work/programme allocated • All information is recorded and filed on the inmate's file • Case management plans are reviewed as per the plan 	85%	85%
The number and percentage (of the average number of inmates) of breakouts per annum	3 (0.1%)	6 (0.2%)
The number of non-returns from temporary release per annum	20	24

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
The number and percentage (of the average number of inmates) of all other escapes per annum	17 (0.6%)	20 (0.7%)
Prison custodial services – corrective training		
<i>Quantity</i>		
The average number of corrective trainees	50	61
<i>Quality</i>		
The percentage of sentenced inmates with case management plans prepared and implemented to the criteria as contained in the <i>Public Prisons' Policy and Procedures Manual</i> :	85%	85%
<ul style="list-style-type: none"> • Assessment interviews include prison staff and the inmate and take into account any pre-sentence reports that are available • The inmate is placed on the appropriate work/programme • The inmate attends the work/programme allocated • All information is recorded and filed on the inmate's file • Case management plans are reviewed as per the plan 		
The number and percentage (of the average number of inmates) of breakouts per annum	1 (1.1%)	1 (1.6%)

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
The number and percentage (of the average number of inmates) of all other escapes per annum	5 (10%)	9 (14.7%)
Drug testing services		
<i>Quantity</i>		
The number of general programme random drug screening tests carried out	3,000 - 3,600	2,000 - 2,500
The number of other drug screening tests carried out (see note 6)	5,000 - 5,500	5,800 - 6,300
<i>Quality</i>		
The annual average percentage of general programme random drug screening tests returning a positive result	20%	New Standard for 1999/00
Home detention orders		
<i>Quantity</i>		
The number of offenders directed to complete a home detention order	300	10
<i>Quality</i>		
The percentage of offenders on programmes which address their rehabilitative needs	95%	New Standard for 1999/00
<i>Outcome</i>		
The percentage of offenders conviction-free 12 months after the completion of their sentence	60%	New Standard for 1999/00

Cost

This output class will be provided within the appropriated sum of \$236.725 million (inclusive of GST) (see note 7).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	236,725	210,422	210,422	210,422	-
1998/99	259,657	233,463	209,555	209,555	-

Output Class D4 - Rehabilitative Programmes*Description*

This output class involves the provision and administration of prison and community-based core and non-core programmes, which incorporate psychological services designed to address the underlying causes of criminal re-offending. This class of outputs also provides for the administration of support services for inmates serving custodial sentences.

Quantity, quality and timeliness

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Straight Thinking <i>Quantity</i> The number of offenders attending a Straight Thinking programme: <ul style="list-style-type: none"> Community Probation Service Public Prisons Service 	575 1,032	96 150
The number of hours offenders spend attending a Straight Thinking programme: <ul style="list-style-type: none"> Community Probation Service Public Prisons Service 	39,760 72,240	New Standard for 1999/00 New Standard for 1999/00

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p><i>Quality</i></p> <p>The number and percentage of offenders who have completed a Straight Thinking programme:</p> <ul style="list-style-type: none"> • Community Probation Service • Public Prisons Service 	<p>374 (65%)</p> <p>825 (80%)</p>	<p>15 - 25</p> <p>New Standard for 1999/00</p>
<p>Violence prevention programmes</p> <p><i>Quantity</i></p> <p>The number of inmates starting a violence prevention programme at Rimutaka Prison</p>	<p>30</p>	<p>New Standard for 1999/00</p>
<p>The number of violence prevention programmes completed at Rimutaka Prison per year</p>	<p>3</p>	<p>3</p>
<p>The number of hours inmates spend attending a violence prevention programme at Rimutaka Prison</p>	<p>7,700</p>	<p>New Standard for 1999/00</p>
<p>The number of psychologist hours provided to Montgomery House</p>	<p>600</p>	<p>600</p>
<p>The number of psychologist hours provided to Challenge Trust</p>	<p>600</p>	<p>600</p>
<p><i>Quality</i></p> <p>The number of inmates completing a violence prevention programme at Rimutaka Prison (see note 8)</p>	<p>24</p>	<p>New Standard for 1999/00</p>

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>The percentage of violence prevention programmes completed at Rimutaka Prison where all the components described below were delivered:</p> <ul style="list-style-type: none"> • Offence cycle motivation, goal setting • Challenging cognitive distortions • Victim empathy • Emotional regulation skills/anger and stress management • Communication/relationship skills/problem solving • Substance abuse • Moral education • Relapse prevention/release planning • Cultural awareness 	100%	New Standard for 1999/00
<p>The percentage of assessments for Montgomery House and Challenge Trust programmes for which all of the following information elements were assessed:</p> <ul style="list-style-type: none"> • Informed consent • Absence of psychiatric disorder • Sufficiency of intellectual functioning • Potential to accept responsibility • Exhibits a potential for improvement 	100%	100%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
The percentage of post-programme assessments for Montgomery House and Challenge Trust programmes completed by a psychologist	100%	100%
<p>The percentage of clinical monitoring reports for Montgomery House and Challenge Trust programmes that adhere to the following standards:</p> <ul style="list-style-type: none"> • Concise, logical and grammatically correct • Comments and recommendations relating to each service being delivered under the contract • Sources of information well documented and verified • Clear statements of recommendations 	95%	95%
<p><i>Timeliness</i></p> <p>The percentage of clinical monitoring reports for Montgomery House and Challenge Trust programmes provided within agreed timeframes</p>	100%	100%
<p>Sex offender treatment programmes</p> <p><i>Quantity</i></p> <p>The number of hours inmates spend attending a programme at:</p> <ul style="list-style-type: none"> • Kia Marama • Te Piriti 	<p>9,260</p> <p>9,150</p>	<p>New Standard for 1999/00</p> <p>New Standard for 1999/00</p>

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>The number of inmates starting a programme at:</p> <ul style="list-style-type: none"> • Kia Marama • Te Piriti 	<p>40</p> <p>40</p>	<p>New Standard for 1999/00</p> <p>New Standard for 1999/00</p>
<p>The number of programmes completed per year at:</p> <ul style="list-style-type: none"> • Kia Marama • Te Piriti 	<p>5</p> <p>4</p>	<p>3</p> <p>4</p>
<p><i>Quality</i></p> <p>The number of inmates completing a programme at (see note 9):</p> <ul style="list-style-type: none"> • Kia Marama • Te Piriti 	<p>35</p> <p>32</p>	<p>New Standard for 1999/00</p> <p>New Standard for 1999/00</p>
<p>The percentage of programmes completed at Kia Marama and Te Piriti where all the components described below were delivered:</p> <ul style="list-style-type: none"> • Norm building • Construction of offence chain incorporating challenging cognitive distortions • Sexual arousal reconditioning • Victim impact and empathy • Social skills, relationship skills and sex education • Mood, anger and stress management and problem solving • Relapse prevention • Release planning 	<p>100%</p>	<p>100%</p>

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>Public Prisons Service other core programmes</p> <p><i>Quantity</i></p> <p>The number of hours spent by inmates on other core programmes that address their offending needs (see note 10)</p>	250,000 - 275,000	New Standard for 1999/00
<p>The number of inmates enrolled on other core programmes per month (see note 11)</p>	5,000	New Standard for 1999/00
<p><i>Quality</i></p> <p>The percentage of other core programmes where an evaluation is undertaken as per criteria contained in the <i>Public Prisons' Policy and Procedures Manual - E.06.01 R2</i></p>	90%	85%
<p>Public Prisons Service non-core programmes, constructive activity and reintegrative services</p> <p><i>Quantity</i></p> <p>The number of hours spent by inmates on non-core programmes that address their offending needs</p>	325,000 - 350,000	New Standard for 1999/00
<p>The number of inmates enrolled on non-core programmes per month (see note 11)</p>	6,000	New Standard for 1999/00
<p><i>Quality</i></p> <p>The percentage of non-core programmes where an evaluation is undertaken as per criteria contained in the <i>Public Prisons' Policy and Procedures Manual - E.06.01 R2</i></p>	85%	85%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p>Community Probation Service rehabilitative programmes</p> <p><i>Quantity</i></p> <p>The number of offenders commencing a programme</p>	3,400 - 3,800	3,000 - 3,200
<p><i>Quality</i></p> <p>The number and percentage of offenders completing a programme</p>	60%	60%
<p>Provision of psychological services</p> <p><i>Quantity</i></p> <p>The number of psychological consultation hours provided to the:</p> <ul style="list-style-type: none"> • Community Probation Service • Public Prisons Service 	<p>11,970 - 13,230</p> <p>10,830 - 11,970</p>	<p>9,880 - 10,920</p> <p>10,830 - 11,970</p>
<p>The number of psychological reports:</p> <ul style="list-style-type: none"> • Community Probation Service • Public Prisons Service 	<p>1,140 - 1,260</p> <p>1,211 - 1,339</p>	<p>1,520 - 1,680</p> <p>1,615 - 1,785</p>
<p>The number of psychological consultation hours provided under the bicultural therapy model</p>	3,750 - 4,250	3,750 - 4,250
<p><i>Quality</i></p> <p>The percentage of psychological consultations which meet the following standards:</p>	95%	95%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • A structured offender assessment interview is conducted • Confidentiality and consent issues are explained • Relevant history is obtained • Assessment measures are used (as appropriate) • Problems are presented clearly formulated • Treatment goals are specified (addressing assessed problems) • Appropriate interventions are used (based on current literature) • Adequate case notes are recorded for all sessions • Records are kept of ongoing measures or observations to monitor interventions • Assessment and treatment reports are completed and delivered 		
<p>The percentage of psychological reports which meet the standards outlined below:</p>	<p>95%</p>	<p>95%</p>

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • Concise, logical and grammatically correct • Source and reason for referral are clearly stated • All relevant and appropriate information is included • Sources of information are well documented and verified • It makes clear statements of recommendations for further interventions • It complies with the <i>Psychologists' Code of Ethics</i> 		
<p>The percentage of Māori Service Providers who comply with the following standards when delivering consultation hours under the Bicultural Therapy Model:</p>	100%	New Standard for 1999/00
<ul style="list-style-type: none"> • All referrals follow locally agreed referral processes • Provider has received induction from the Psychological Service • Provider has signed a contract for services • Treatment provided is centered around Māori values and beliefs using the principles of Kaupapa Māori and Nga Tikanga Māori 		

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> Provider is mandated by the relevant Oversight Committee, comprising local representatives of local iwi and Psychological Service a report is provided to Psychological Service at the end of each referral 		
Support services for inmates, parolees and remandees <i>Quantity</i> The number of support service hours to be provided will be no more than	38,850	43,165
<i>Quality</i> The percentage of offenders receiving assistance with planning for release or discharge for which an action plan is developed	95%	New Standard for 1999/00

Cost

This output class will be provided within the appropriated sum of \$28.995 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	28,995	25,773	25,773	25,773	-
1998/99	62,289	55,664	53,000	33,702	19,298

Output Class D5 - Inmate Employment

Description

Inmate Employment contributes to one of the Government's strategic priorities, which is to "improve individuals' employment outcomes by expecting and encouraging active participation in work" through the provision and administration of constructive activity and training opportunities. These are designed to help address the underlying causes of criminal re-offending by assisting inmates to develop relevant work habits and skills thereby increasing their chances for post-release employment and to help with their re-integration into society.

Quantity and quality

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Corrland		
<i>Quantity</i>		
The number of hours worked by inmates employed within Corrland	470,000	400,000
The farms and forests operated by Corrland:		
Farms:	hectares	hectares
• Waikeria	1,063	1,063
• Tongariro	1,447	1,447
• Rangipo	1,400	1,400
• Christchurch	656	656
Forests:	hectares	hectares
• Tongariro	4,134	4,134
• Ohura	376	376
<i>Quality</i>		
The number of inmates within Corrland who obtain recognised qualifications	500	500

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Economic farm surplus per hectare:	EFS/ha	EFS/ha
<ul style="list-style-type: none"> • Sheep and beef • Dairy • Mixed crop • Forest 	\$130 - \$200 \$700 - \$800 \$50 - \$100 \$750 - \$800	\$130 - \$200 \$700 - \$800 \$50 - \$100 \$750 - \$800
<u>Land-based activities</u>		
<i>Quantity</i>		
The number of hours worked by inmates on non-Corrland land-based activities	690,000	New Standard for 1999/00
<i>Quality</i>		
The number of New Zealand Qualifications Authority (NZQA) trained assessors for land-based inmate employment activities (see note 12)	5	New Standard for 1999/00
<u>Internal service self-sufficiency activities</u>		
<i>Quantity</i>		
The number of hours worked by inmates on internal service self-sufficiency activities	2,800,000	New Standard for 1999/00
<i>Quality</i>		
The number of NZQA trained assessors for internal service self-sufficiency inmate employment activities (see note 12)	5	New Standard for 1999/00
<u>Manufacturing activities</u>		
<i>Quantity</i>		
The number of hours worked by inmates on manufacturing activities	825,000	New Standard for 1999/00

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<i>Quality</i> The number of NZQA trained assessors for manufacturing inmate employment activities (see note 12)	5	New Standard for 1999/00
Community service and release to work activities <i>Quantity</i> The number of hours worked by inmates on community service and release to work activities	180,000	New Standard for 1999/00
<i>Quality</i> The number of NZQA trained assessors for activities undertaken as a community service (see note 12)	2	New Standard for 1999/00

Cost

This output class will be provided within the appropriated sum of \$31.979 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	31,979	28,426	28,426	9,128	19,298
1998/99	-	-	-	-	-

Output Class D6 - Custody of Remand Inmates

Description

This class of outputs covers purchasing custodial remand services and facilities to hold people charged with offences, and offenders convicted but not yet sentenced, in safe, secure and humane conditions, and to enable their appearance before the courts as required.

Quantity and quality

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<u>Custody of remand inmates</u>		
<i>Quantity</i>		
The average number of remand inmates	720	576
<i>Quality</i>		
The number and percentage (of the average number of inmates) of breakouts per annum	3 (0.4%)	3 (0.5%)
The number and percentage (of the average number of inmates) of other escapes per annum	1 (0.1%)	1 (0.2%)

Cost

This output class will be provided within the appropriated sum of \$46.265 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	46,265	41,124	41,124	41,124	-
1998/99	37,444	33,631	30,500	30,500	-

Output Class D7 - Escort and Custodial Supervision Services to Courts

Description

This output class involves purchasing the safe, secure and humane transportation of inmates to and from court, and their safe and humane custody while at court.

Quantity and quality

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<u>Escort services</u>		
<i>Quantity</i>		
The number of inmates escorted in:		
<ul style="list-style-type: none"> • Northland/Auckland (including Police escorts) 	20,092 - 22,207	New Standard for 1999/00
<ul style="list-style-type: none"> • Remainder of New Zealand (excluding Police escorts) 	7,020 - 7,760	New Standard for 1999/00
<i>Quality</i>		
The maximum number of escapes by inmates during escort to and from court	2	2
<u>Courtroom custodial services</u>		
<i>Quantity</i>		
The number of inmates for whom courtroom custody is provided in:		
<ul style="list-style-type: none"> • Northland/Auckland 	4,713 - 5,210	New Standard for 1999/00
<ul style="list-style-type: none"> • Remainder of New Zealand 	8,329 - 9,205	New Standard for 1999/00
<i>Quality</i>		
The maximum number of escapes by inmates while they are held in custody at court	1	1

Cost

This output class will be provided within the appropriated sum of \$6.130 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	6,130	5,449	5,449	5,449	-
1998/99	5,917	5,317	4,800	4,800	-

Output Class D8 - Policy Advice and Development*Description*

This output class involves the provision of advice, development of policies, and ministerial servicing relating to the reduction of re-offending, the effective management of corrective services, and the review, evaluation and development of service standards.

Quantity, quality and timeliness

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Policy advice and development services <i>Quantity</i> Advice will be delivered according to a work programme agreed with the Minister of Corrections	100%	100%
<i>Quality</i> The Minister of Corrections will expect advice to be delivered in accordance with the quality standards as outlined below:	100%	100%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • The aims of the paper have been clearly stated and they answer the questions that have been set • The assumptions behind the advice are explicit, and the argument is logical and supported by the facts • The facts in the paper are accurate and all material facts have been included • An adequate range of options has been presented and each has been assessed for benefits, costs and consequences to the Government and the community • There is evidence of adequate consultation with interested parties and possible objections to proposals have been identified • The problems of implementation, technical feasibility, timing and consistency with other policies have been considered • The format meets Cabinet Office requirements, the material is effectively and concisely summarised, has short sentences in plain English and is free of spelling or grammatical errors 		

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<i>Timeliness</i> Policy advice purchased will be delivered within the specified reporting deadlines agreed with the Minister of Corrections	100%	100%
<u>Ministerial servicing</u> <i>Quantity</i> The number of responses to ministerial correspondence is estimated to be	300 - 400	300 - 400
The number of responses to parliamentary questions is estimated to be	250 - 300	250 - 300
<i>Quality</i> The percentage of replies returned for redrafting will not exceed	10%	10%
All responses are signed out by either a general manager or, in his or her absence, an appropriate manager	100%	100%
<i>Timeliness</i> The percentage of responses to ministerial correspondence completed within the timeframes agreed with the Minister's office will be	90%	90%
The percentage of responses to parliamentary questions completed within the timeframes set by the Minister's office will be	100%	100%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p data-bbox="225 293 603 360">Provision of psychological and other research</p> <p data-bbox="225 367 603 412"><i>Quantity</i></p> <p data-bbox="225 418 603 584">The percentage of research and evaluation delivered to agreed project milestones</p>	95%	New Standard for 1999/00
<p data-bbox="225 591 603 636"><i>Quality</i></p> <p data-bbox="225 642 603 898">The percentage of psychological and other research that will be provided to the criteria contained in the <i>Psychological Service Manual</i>:</p> <ul data-bbox="225 904 603 1682" style="list-style-type: none"> <li data-bbox="225 904 603 1122">• The hypothesis/aim of the research is clearly stated; able to be tested; uses minimal variables; is resourced appropriately <li data-bbox="225 1128 603 1346">• Data collection is to meet appropriate standards of research design, and appropriate analysis tools are to be used <li data-bbox="225 1352 603 1480">• The results are accurately and clearly described <li data-bbox="225 1487 603 1682">• There is concise and thorough explanation of the implications of the results for the issues investigated 	95%	95%

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> The research should be peer reviewed both internally and externally The report is written in a format appropriate to the audience The aims of the paper are accurate and all material facts have been included The material is free of spelling or grammatical errors and an executive summary is provided if the report exceeds five pages When possible the material is published within internationally recognised journals 		

Cost

This output class will be provided within the appropriated sum of \$3.826 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	3,826	3,401	3,401	3,401	-
1998/99	4,407	3,917	3,917	3,917	-

Output Class D9 - Contract Management Services

Description

This output class involves the development, purchasing and monitoring of contracts entered into with both internal and external providers. Also included in this output class are the provision of custodial assurance, the inspectorate services and the provision of National System services.

Quantity, quality and timeliness

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
Purchase and monitoring of service delivery		
<i>Quantity</i>		
The number of internal Purchase Agreements with internal providers	3	3
The number of contracts to be negotiated with external providers	174 - 194	171 - 189
The number of contracts with habilitation centres and Montgomery House	5	6
<i>Quality</i>		
The percentage of Community Funding contracts with a value of \$20,000 (or over) that have performance measures and standards to the criteria outlined below:	100%	100%
<ul style="list-style-type: none"> • The correct parties to the contract are specifically identified and the parties have legal power to contract and are a legal entity • The term of the contract has been identified • The price is identified in the schedule of the contract • The payment regime is specified • The format and dates of reporting requirements are stated 		

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<ul style="list-style-type: none"> • The mechanism for resolving disputes is stated • The programme is clearly described (including programme aims, content and delivery process) • The contract is legal 		
<p>The percentage of contracts that meet the following standards:</p> <ul style="list-style-type: none"> • Services are clearly described • Performance measures and standards are specified • Price and payment regime (including incentives as appropriate) are specified • Format and dates of reporting requirements are specified 	100%	100%
<p><i>Timeliness</i></p> <p>The percentage of Community Funding contracts with a value of \$20,000 (or over) agreed and in place by the agreed date</p>	95%	95%
<p><u>Provision of inspectorate services</u></p> <p><i>Quantity</i></p> <p>Number of inspections in the inspectorate work programme for 1999/00 as approved by the Assurance Board will be as follows:</p> <ul style="list-style-type: none"> • Routine visits • Special investigations 	<p>80 - 120</p> <p>10 - 30</p>	<p>80 - 120</p> <p>10 - 30</p>

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
<p><i>Quality</i></p> <p>The percentage of inspections that are carried out to the following criteria:</p> <ul style="list-style-type: none"> • To a quality which satisfies the Assurance Board • According to the guidelines and standards of the New Zealand Institute of Internal Auditors 	100%	100%
<p><i>Timeliness</i></p> <p>All reports on routine inspection visits will be finished within one month of the visit. All special reports will be finished within the time period agreed in the terms of reference for the investigation</p>	100%	100%
<p><u>Provision of National Systems Services</u></p> <p><i>Quantity</i></p> <p>The number of National Systems transactions (see note 13)</p>	3,000	3,000
<p>The number of Parole Board meeting days to be supported</p>	30	30
<p>The number of offender information transactions to be completed (see note 14)</p>	18,000	17,000
<p><i>Quality</i></p> <p>The percentage of transactions completed according to criteria detailed in statutes, executive delegations and authorisations, and National Systems</p>	98%	New Standard for 1999/00

Performance Measures	Performance Standard 1999/00	Performance Standard 1998/99
The percentage of reports provided to the standards required by the Parole Board	95%	New Standard for 1999/00
The percentage of offender information transactions that are completed according to National Systems criteria	98%	New Standard for 1999/00
<i>Timeliness</i>		
All National Systems transactions to be completed within 7 working days of applications being received	100%	New Standard for 1999/00
The percentage of reports provided within deadlines set by the Parole Board	95%	New Standard for 1999/00

Cost

This output class will be provided within the appropriated sum of \$4.16 million (inclusive of GST).

Year	Cost GST incl \$000	Cost GST excl \$000	Total Revenue GST excl \$000	Revenue Crown GST excl \$000	Revenue Other GST excl \$000
1999/00	4,160	3,698	3,698	3,698	-
1998/99	4,529	4,027	4,019	4,019	-

Part C2 - Non-Departmental Output Classes

There is no appropriation for Part C2.

Part D - Explanation of Appropriations for Other Operating Flows

Part D1 - Benefits and Other Unrequited Expenses

There are no appropriations for Part D1.

Part D2 - Borrowing Expenses

There are no appropriations for Part D2.

Part D3 - Other Expenses

There are no appropriations for Part D3.

Part E - Explanation of Appropriations for Capital Flows

Part E1 - Capital Contributions

Information regarding these appropriations is provided in Part B1.

Net Worth of Entities Owned

Statement of Estimated and Forecast Net Worth

	Balance Date	Estimated Net Worth 1999 \$ million	Forecast Net Worth 2000 \$ million
The Department of Corrections	30 June	451.955	480.789

The increase in net worth of the Department of Corrections results from a capital injection to the Department of \$28.834 million.

Part E2 - Purchase or Development of Capital Assets of the Crown

There is no appropriation for Part E2.

Part E3 - Repayment of Debt

There is no appropriation for Part E3.

Part G - Statement of Reconciliations

Part G1 - Changes in Appropriation Categories

For 1999/2000, the following changes have occurred to the Department's appropriations:

Departmental Output Classes

- Departmental output class D4 Rehabilitative programmes has been separated into two output classes D4 Rehabilitative Programmes and D5 Provision of Inmate Employment.

Part G1 - Changes in Appropriations

1998/99 Vote Corrections in Old 1998/99 Structure	\$000	Structure Changes	\$000	1998/99 Vote Corrections in New 1999/00 Structure	\$000
Departmental Output Class					
D4 Rehabilitative Programmes	62,289	to new D5 Provision of Inmate Employment	(32,002)	D4 Rehabilitative Programmes	30,287
				D5 Inmate Employment	32,002
Other Departmental Output Classes	389,704			Other Output Classes	389,704
Total Departmental Output Classes	451,993				451,993