

VOTE *Māori Affairs*

Māori Affairs

Overview

Appropriations sought for Vote Māori Affairs in 2006/07 total \$156.990 million. This is intended to be spent as follows:

Departmental Appropriations

Departmental appropriations sought for Vote Māori Affairs in 2006/07 total \$54.715 million for departmental output expenses. This is intended to be spent as follows:

- \$5.578 million (4% of the Vote) on Policy and Monitoring - Social and Cultural.
- \$14.326 million (9% of the Vote) on Policy and Monitoring - Economic and Enterprise.
- \$6.443 million (4% of the Vote) on Policy - Crown Māori Relationships.
- \$9.662 million (6% of the Vote) on Relationships and Information.
- \$14.317 million (9% of the Vote) on Operations Management.
- \$4.389 million (3% of the Vote) on Services to the Māori Trustee.

Non-Departmental Appropriations

\$102.275 million, for payment to, and purchase of services from, other parties, including:

- \$3.204 million (2% of the Vote) to Te Taura Whiri i te Reo Māori (Crown Entity) for the Promotion of the Māori Language.
- \$53.109 million (34% of the Vote) to Te Māngai Pāho (Crown Entity) to promote the Māori language through Māori radio and television broadcasting.
- \$11.538 million (7% of the Vote) for the administration costs of the Māori Television channel.
- \$23.894 million (15% of the Vote) to fund strategic investment areas identified through the Māori Potential Approach.
- \$4.223 million (3% of the Vote) for payments to Māori individuals, Māori organisations and Māori Trust Boards.
- \$1.922 million (1% of the Vote) for compensation loans granted under the provision of Part II of the Māori Affairs Restructuring Act 1989.
- \$4.349 million (3% of the Vote) for provision for the non-recovery of the costs of providing services to the Māori Trustee.

Details of how the appropriations are to be applied appear in Parts B1, C, D and E of this Vote. Details of Crown revenue appear in Part F.

Minister Portfolio Table

46

Minister of Māori Affairs

Māori Affairs

VOTE MINISTER: Minister of Māori Affairs

ADMINISTERING DEPARTMENT: Te Puni Kōkiri

The Minister of Māori Affairs is the Responsible Minister for Te Puni Kōkiri

Part A - Statement of Objectives and Trends

Part A1 - Objectives for Vote

Related Government Outcomes

Te Puni Kōkiri has identified three priority areas to direct its efforts. These priority areas align directly with Government priorities and will guide both the work programme for the Ministry and the purchase of initiatives within each Non Departmental Output Expense:

- **Families – young and old** through maximising whānau potential
- **National identity** through maximising Māori cultural capital, and
- **Economic transformation** through maximising Māori collective assets and growing Māori innovation.

Māori are a valuable partner in the development of New Zealand's nationhood. Better use of resources, increased skills, and stronger leadership are all required if we are to maximise opportunities to build a strong nation for the betterment of Māori, and for this and future generations of New Zealanders. Leadership and Decision-Making (Whakamana), Knowledge/Skills (Mātauranga) and Resources (Rawa) are identified in the Māori Potential Approach as key enablers that are fundamental to Māori achieving their potential.

- **Strengthening of Leadership and Decision-Making (Whakamana)** – Investment in this area recognises that Māori success relies on their capacity to lead, influence and make positive and confident decisions that result in benefits for themselves and others. Succession planning is a critical feature of leadership development.
- **Building of Knowledge and Skills (Mātauranga)** – Investment in this area acknowledges the importance of knowledge to building confidence and identity, growing skills and talents and generating innovation and creativity.
- **Development and Use of Resources (Rawa)** – Investment in this area recognises the importance of ensuring Māori can access the resources required to meet their needs and that they are able to use, develop and retain their own resources for collective and individual benefit.

Output Expenses

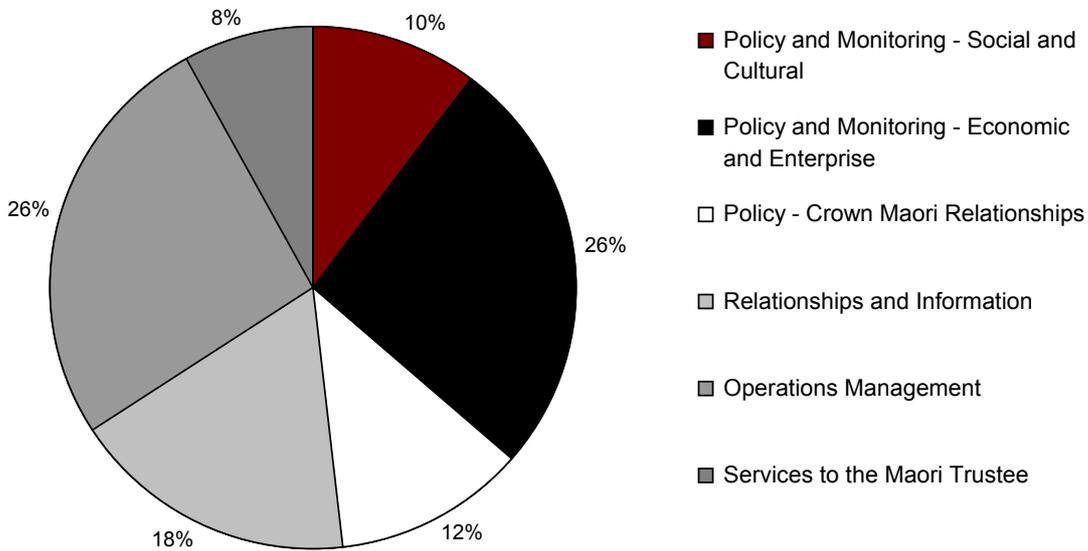
The efforts of Te Puni Kōkiri are directed towards realising the potential of Māori and its strategic outcome of Māori succeeding as Māori. This means an approach based on human capital with more emphasis on investing in Māori as an integrated, but culturally distinct indigenous community. This involves funding a range of activities that include:

- Advice on government-Māori relationships.
- Leadership of Māori public policy.

- Managing relationships.
- Managing the collection and dissemination of information to Māori communities.
- Building and sustaining capability.

The 2006/07 Vote structure for the Ministry’s departmental output expenses is represented in the graph below.

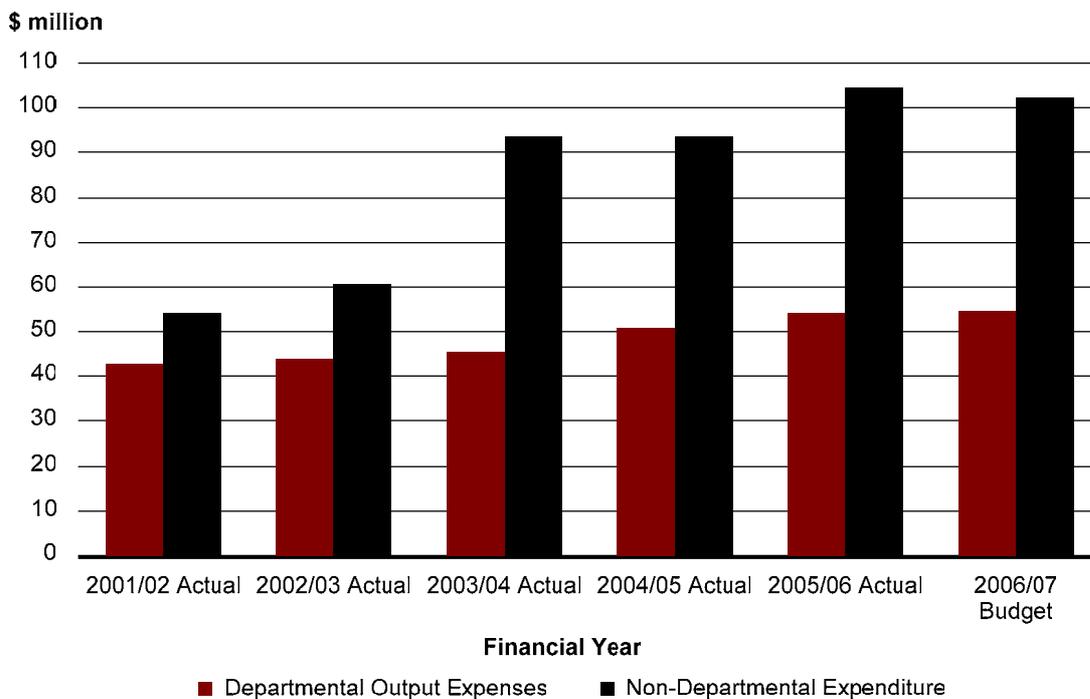
Figure 1 - Departmental Output Expense, Vote Māori Affairs



Source: Te Puni Kōkiri

Part A2 - Trends in Vote

Figure 2 - Trends in appropriations



Source: Te Puni Kōkiri

Note: Māori Reserved Lands Compensation of \$76.150 million in 2001/02 only has been excluded from non-departmental expenditure so as not to distort comparisons.

Departmental Output Trends: 2001/02 - 2006/07

Te Puni Kōkiri was established on 1 January 1992 and inherited the functions and programmes of the Iwi Transition Agency (Te Tira Ahu Iwi) and Ministry of Māori Affairs (Manatu Māori).

In 2003/04 a new strategic direction for Te Puni Kōkiri was released to begin a positive move towards the strategic outcome *Māori succeeding as Māori*.

This led to the development in 2004/05 of a new policy approach to inform and guide the work of Te Puni Kōkiri, based on identifying and realising Māori Potential, and an operational strategy for implementing programme and funding decisions. The Māori Potential Approach is continuing to be developed, refined and tested in 2006/07.

The period since 2003/04 has seen the most significant shift in departmental output expenses. The specific programmes and functions that have been added into the departmental baseline since 2003/04 include:

- Māori Business Facilitation Service increased by \$1.778 million in 2004/05 and an additional \$889,000 in 2006/07 to apply the service model to include land development facilitation.
- New Strategic Direction and Change Implementation received one-off expenditure in 2003/04 of \$1.525 million and \$689,000 in 2004/05.
- \$1.333 million from 2004/05 for Te Puni Kōkiri capability.
- One-off funding to administer Hui Taumata 2005 in 2004/05 of \$809,000 and the Hui Taumata Taskforce in 2005/06 of \$400,000.
- \$2.801 million from 2004/05 for management and administration of Non-Departmental programmes.
- \$889,000 from 2004/05 for strengthening whānau and community Māori language use transferred to Te Taura Whiri I te Reo Māori (Crown Entity) in 2006/07.
- \$311,000 from 2004/05 for Māori Trust Office for technical and development funding.
- \$520,000 in 2005/06 for Māori Trust Office to meet obligations under the Māori authorities taxation regime, reducing to \$283,000 from 2006/07.
- Kapohia nga Rawa programme received \$2.911 million in 2005/06 increasing to \$3.003 million in 2006/07 and \$4.428 million by 2007/08.
- \$300,000 from 2005/06 for the administration of the Māori Women's Development Fund transferred from Vote Employment.

There are no new programmes or functions introduced into 2006/07.

Non-Departmental Expenditure Trends: 2001/02 - 2006/07

As the trends graph shows, non-departmental expenditure has increased overall by \$48.045 million since 2001/02.

Non-Departmental Output Expenses represent the area of greatest increase for Vote Māori Affairs and reflect the transfer of responsibility for Te Māngai Pāho from the Ministry of Economic Development in 2000/01, in addition to the advent of the Māori Television Service.

Te Māngai Pāho's baseline has gone from \$27.400 million in 2000/01 to \$51.340 million in 2004/05 and \$53.109 million in 2006/07, an increase of \$25.709 million.

The Māori Television Service actual expenditure for 2001/02 was \$1.142 million and the appropriation has increased to \$11.538 million in 2003/04 and outyears.

Non-Departmental Other Expenses have increased by \$10.162 million since 2000/01 to \$31.117 million in 2004/05 and decreased to \$7.672 million in 2006/07. Whilst expenditure appears relatively constant between 2000/01 and 2002/03, there were changes within this class of expense. The Māori Provider Development Fund (Tahua Kaihoatu) of \$3.300 million was transferred to the Departmental Output Expense in 2002/03 as the Kaitataki-a-Rohe programme. In 2006/07 a number of the Non-Departmental Other Expenses appropriations have transferred to three new Non-Departmental Output Expenses (refer to Part G1).

2000/01 saw the establishment of the Capacity Assessment and Capacity Building funds with expenditure of \$7.728 million. In 2006/07 these funds have transferred to three new Non-Departmental Output Expenses (refer to Part G1).

2000/01 also saw the establishment of the Direct Resourcing and Local Level Solutions programmes. Local Level Solutions expenditure has increased from \$1.132 million in 2000/01 to an appropriation of \$3.022 million in 2006/07. In 2006/07 the appropriation has transferred to the three new Non-Departmental Output Expenses (refer to Part G1). Direct Resourcing of Local Level Solutions was first expensed in 2002/03, with expense of \$2.805 million. The appropriation for 2006/07 of \$2.267 million has transferred to three new Non-Departmental Output Expenses (refer to Part G1).

New funding from 2004/05 of \$10.578 million related to Whānau Development Initiatives. In 2006/07 these funds have transferred to three new Non-Departmental Output Expenses (refer to Part G1).

New funding in 2005/06 related to \$207,000 per annum to fund administration support for the Ma Te Reo Fund this was an increase to Te Taura Whiri's baseline. In 2006/07 and outyears additional funding of \$889,000 was transferred from Departmental Output Expenses to Te Taura Whiri's baseline for the implementation of the Māori Language Information Programme. In 2005/06, \$1.619 million was received for the upgrade of Iwi radio stations. This shows in Te Māngai Pāho's appropriation and increases to \$1.769 million in 2006/07, then reduces to \$344,000 in 2007/08 and out-years to cover annual operating costs.

Capital Expenditures vary depending on whether new advances to land owners are necessary to complete compensation obligations to lessees, where compensation is payable in terms of leases issued under the provision of Part II of the Māori Affairs Restructuring Act 1989.

Part B - Statement of Appropriations

Summary of Financial Activity

	2001/02	2002/03	2003/04	2004/05	2005/06		2006/07 Appropriations to be Used				2007/08	2008/09	2009/10	
	Actual \$000	Actual \$000	Actual \$000	Actual \$000	Budget \$000	Estimated Actual \$000	By the Department Administering the Vote		For Non-Departmental Transactions		Total \$000	Estimated \$000	Estimated \$000	Estimated \$000
							Annual \$000	Other \$000	Annual \$000	Other \$000				
Appropriations														
Output Expenses	84,189	93,358	107,903	116,318	121,606	121,606	54,715	-	92,201	-	146,916	147,004	146,915	146,915
Benefits and Other Unrequited Expenses	500	500	500	480	480	480	N/A	N/A	480	-	480	480	480	480
Borrowing Expenses	-	-	-	-	-	-	N/A	N/A	-	-	-	-	-	-
Other Expenses	91,250	14,015	33,166	27,479	37,024	34,961	-	-	7,635	37	7,672	7,672	7,672	7,672
Capital Expenditure	978	717	1,296	165	1,922	1,922	N/A	N/A	1,922	-	1,922	1,922	1,922	1,922
Intelligence and Security Department Expenses and Capital Expenditure	-	-	-	-	-	-	-	-	N/A	N/A	-	-	-	-
Total Appropriations	176,917	108,590	142,865	144,442	161,032	158,969	54,715	-	102,238	37	156,990	157,078	156,989	156,989
Crown Revenue and Receipts														
Tax Revenue	-	-	-	-	-	-	N/A	N/A	N/A	N/A	-	-	-	-
Non-Tax Revenue	3,968	4,423	11,141	4,392	3,977	3,977	N/A	N/A	N/A	N/A	3,972	3,967	3,967	3,967
Capital Receipts	1,991	1,564	611	245	325	325	N/A	N/A	N/A	N/A	325	325	325	325
Total Crown Revenue and Receipts	5,959	5,987	11,752	4,637	4,302	4,302	N/A	N/A	N/A	N/A	4,297	4,292	4,292	4,292

Part B1 - Details of Appropriations

Appropriations	2005/06				2006/07		Scope of 2006/07 Appropriations
	Budget		Estimated Actual		Vote		
	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Departmental Output Expenses (General)							
Operations Management (M46)	13,668	-	13,668	-	14,317	-	- Services that support Māori development through the design, delivery, and management of community investment programmes. Reason for Change: The increase reflects a full year of the Kapohia nga Rawa programme.
Policy - Crown Māori Relationships (M46)	7,467	-	7,467	-	6,443	-	- Advice on the relationship between Māori people and the Crown. It includes Treaty policy issues and advice on the impact of legislation.
Policy and Monitoring - Economic and Enterprise (M46)	11,138	-	11,138	-	14,326	-	- Advice on, and monitoring of, policies and programmes that specifically impact on the economic and enterprise status of Māori people and resources. It includes the provision of Māori business development services. Reason for Change: The increase reflects additional funding for Māori business development services.
Policy and Monitoring - Social and Cultural (M46)	7,130	-	7,130	-	5,578	-	- Advice on, and monitoring of, policies and programmes that specifically impact on the social and cultural status of Māori people and resources.
Relationships and Information (M46)	10,309	-	10,309	-	9,662	-	- Strengthening relationships with Māori, with emphasis on brokerage, co-ordination and facilitation to assist Māori to achieve their economic, social and cultural aspirations.
Services to the Māori Trustee (M46)	4,626	-	4,626	-	4,389	-	- Provision of full office services to the Māori Trustee. The decrease reflects that there were initial set-up costs for the new Māori Authorities Taxation Regime in 2005/06.
Total Departmental Output Expenses (General)	54,338	-	54,338	-	54,715	-	
Non-Departmental Output Expenses							
Administration of Māori Broadcasting (M46)	1,608	-	1,608	-	1,608	-	- Purchase of administration services from Te Māngai Pāho to meet its statutory functions and deliver on the Government's Māori broadcasting policy.
Iwi Housing Support (M46)	456	-	456	-	456	-	- Provision of capacity building support for Special Housing Action Zones.
Māori Radio Broadcasting (M46)	11,019	-	11,019	-	11,169	-	- Promotion of Māori language and Māori culture through radio broadcasting.
Māori Television Broadcasting (M46)	40,332	-	40,332	-	40,332	-	- Promotion of Māori language and Māori culture through television broadcasting.
Māori Television Channel (M46)	11,538	-	11,538	-	11,538	-	- Administration costs of the Māori Television channel.

Appropriations	2005/06				2006/07		Scope of 2006/07 Appropriations
	Budget		Estimated Actual		Vote		
	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Non-Departmental Output Expenses - cont'd							
Mātauranga (Knowledge) (M46)	-	-	-	-	7,168	-	- Purchasing partnered interventions, tools and investigative studies to support Māori in the acquisition, creation, maintenance and transferral of traditional and contemporary knowledge required to accelerate Māori development.
Promotion of the Māori Language (M46)	2,315	-	2,315	-	3,204	-	- Purchase of initiatives to revitalise and develop the Māori language in New Zealand. This includes outputs from Te Taura Whiri I Te Reo Māori (Māori Language Commission) and involves the promotion of the Māori language in New Zealand. Reason for Change: TTW's baseline has been increased to include the cost of the Māori Language Information Programme, previously a Departmental Output Expense.
Rawa (Resources) (M46)	-	-	-	-	7,168	-	- Purchasing partnered interventions, tools and investigative studies to support Māori access to, utilisation, development and retention of resources required to accelerate Māori development.
Whakamana (Leadership) (M46)	-	-	-	-	9,558	-	- Purchasing partnered interventions, tools and investigative studies to strengthen Māori leadership, governance and management to accelerate Māori development.
Total Non-Departmental Output Expenses	67,268	-	67,268	-	92,201	-	
Benefits and Other Unrequited Expenses							
Rangatiratanga Grants (M46)	480	-	480	-	480	-	- Financial assistance to promote and enhance initiatives for the social, economic and cultural advancement of Māori.
Total Benefits and Other Unrequited Expenses	480	-	480	-	480	-	
Other Expenses to be Incurred by the Crown							
Beyond Hui Taumata (M46)	2,533	-	2,533	-	-	-	- The Hui Taumata Taskforce will progress a number of economic development initiatives for Māori that were recommended as part of the Hui Taumata. Reason for Change: Funding for 2006/07 is subject to a review of 2005/06 initiatives and cabinet approval.
Building Capacity in Māori Communities (M46)	7,000	-	7,000	-	-	-	- Capacity Building aims to assist Māori communities to develop the strategies, governance and infrastructures through which they can plan and undertake their own development. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.

Appropriations	2005/06				2006/07		Scope of 2006/07 Appropriations
	Budget		Estimated Actual		Vote		
	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Capacity Assessment (M46)	1,027	-	1,027	-	-	-	- To enable whānau, hapū, iwi, Māori organisations and Māori communities to undertake assessments of their current capacity and development needs. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Direct Resourcing of Local Level Solutions (M46)	3,663	-	1,663	-	-	-	- Direct Resourcing provides established Māori organisations with funding to allow them to act as umbrella organisations, acting as conduits for funding and taking care of accountability requirements on behalf of smaller, less established organisations. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Local Level Solutions/Development (M46)	3,706	-	3,706	-	-	-	- Local Level Solutions provides capable entities with resources to achieve particular aims, such as an improvement in services or asset management. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Loss from Sale of Mauao Historic Reserve (M46)	50	-	-	-	-	-	- To facilitate ownership transfer of the Mauao historic reserve (Mt Maunganui) to Tauranga Moana iwi. Reason for Change: This was a one-off appropriation in 2005/06.
Māori Registration Service (M46)	830	-	830	-	626	-	- Contribution towards the ongoing cost of a national Māori registration service, which will assist in linking Māori with their tribes and tribal groups and compiling comprehensive and accurate registers of their members.
Māori Wardens (M46)	178	-	178	-	178	-	- Assistance to the National Māori Wardens' Association to meet administrative costs and provide assistance to Māori Wardens actively working with youth at risk to meet the costs incurred in their work.
Māori Women's Development Fund (M46)	2,000	-	2,000	-	2,000	-	- Provide for the administration of government funding for the Māori Women's Development Fund.
NZ Māori Council (M46)	196	-	196	-	196	-	- Administration costs of the New Zealand Māori Council.
Orakei Reserves Board Act 1991 (M46)	6	-	6	-	6	-	- Fees and travelling allowances in accordance with section 29 of the Orakei Reserves Board Act 1991.
Payments to Housing New Zealand Corporation (M46)	36	-	36	-	36	-	- Forwarding repayments received after the sale of the Māori Housing portfolio to Housing New Zealand Corporation.

Appropriations	2005/06				2006/07		Scope of 2006/07 Appropriations
	Budget		Estimated Actual		Vote		
	Annual \$000	Other \$000	Annual \$000	Other \$000	Annual \$000	Other \$000	
Other Expenses to be Incurred by the Crown - cont'd							
Payments to Trust Boards (M46)	-	37	-	24	-	37	Payment of annuities to Māori Trust Boards, in accordance with sections 4(2), 9(2) and 10(2) of the Māori Trust Boards Act 1955.
Provision for Māori Trustee Debt (M46)	4,586	-	4,586	-	4,349	-	The full provisioning of the costs incurred by the Māori Trustee in relation to the funding it receives under the Departmental Output Expense Services to the Māori Trustee.
Regional Tourism Organisations - Planning (M46)	175	-	175	-	160	-	To fund the development of plans for Māori Regional Tourism organisations.
Te Putahi Paoho (M46)	84	-	84	-	84	-	Administration costs of Te Putahi Paoho (the Māori Television Electoral College).
Whānau Development - Action Research Programmes (M46)	7,895	-	7,895	-	-	-	To support whānau led initiatives that contribute to strengthening whānau capacity, including the building of whānau capacities, and that contribute to social, economic or cultural development. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Whānau Development - Enterprise (M46)	1,511	-	1,511	-	-	-	To promote sustainable Māori business and sector networks. To help build or extend linkages with business sector organisations and economic development agencies. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Whānau Development - Sport and Culture (M46)	1,511	-	1,511	-	-	-	To support community based activities that bring whānau together. To encourage and support locally/regionally based sports and cultural related activities aimed at strengthening whānau. Reason for Change: This funding has transferred into three new Non-Departmental Output Expenses; Rawa (Resources), Mātauranga (knowledge/skills) and Whakamana (leadership) from 2006/07.
Total Other Expenses to be Incurred by the Crown	36,987	37	34,937	24	7,635	37	
Capital Expenditure							
Rural Lending (M46)	1,922	-	1,922	-	1,922	-	Advances to Māori landowners for compensation loans granted under the provision of Part II of the Māori Affairs Restructuring Act 1989.
Total Capital Expenditure	1,922	-	1,922	-	1,922	-	
Total Appropriations	160,995	37	158,945	24	156,953	37	

Part C - Explanation of Appropriations for Output Expenses

Part C1 - Departmental Output Expenses

Policy and Monitoring - Social and Cultural

The Minister will purchase:

- advice on the development of policies and programmes that specifically impact on the social and cultural status of Māori people and resources, and
- monitoring and liaising with other state sector agencies initiatives, aimed at influencing policies and programmes to deliver equitable social and cultural outcomes for Māori.

Te Puni Kōkiri's policy advice will include strategic advice to government on the effective use of resources and interventions in order to enhance Māori social and cultural development.

Cost

These outputs will be provided within the appropriated sum of \$5.578 million. The final 2005/06 appropriation was \$7.130 million.

Policy and Monitoring - Economic and Enterprise

The Minister will purchase:

- advice on the development of policies and programmes that specifically impact on the economic and enterprise status of Māori people and resources
- monitoring and liaising with other state sector agencies initiatives, aimed at influencing policies and programmes to deliver equitable economic and enterprise outcomes for Māori, and
- provision of Māori business development services.

Te Puni Kōkiri's policy advice will include strategic advice to government on the effective use of resources and interventions in order to enhance Māori economic development. These policies will seek to ensure the Māori resource base is retained and developed for future generations.

Cost

These outputs will be provided within the appropriated sum of \$14.326 million. The final 2005/06 appropriation was \$11.138 million.

Policy - Crown Māori Relationships

The Minister will purchase advice on the relationship between Māori and the Crown and on the links between that relationship and outcomes for Māori. It includes all Treaty policy issues and advice on the impact of legislation not addressed in any other output expense.

Cost

These outputs will be provided within the appropriated sum of \$6.443 million. The final 2005/06 appropriation was \$7.467 million.

Relationships and Information

This class of outputs involves working actively at a local level to assist Māori to achieve their aspirations. It includes interacting with whānau, hapū, iwi, Māori communities, Māori organisations and Māori, other state agencies, local government, non-government and the private sector. It also includes the effective flow of information to and from Head Office to ensure the views of Māori in the regions are informing policy advice and activities.

Cost

These outputs will be provided within the appropriated sum of \$9.662 million. The final 2005/06 appropriation was \$10.309 million.

Operations Management

This class of outputs involves providing quality services supporting Māori development through the design, delivery, and management of partnered interventions, the development and application of tools and investigative studies to accelerate Māori development.

This output expense complements Te Puni Kōkiri's relationships and information services outlined in the Relationships and Information output class by providing programmes, funding, and operational support.

Cost

These outputs will be provided within the appropriated sum of \$14.317 million. The final 2005/06 appropriation was \$13.668 million.

Services to the Māori Trustee

This class of outputs involves the provision of full office services to the Māori Trustee, including personnel, accommodation, and corporate support.

The Māori Trustee (as established by The Māori Trustee Act 1953) exists:

- to protect and enhance the interests of Māori clients and their resources
- to manage the adverse effects of fragmented and multiple ownership of Māori land, and
- to provide fair, proper and prudent administration and management of clients' assets within the principles and obligations of trusteeship and agency.

Cost

These outputs will be provided within the appropriated sum of \$4.389 million. The final 2005/06 appropriation was \$4.626 million.

Part C2 - Non-Departmental Output Expenses

Promotion of the Māori Language

The Minister of Māori Affairs will purchase this class of outputs from Te Taura Whiri I te Reo Māori (Māori Language Commission) to:

- promote Māori language and, in particular, its use as a living language and as an ordinary means of communication

- meet its statutory functions including granting certificates of competency in the Māori language, and developing and implementing policies and practices to give effect to the declaration in the Māori Language Act 1987 that the Māori language is an official language of New Zealand, and
- pursue the outcomes in Te Taura Whiri I te Reo Māori 2006/07 Statement of Intent.

Quality, quantity and timeliness

Performance measures for this class of outputs will be included in the following documents:

- Te Taura Whiri I te Reo Māori 2006/07 Statement of Intent, and
- Te Taura Whiri I te Reo Māori 2006/07 Output Plan.

Cost

These outputs will be provided within the appropriated sum of \$3.204 million. The final 2005/06 appropriation was \$2.315 million.

	2005/06 \$000	2006/07 \$000
Total output class expenses	2,315	3,204
Total output class revenues	-	-

Iwi Housing Support

This output expense will provide capacity building support for Special Housing Action Zones, not only in areas of multiple-owned land, but also in other areas of serious housing need in urban and rural situations. Improved housing circumstances for low-income households in serious housing need will be achieved through working with local communities to develop housing initiatives appropriate to their needs eg, rental housing, support for home-ownership, and joint ventures with voluntary sector providers.

Quality, quantity and timeliness

Capacity building support will be provided to eleven project based interventions that reflect areas of serious housing need and completed to the satisfaction of the Minister of Māori Affairs. All milestones will be achieved by dates specified.

Cost

Outputs in this class will be provided within the appropriated sum of \$456,000. The final 2005/06 appropriation was \$456,000.

	2005/06 \$000	2006/07 \$000
Total output class expenses	456	456
Total output class revenues	-	-

Māori Television Broadcasting

The Minister of Māori Affairs will purchase this class of outputs from Te Māngai Pāho to:

- promote Māori language and Māori culture by making funds available, on such terms and conditions as Te Māngai Pāho thinks fit, for television broadcasting
- promote Māori television broadcasting and production capability, and
- purchase programmes to be broadcast on television.

Quality, quantity and timeliness

Performance measures for this class of outputs will be included in the following documents:

- Te Māngai Pāho's 2006/07 Statement of Intent, and
- Te Māngai Pāho's 2006/07 Output Plan.

Cost

These outputs will be provided within the appropriated sum of \$40.332 million. The final 2005/06 appropriation was \$40.332 million.

	2005/06 \$000	2006/07 \$000
Total output class expenses	40,332	40,332
Total output class revenues	-	-

Māori Radio Broadcasting

The Minister of Māori Affairs will purchase this class of outputs from Te Māngai Pāho to:

- promote Māori language and Māori culture by making funds available, on such terms and conditions as Te Māngai Pāho thinks fit, for radio broadcasting
- promote Māori radio broadcasting capability
- support the operational costs of iwi radio stations, and
- purchase programmes to be broadcast on radio.

Quality, quantity and timeliness

Performance measures for this class of outputs will be included in the following documents:

- Te Māngai Pāho's 2006/07 Statement of Intent, and
- Te Māngai Pāho's 2006/07 Output Plan.

Cost

These outputs will be provided within the appropriated sum of \$ 11.169 million. The final 2005/06 appropriation was \$11.019 million.

	2005/06 \$000	2006/07 \$000
Total output class expenses	11,019	11,169
Total output class revenues	-	-

Administration of Māori Broadcasting

The Minister of Māori Affairs will purchase this class of outputs from Te Māngai Pāho so that Te Māngai Pāho can:

- meet its statutory functions, including the promotion of Māori language and Māori culture by making funds available, on such terms and conditions as Te Māngai Pāho thinks fit, for broadcasting and the production of programmes to be broadcast
- pursue the outcomes in Te Māngai Pāho's 2006/07 Statement of Intent, and
- deliver the outputs in the 2006/07 Output Plan.

Quality, quantity and timeliness

Performance measures for this class of outputs will be included in the following documents:

- Te Māngai Pāho's 2006/07 Statement of Intent, and
- Te Māngai Pāho's 2006/07 Output Plan.

Cost

These outputs will be provided within the appropriated sum of \$1.608 million. The final 2005/06 appropriation was \$1.608 million.

	2005/06 \$000	2006/07 \$000
Total output class expenses	1,608	1,608
Total output class revenues	-	-

Māori Television Channel

The Minister of Māori Affairs will purchase this class of outputs from the Māori Television Service to:

- promote Māori Television broadcasting
- enable the Māori Television Service to meet its statutory functions including the promotion of te reo Māori me nga tikanga Māori through the provision of a high quality, cost-effective Māori television service, in both Māori and English, that informs, educates, and entertains a broad viewing audience, and, in doing so, enriches New Zealand's society, culture, and heritage
- pursue the outcomes in its 2006/07 Statement of Intent

- support the operational costs of the Māori Television Service, and
- broadcast and produce programmes to be broadcast on Television.

Quality, quantity and timeliness

Performance measures for this class of outputs will be included in the following documents:

- the Māori Television Service's 2006/07 Statement of Intent, and
- the Māori Television Service's 2006/07 Output Agreement.

Cost

These outputs will be provided within the appropriated sum of \$11.538 million. The final 2005/06 appropriation was \$11.538 million.

	2005/06 \$000	2006/07 \$000
Total output class expenses	11,538	11,538
Total output class revenues	-	-

Whakamana (Leadership)

The Whakamana (Leadership) Output Expense aims to enable the strengthening of Māori leadership, governance, management and succession planning.

This output expense has three outputs:

- Partnered interventions:
 - to support leadership development and informed decision-making in areas of emerging economic opportunity
 - to enable the effective practice of kaitiakitanga, and
 - to support the succession of cultural leadership within whānau.
- The development and application of tools:
 - to facilitate informed decision making on options to utilise and leverage collective assets for greater economic gain
 - to grow capability to partner and influence the decision-making of others for mutual benefit, and
 - to facilitate the succession of leadership capability within whānau.
- Investigative studies:
 - into the nature and capability of leaders, governors and managers required to take advantage of new economic development opportunities
 - into the nature and characteristics of traditional Māori leadership and its relevance in a contemporary context, and
 - into the nature of infrastructure required to enable the effective practice of whānau leadership and decision-making.

The purchasing mechanisms will include:

- mentoring and training initiatives to strengthen leadership, governance and management capability
- succession strategies and plans and appropriate mechanisms to support the implementation of these
- support for emerging leaders within Māori organisations and communities to undertake additional leadership development opportunities for the benefit of themselves and the collective they represent, and
- promotion of events and activities that recognise and promote Māori achievement in leadership

Criteria for the purchase of outputs will be:

- contribution to Māori Potential outcomes
- measurable gain in improved life quality for Māori, and
- contribution to the development of new knowledge, skills and expertise.

All proposals must meet the evaluation criteria prescribed in the Operations Manual. Criteria will include an assessment of organisational capability, identification of measurable outputs and a clearly established process for evaluating the achievement of outcomes and measurable gain.

Proposals will also be measured against a risk profile prescribed in the Operations Manual to determine the scale of funding provided.

Providers

Organisations that demonstrate appropriate experience and relevant capability to undertake contracted initiatives and report to the required standards.

Quantity, quality, timeliness and cost

Performance Standards		Performance Measures
Quantity	Number of initiatives per output within the class	Targets agreed to in the Output Plan
	Percentage of cross-agency initiatives (with shared outcomes)	30% (minimum)
Quality	Initiative proposals meet the criteria for the purchase of outputs	100% of initiatives
	Percentage of initiatives meeting contracted deliverables	85%
Timeliness	Percentage of initiatives meeting contracted timeframes	85%
Cost	Total output expense to be provided within:	\$9,558 million

Mātauranga (Knowledge/Skills)

The Mātauranga (Knowledge/Skills) Output Expense aims to enable increased Māori acquisition, creation, maintenance and transferral of traditional and contemporary knowledge.

This output expense has three outputs:

- Partnered interventions:
 - in the creation and application of new bodies of knowledge, and acquisition of knowledge in areas of emerging economic opportunity
 - in the development of Māori innovation and entrepreneurial capability for accelerated economic transformation
 - in the use and promotion of Mātauranga Māori on the global stage, and
 - in the development of models to harness whānau skills and talents to accelerate their development.
- The development and application of tools:
 - to grow financial literacy amongst Māori to enable their economic development
 - to capitalise on the global significance of Māori culture as an international brand, and
 - to support whānau to identify, capture and maintain their unique knowledge and pass it onto future generations.
- Investigative studies:
 - into options for proactively building relevant human capital to realise emerging economic opportunities
 - into the nature of infrastructure required to enable the intergenerational transfer of traditional cultural knowledge, and
 - into options to increase whānau demand for quality learning opportunities for their children and themselves.

The purchasing mechanisms will include:

- information based programmes and associated support mechanisms to strengthen Māori relationships and interaction with the Crown, particularly at local authority level
- support for emerging leaders within Māori organisations and communities to undertake additional development opportunities in their area of expertise for the benefit of themselves and the collective they represent
- mentoring and learning opportunities to promote and strengthen whānau skills and talents
- initiatives to support the intergenerational transmission of Mātauranga Māori within Whānau, Hapū, iwi and marae, and
- promotion of events and activities that recognise Māori skills, talent and achievement in areas such as employment, sport, art and culture.

Criteria for the purchase of outputs will be:

- contribution to Māori Potential outcomes
- measurable gain in improved life quality for Māori, and
- contribution to the development of new knowledge, skills and expertise.

All proposals must meet the evaluation criteria prescribed in the Operations Manual. Criteria will include an assessment of organisational capability, identification of measurable outputs and a clearly established process for evaluating the achievement of outcomes and measurable gain.

Proposals will also be measured against a risk profile prescribed in the Operations Manual to determine the scale of funding provided.

Providers

Organisations that demonstrate appropriate experience and relevant capability to undertake contracted initiatives and report to the required standards.

Quantity, quality, timeliness and cost

Performance Standards		Performance Measures
Quantity	Number of initiatives per output within the class	Targets agreed to in the Output Plan
	Percentage of cross-agency initiatives (with shared outcomes)	30% (minimum)
Quality	Initiative proposals meet the criteria for the purchase of outputs	100% of initiatives
	Percentage of initiatives meeting contracted deliverables	85%
Timeliness	Percentage of initiatives meeting contracted timeframes	85%
Cost	Total output expense to be provided within:	\$7,168 million

Rawa (Resources)

The Rawa (Resources) Output Expense aims to enable increased Māori access to, and use, development and retention of resources for collective and individual benefit.

This output expense has three outputs:

- Partnered interventions:
 - in industry/asset specific development opportunities
 - in the development and application of cultural capital as an economic resource, and
 - in the identification and promotion of positive models and examples of ‘realised whānau potential’.
- The development and application of tools:
 - to facilitate greater understanding of emerging areas of economic opportunity and options to take advantage of opportunities
 - to support the production of resources that capture and sustain Mātauranga Māori for future generations, and
 - to facilitate whānau development and implementation of plans to realise their own aspirations.
- Investigative studies:
 - into specific areas of emerging economic development (market) opportunities

- into the current status, utilisation and value of Māori cultural capital, and
- into the current status of, and opportunities to better utilise whānau assets/resources.

The purchasing mechanisms used will include:

- feasibility studies aimed at maximising and leveraging from Māori collective assets
- research focused on achieving greater utilisation (and innovation) of Māori resources (both economic and cultural)
- strategic action plans for the development and utilisation of resources and appropriate mechanisms to implement these plans
- promotion of events that recognise Māori achievement in business and enterprise, and
- promotion of events and networks that promote Māori innovation in business and enterprise.

Criteria for the purchase of outputs will be:

- contribution to Māori Potential outcomes
- measurable gain in improved life quality for Māori, and
- contribution to the development of new knowledge, skills and expertise.

All proposals must meet the evaluation criteria prescribed in the Māori Potential Fund Operations Manual (the ‘Operations Manual’). Criteria will include an assessment of organisational capability, identification of measurable outputs and a clearly established process for evaluating the achievement of outcomes and measurable gain.

Proposals will also be measured against a risk profile prescribed in the Operations Manual to determine the scale of funding provided.

Providers

Organisations that demonstrate appropriate experience and relevant capability to undertake contracted initiatives and report to the required standards.

Quantity, quality, timeliness and cost

Performance Standards		Performance Measures
Quantity	Number of initiatives per output within the class	Targets agreed to in the Output Plan
	Percentage of cross-agency initiatives (with shared outcomes)	30% (minimum)
Quality	Initiative proposals meet the criteria for the purchase of outputs	100% of initiatives
	Percentage of initiatives meeting contracted deliverables	85%
Timeliness	Percentage of initiatives meeting contracted timeframes	85%
Cost	Total output expense to be provided within	\$7,168 million

Part D - Explanation of Appropriations for Other Operating Flows

Part D1 - Benefits and Other Unrequited Expenses

Rangitiratanga Grants

This category of funding is referred to as the Rangitiratanga Fund, which has been operating since 1987. It provides limited financial assistance to promote and enhance initiatives for the social, economic and cultural advancement of Māori. The fund is distributed as a grant on a case-by-case merit basis and is granted only in circumstances of genuine hardship. The 2006/07 appropriation is \$480,000.

Part D3 - Other Expenses

The majority of Other Expense appropriations related to funding programmes administered by Te Puni Kōkiri. These have now been transferred to three new Non-Departmental Output Expenses. Please refer to Part G for a reconciliation of these changes.

Provision for Māori Trustee Debt

The Crown incurs expenditure via the Vote Māori Affairs Departmental Output Expense, "Services to the Māori Trustee". This creates a Māori Trustee Debt on the Crown balance sheet. A 100% provision against the Māori Trustee debt is shown to reflect that the debt has not been "called". The 2006/07 appropriation is \$4.349 million.

Part E - Explanation of Capital Flows

Part E1 - Explanation of Movements in Departmental Net Asset Schedules

Details of Net Asset Schedule for Te Puni Kōkiri	Estimated Actual 2005/06 \$000	Projected 2006/07 \$000	Explanation of Projected Movements in 2006/07
Opening Balance	3,835	4,835	
Capital Injections	1,000	-	
Capital Withdrawals	-	-	
Surplus to be Retained (Deficit Incurred)	-	-	
Other Movements	-	-	
Closing Balance	4,835	4,835	

Part E2 - Statement of Estimated and Forecast Net Worth of Entities Owned

	Balance Date	Estimated Net Worth 2006 \$000	Forecast Net Worth 2007 \$000
Crown Entities:			
Te Taura Whiri I te Reo Māori (Māori Language Commission)	30 June	196	256
Te Māngai Pāho (Māori Broadcasting Agency)	30 June	6,400	6,400

Part F - Crown Revenue and Receipts

Part F1 - Current and Capital Revenue and Capital Receipts

	2005/06		2006/07	Description of 2006/07 Crown Revenue
	Budgeted \$000	Estimated Actual \$000	Budget \$000	
Non-Tax Revenue				
Interest on Advances	165	165	160	Interest received on Rural Lending advances.
Miscellaneous Receipts	3,802	3,802	3,802	Recovery of expenses incurred on behalf of the Māori Trustee.
Mortgage Repayments Intended for HNZC	10	10	10	Repayments received after date of sale of the Māori Housing portfolio.
Total Non-Tax Revenue	3,977	3,977	3,972	
Capital Receipts				
Repayment of Advances	325	325	325	Repayment of Rural Lending advances.
Total Capital Receipts	325	325	325	
Total Crown Revenue and Receipts	4,302	4,302	4,297	

Part G - Statement of Reconciliations

Part G1 - Changes in Appropriation Categories

In 2006/07, three new Non-Departmental Output Expenses have been established to enable Te Puni Kōkiri to allocate non-departmental funding appropriations against the Māori Potential Framework. The three new Non-Departmental Output Expenses; Whakamana (leadership), Mātauranga (knowledge/skills) and Rawa (resources) are a direct link to the three strategic investment areas identified through the Māori Potential Approach.

Transferred into the new output expenses are the existing funding programmes Te Puni Kōkiri administer through Non-Departmental Output Expense appropriations. They are; Whānau Development - Action and Research, Whānau Development - Enterprise, Whānau Development - Sport and Culture, Capacity Assessment, Building Capacity in Māori Communities, Direct Resourcing of Local Level Solutions and Local Level Solutions/Development.

2005/06 Cumulative Vote in Old (2005/06) Structure	\$000	Structure Changes	\$000	Cumulative Vote in New (2006/07) Structure	2005/06 \$000	2006/07 \$000
Other Expenses to be incurred by the Crown						
Building Capacity in Māori Communities	7,000	Transferred to Rawa (Resources)	(2,100)			
		Transferred to Mātauranga (Knowledge/Skills)	(2,100)			
		Transferred to Whakamana (Leadership)	(2,800)			
Capacity Assessment	1,027	Transferred to Rawa (Resources)	(308)			
		Transferred to Mātauranga (Knowledge/Skills)	(308)			
		Transferred to Whakamana (Leadership)	(411)			
Direct Resourcing of Local Level Solutions	3,663	Transferred to Rawa (Resources)	(1,099)			
		Transferred to Mātauranga (Knowledge/Skills)	(1,099)			
		Transferred to Whakamana (Leadership)	(1,465)			
Local Level Solutions/ Development	3,706	Transferred to Rawa (Resources)	(1,112)			
		Transferred to Mātauranga (Knowledge/Skills)	(1,112)			
		Transferred to Whakamana (Leadership)	(1,482)			
Whānau Development - Action Research Programme	7,895	Transferred to Rawa (Resources)	(2,368)			
		Transferred to Mātauranga (Knowledge/Skills)	(2,368)			
		Transferred to Whakamana (Leadership)	(3,159)			

2005/06 Cumulative Vote in Old (2005/06) Structure	\$000	Structure Changes	\$000	Cumulative Vote in New (2006/07) Structure	2005/06 \$000	2006/07 \$000
Whānau Development - Enterprise	1,511	Transferred to Rawa (Resources)	(453)			
		Transferred to Mātauranga (Knowledge/Skills)	(453)			
		Transferred to Whakamana (Leadership)	(605)			
Whānau Development - Sport and Culture	1,511	Transferred to Rawa (Resources)	(453)			
		Transferred to Mātauranga (Knowledge/Skills)	(453)			
		Transferred to Whakamana (Leadership)	(605)			
Other Expenses to be incurred by the Crown	10,711				10,711	7,672
Total Other Expenses to be incurred by the Crown	37,024				10,711	7,672
Non-Departmental Output Expenses						
Rawa (Resources)		From Whānau Development - Action Research	2,368	Rawa (Resources)	7,893	7,168
		From Whānau Development - Sport and Culture	453			
		From Whānau Development - Enterprise	453			
		From Capacity Assessment	308			
		From Building Capacity in Māori Communities	2,100			
		Direct Resourcing of Local Level Solutions	1,099			
		Local Level Solutions/Development	1,112			
Mātauranga (Knowledge/Skills)		From Whānau Development - Action Research	2,368	Mātauranga (Knowledge/Skills)	7,893	7,168
		From Whānau Development - Sport and Culture	453			
		From Whānau Development - Enterprise	453			
		From Capacity Assessment	308			
		From Building Capacity in Māori Communities	2,100			
		Direct Resourcing of Local Level Solutions	1,099			
		Local Level Solutions/Development	1,112			

2005/06 Cumulative Vote in Old (2005/06) Structure	\$000	Structure Changes	\$000	Cumulative Vote in New (2006/07) Structure	2005/06 \$000	2006/07 \$000
Whakamana (Leadership)		From Whānau Development - Action Research	3,159	Whakamana (Leadership)	10,527	9,558
		From Whānau Development - Sport and Culture	605			
		From Whānau Development - Enterprise	605			
		From Capacity Assessment	411			
		From Building Capacity in Māori Communities	2,800			
		Direct Resourcing of Local Level Solutions	1,465			
		Local Level Solutions/Development	1,482			
Other Non-Departmental Output Expenses	67,268				67,268	68,307
Total Non-Departmental Output Expenses	67,268				93,581	92,201
Total	104,292				104,292	99,873