

Performance Information for Appropriations

Vote Agriculture and Forestry

MINISTER(S) RESPONSIBLE FOR APPROPRIATIONS: Minister of Agriculture (M2)

ADMINISTERING DEPARTMENT: Ministry of Agriculture and Forestry

MINISTER RESPONSIBLE FOR MINISTRY OF AGRICULTURE AND FORESTRY: Minister of Agriculture

Part 1 - Summary of the Vote

Part 1.1 - Overview of the Vote

The Minister of Agriculture is responsible for appropriations in the Vote for the 2008/09 financial year covering the following:

- a total of nearly \$28 million for policy advice with respect to the agricultural, forestry and horticultural sectors
- a total of over \$43 million to support the Government's commitment on climate change under the Kyoto Protocol
- a total of over \$2 million for administering the legislative provisions relating to the management of indigenous forests
- a total of over \$2 million for setting of animal welfare standards, provision of animal welfare policy advice and investigations and prosecutions of breaches of the Animal Welfare Act 1999
- a total of over \$3 million for management of Crown forestry assets, the East Coast Forestry Project and the Sustainable Farming Fund
- a total of over \$9 million for providing support services and infrastructure to other agencies
- a total of over \$77 million on purchasing forest management and wood production services from sector contractors for Crown forests
- a total of over \$22 million for East Coast forestry grants, sustainable farming fund grants, community irrigation fund and the afforestation grants scheme
- a total of over \$3 million on other non-departmental expenses, including subscriptions to international organisations, possible adverse climatic events, community irrigation scheme, and organic initiatives
- a total of over \$16 million for departmental capital expenditure on property, plant, equipment and IT software
- a total of \$700 million for capital contributions to the Crown entity that will manage the Government's investment in pastoral and food innovation.

Details of these appropriations are set out in Parts 2-6 below.

Part 1.2 - High-Level Objectives of the Vote

Contribution of Appropriations to Government Priorities and Outcomes

Government Priorities - Themes/Sub-themes	Government Outcomes	Appropriations
Economic Transformation: Transforming New Zealand's economy into a high-income, knowledge-based market economy, which is both innovative and creative and provides a unique quality of life for all New Zealanders.	<p>End outcome - Sustainable economic growth and prosperity for New Zealanders through:</p> <ul style="list-style-type: none"> Business sustainability and capitalising on commercial opportunities associated with the global focus on sustainability. Maintained and/or enhanced market access for New Zealand goods and services. Implementing research, development, and innovation initiatives to support New Zealand's food and pastoral industries. 	Agriculture and Forestry Policy Advice
	The sustainable commercialisation of indigenous forestry species.	Administration of Indigenous Forestry Provisions
	Maintained and/or enhanced market access for New Zealand goods and services due to our ability to adapt to changing consumer demand and ethics in key markets.	Animal Welfare
	Business sustainability and capitalising on commercial opportunities associated with the global focus on climate change. Implementation of an Emissions Trading Scheme.	Climate Change
	Effective stewardship of the Crown's forestry and related assets.	Contract, Grant and Asset Management
	The provision of cost-effective information management, financial and procurement, contract and payroll services to other agencies. (Prime Minister's Statement to Parliament for 2007 and 2008, MAF's <i>Outcome Performance Monitoring Framework</i>).	Support Services and Infrastructure to Other Agencies
	<p>End outcome - A vibrant rural community by means of ensuring that the circumstances and needs of the rural community (people and businesses) are taken into account when developing and implementing policy.</p> <p>(Prime Minister's Statement to Parliament for 2007 and 2008, MAF's <i>Outcome Performance Monitoring Framework</i>).</p>	Agriculture and Forestry Policy Advice
	<p>End outcome - Maintained and enhanced economic, social and cultural benefits for New Zealanders from the environment through:</p> <ul style="list-style-type: none"> The sustainable afforestation of indigenous forestry species. 	Administration of Indigenous Forestry Provisions

Government Priorities - Themes/Sub-themes	Government Outcomes	Appropriations
	<p>Seeking long-term solutions to reduce animal methane emissions, and to aim for world leadership in this area of science.</p> <p>Lowering greenhouse gas emissions and New Zealand's carbon footprint.</p> <p>Rolling out the plan of action on sustainable land management and climate change to improve the environmental performance of our land-based industries and to assist them to adapt to climate change.</p> <p>(Prime Minister's Statement to Parliament for 2007 and 2008, MAF's <i>Outcome Performance Monitoring Framework</i>).</p>	<p>Climate Change</p>

Part 1.3 - Trends in the Vote

Summary of Financial Activity

	2003/04	2004/05	2005/06	2006/07	2007/08		2008/09			2009/10	2010/11	2011/12
	Actual \$000	Actual \$000	Actual \$000	Actual \$000	Budgeted \$000	Estimated Actual \$000	Departmental Transactions Budget \$000	Non- Departmental Transactions Budget \$000	Total Budget \$000	Estimated \$000	Estimated \$000	Estimated \$000
Appropriations												
Output Expenses	76,507	86,998	89,411	98,650	144,255	134,466	89,418	77,253	166,671	148,712	143,110	149,260
Benefits and Other Unrequited Expenses	-	-	-	-	-	-	N/A	-	-	-	-	-
Borrowing Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	16,872	50,707	22,522	13,850	19,148	15,311	-	25,921	25,921	27,244	27,482	27,859
Capital Expenditure	16,197	7,058	26,859	19,967	12,000	12,000	16,600	700,070	716,670	14,750	13,000	13,250
Intelligence and Security Department Expenses and Capital Expenditure	-	-	-	-	-	-	-	N/A	-	-	-	-
Total Appropriations	109,576	144,763	138,792	132,467	175,403	161,777	106,018	803,244	909,262	190,706	183,592	190,369
Crown Revenue and Receipts												
Tax Revenue	-	-	-	-	-	-	N/A	N/A	-	-	-	-
Non-Tax Revenue	78,449	81,594	81,549	88,179	91,807	88,534	N/A	N/A	107,318	100,592	92,187	93,333
Capital Receipts	22,505	9,399	2,015	1,959	1,256	1,800	N/A	N/A	2,345	1,970	1,640	1,450
Total Crown Revenue and Receipts	100,954	90,993	83,564	90,138	93,063	90,334	N/A	N/A	109,663	102,562	93,827	94,783

Budget Policy Initiatives

Policy Initiative	Appropriation	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Fonterra capital structure review	Agriculture and Forestry Policy Advice (M2) Departmental Output Expense	2,000	-	-	-	-
Sustainable land management and climate change plan of action	Climate Change (M2) Departmental Output Expense	17,660	31,238	28,997	28,432	27,575
	Community Irrigation Fund (M2) Other Expense to be Incurred by the Crown	-	243	481	859	1,236
	Afforestation Grants Scheme (M2) Other Expense to be Incurred by the Crown	-	5,000	10,000	10,000	10,000
	Bioenergy Development Fund (M2) Other Expense to be Incurred by the Crown	1,700	-	-	-	-
	Departmental Capital Injection	1,363	800	-	-	-
Implementation of the New Zealand emissions trading scheme	Climate Change (M2) Departmental Output Expense	3,780	6,810	2,620	2,500	2,500
	Departmental Capital Injection	1,010	-	-	-	-
(See also Vote Energy and Vote Economic, Industry and Regional Development in the Economic Development and Infrastructure Sector)						
Inter-agency resource needs for trade agreements	Agriculture and Forestry Policy Advice (M2) Departmental Output Expense	-	150	-	-	-
National animal identification and traceability/New Zealand FarmsOnline	Departmental Capital Injection	-	5,900	4,180	-	-
Te Manawa-O-Tuhoe forest bridge	Crown Forestry Assets (M2) Non-Departmental Capital Expenditure	-	70	-	-	-
Pastoral and food innovation fund	New Zealand Fast Forward Fund Non-Departmental Capital Expenditure	-	700,000	-	-	-
Total Initiatives		27,513	750,211	46,278	41,791	41,311

Analysis of Significant Trends

Total Vote: All Appropriations

The departmental and non-departmental appropriations in Vote Agriculture and Forestry, which are detailed in the Summary of Financial Activity table above, show the following significant changes.

Output expenses

Output expense increases between 2003/04 and 2006/07 were due mainly to increased harvesting operations in Crown forests and the transfer of animal welfare appropriations from Vote Biosecurity in 2005/06. The baseline increases in 2007/08 and outyears are largely due to funding for climate change initiatives and continued increased harvesting activity in Crown forests.

Other expenses

Other expenses increased in 2004/05 and 2005/06 due to Government support to the agricultural sector following floods in the lower North Island and Bay of Plenty. The baseline increases in 2007/08 and outyears are largely due to climate change initiatives.

Capital expenditure

The increase in 2008/09 is largely due to a one-off funding of \$700 million for the New Zealand Fast Forward Fund.

Part 1.4 - Reconciliation of Changes in Appropriation Structure

2007/08 Structure - Appropriations that have been Changed	2007/08 (Current) \$000	Appropriations to which Expenses (or Capital Expenditure) have been Transferred	Amount Moved \$000	2008/09 Structure - Appropriations affected by the Changes in Appropriation Structure	2007/08 (Restated) \$000	2008/09 \$000
Departmental Output Expenses						
Contestable Services	9,600	Transferred to: Support Services and Infrastructure to Other Agencies (change of title only)	9,600	Support Services and Infrastructure to Other Agencies	9,600	9,600
Total Changes in Appropriations	9,600		9,600		9,600	9,600

Explanations of the reasons for changing the appropriation structure are noted in the details of each appropriation in Parts 2-6.

Part 2 - Details and Expected Performance for Output Expenses

Part 2.1 - Departmental Output Expenses

Intended Impacts, Outcomes and Objectives

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
<p>Immediate outcome or impact Policy advice and initiatives that support the sustainable development (environmental and economic) of the agriculture, food, forestry and related sectors in New Zealand.</p> <p>Intermediate outcomes Market access for New Zealand’s animal and plant products is maintained and enhanced. New Zealand’s reputation for consistent and principled application of international trade, sanitary and phytosanitary rules is maintained and/or enhanced. A business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high performance. Enhanced prosperity for Māori engaged in the agriculture, food, forestry and related sectors. Connected and resilient rural communities. The sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p> <p>End outcome Sustainable economic growth and prosperity for New Zealanders. A vibrant rural community. Maintained and enhanced economic, social and cultural benefits for New Zealanders from the environment.</p>	<p>Agriculture and Forestry Policy Advice</p>
<p>Immediate outcome or impact New Zealand’s animal welfare framework is updated and further developed to reflect domestic and international societal expectations regarding the ethical and humane treatment of production and domestic animals. Compliance with New Zealand animal welfare legislative framework (stemming from the enforcement of regulatory provisions for non-compliance).</p> <p>Intermediate outcomes Market access for New Zealand’s animal and plant products is maintained and enhanced. New Zealand’s reputation for consistent and principled application of international trade, sanitary and phytosanitary rules and regulations is maintained and/or enhanced. New Zealanders are informed and involved participants in MAF’s regulatory systems.</p> <p>End outcomes Sustainable economic growth and prosperity for New Zealanders.</p>	<p>Animal Welfare</p>

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
<p>Immediate outcome or impact Compliance with aspects of New Zealand indigenous forestry legislative framework (stemming from the enforcement of regulatory provisions for non-compliance).</p> <p>Intermediate outcomes New Zealanders are informed and involved participants in MAF's regulatory systems. Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors. A business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high performance.</p> <p>End outcomes Sustainable economic growth and prosperity for New Zealanders. Maintained and enhanced economic, social and cultural benefits for New Zealanders from the environment.</p>	Administration of Indigenous Forestry Provisions
<p>Intermediate outcomes/objectives Effective stewardship of the Crown's forestry assets. The effective and efficient administration of the Sustainable Farming Fund, the East Coast Forestry Project and flood relief programmes. A business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high performance. Enhanced prosperity for Māori engaged in the agriculture, food, forestry and related sectors. Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors. Connected and resilient rural communities.</p> <p>End outcome Sustainable economic growth and prosperity for New Zealanders. Vibrant rural communities. Maintained and enhanced economic, social and cultural benefits for New Zealanders from the environment.</p>	Contract, Grant and Asset Management
<p>Objective The provision of cost-effective information management, financial, procurement, contract management and payroll services to other agencies (ie, the New Zealand Food Safety Authority).</p>	Support Services and Infrastructure to Other Agencies

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
<p>Immediate outcome or impact Policy advice and initiatives that support the Government's response to climate change and its potential impact on the activities of the agriculture, food and forestry sectors. A consistent approach to climate change policy development across government. Information on emissions reduction/sink establishment is available and understood by land owners.</p> <p>Intermediate outcomes New Zealanders are informed and involved participants in MAF's regulatory systems. Forests and forestry products are widely used in adapting to, and reducing, the impacts of climate change. New Zealand is recognised as a world leader in the development of practical technologies and management practices for farmers to measure and reduce agricultural emissions. A business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high performance. Sectors are positioned to take better advantage of the economic opportunities arising from climate change and changing consumer preferences. Enhanced prosperity for Māori engaged in the agriculture, food, forestry and related sectors. Connected and resilient rural communities.</p> <p>End outcomes Sustainable economic growth and prosperity for New Zealanders. A vibrant rural community. Maintained and enhanced economic, social and cultural benefits for New Zealanders from the environment.</p>	<p>Climate Change (Note that the intended impacts, outcomes or objectives of this appropriation are not reflected in the current 2008/09 Statement of Intent but will be incorporated in the 2009/10 SOI following a comprehensive review of the Ministry's overarching outcomes framework scheduled for completion at the end of April 2008.)</p>

Administration of Indigenous Forestry Provisions (M2)

Scope of Appropriation

Administration of the indigenous forestry provisions of the Forests Act 1949, with the purpose of promoting the sustainable forest management of indigenous forest land.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	2,211	2,111	2,181
Revenue from the Crown	2,157	2,057	2,119
Revenue from Others	54	54	62

Output Performance Measures and Standards

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Performance Measures			
Approval and auditing of draft sustainable forest management plans.	10	10	10
Approval of sustainable forest management permit applications.	30	30	30

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Registration of sawmills.	200	200	200
Issuing of other milling statements.	200	200	200
Approval of annual logging plans.	50	50	50
Approval and monitoring of indigenous timber export consignments.	75	75	75
Investigations of alleged breaches of New Zealand's indigenous forestry legislative framework.	10-20	10-20	10-20
Prosecution of alleged breaches of New Zealand's indigenous forestry legislative framework.	5	5	5
Percentage of successful prosecutions.	95	95	95
Percentage of cases discharged without conviction.	5 or less	5 or less	5 or less
Percentage of cases lodged with the Court that incurred adverse judicial comment.	0	0	0

Conditions on Use of Appropriation

Reference	Conditions
Approval and auditing of draft sustainable forest management plans, permits and annual logging plans. Registration of sawmills and issuing milling statements and other approvals to enable the milling of indigenous timber. Monitoring and inspection of indigenous forestry operations. Inspection, approval and audit of indigenous forest produce export consignments. Investigation of alleged breaches of Part 3A of the Forest Act, 1949.	Commensurate with Part 3A of the Forest Act, 1949.
Prosecution of alleged breaches.	Prosecutions commenced through the Court process will be well researched, legally sound, led by legally qualified staff and reach the prima facie threshold.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Staff remuneration	2005/06	63	98	132	165	165
Corporate services capability	2004/05	39	39	39	39	39
Implementation of a document management system	2004/05	44	44	44	44	44

Agriculture and Forestry Policy Advice (M2)

Scope of Appropriation

Policy advice in regard to the agricultural, forestry and horticultural sectors, and ministerial services.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	27,558	25,735	27,987
Revenue from the Crown	27,010	25,540	27,815
Revenue from Others	548	395	172

Reasons for Change in Appropriation

The increase in this appropriation is mainly due to the carry forward of walking access, genetic forestry marketing development and sustainable land management funding from 2007/08. This is partly offset by one-off funding in 2007/08 for the Fonterra capital structure review and the New Zealand primary industry conference.

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Percentage of policy advice developed and provided that will: Conform to the criteria outlined below (refer Conditions of Use of this Appropriation).	100%	100%	100%
Be assessed by using a ministerial rating; independent third-party review; evaluation results; agency/stakeholder feedback and/or internal peer review process.	100%	100%	100%
Be completed as agreed with the Minister in the 2008/09 output plan (including subsequent amendments).	100%	100%	100%
Provision of input to key international forums will meet ministerial expectations and conform to the criteria outlined below (refer Conditions of Use of this Appropriation) as well as domestic and international organisations' time/schedule or notification requirements.	100%	100%	100%

Conditions on Use of Appropriation

Reference	Conditions
Quality standards for analysis and advice	
Purpose	The objective for the advice will be clearly stated; it will answer any financial and economic issues raised by the Minister and demonstrate a clear understanding of the desired outcome(s) of the Government and/or Minister.

Reference	Conditions
Problem definition	Any public policy problem, including the underlying causes, size and materiality of issues, will be defined and supported by data or other evidence.
Context	It will be clear where the advice stands in the context of the wider policy process, including what has already been undertaken and what is expected to occur in the future.
Logic	An appropriate analytical framework will be used. Assumptions behind the advice will be explicit and the argument will be logical and supported by facts.
Accuracy	All material facts presented will be accurate. Known gaps that could significantly affect the conclusions will be identified and the range of uncertainty stated. Forecasts will be credible at the time they are produced and will take into account all relevant information.
Options	A range of options will be presented that provides clearly differentiated choices and these will be rigorously evaluated against the analytical framework. Costs, benefits, consequences and risks/opportunities of the options will be assessed as part of the analysis. Where it is not appropriate to use a range of options, the reasons will be clearly stated.
Recommendations	Recommendations will be clear, logical and action oriented and should stand alone from the rest of the advice. They will be sufficient to enable a decision to be made on the proposal or to move to the next decision/action point.
Consultation	Evidence of thorough and timely consultation with other government departments and interested parties will be presented, and their views, including objections, will be incorporated as appropriate.
Practicality	Issues of implementation, technical feasibility, practicality and timing will be considered and advice will accurately identify compliance, transitional, political, legislative, revenue, expense and administrative implications and costs (quantified where possible).
Communication	Guidance will be provided on how communications arising from decisions on the advice should be handled, including an assessment of key stakeholders who should be informed and how.
Presentation	Material will be presented to suit the target audience and: <ul style="list-style-type: none"> • Will be concise and structured in a way which assists others to understand the aim of the advice, key features of the information, analysis and recommendations, and their key implications. • Will use appropriate language and style. • Will use empirical evidence. • Will avoid clichés and technical jargon (or where the latter is not possible, it will be used appropriately for a general audience). • Will be consistent with departmental and Cabinet Office presentation requirements.
Monitoring and evaluation	Policy analysis and advice will be assessed by using a ministerial rating; independent third-party review; evaluation results; agency/stakeholder feedback and/or internal peer review processes.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Inter-agency resource needs for trade agreements	2008/09	-	150	-	-	-
Fonterra capital structure review	2007/08	2,000	-	-	-	-
Sustainable land management programme	2007/08	1,500	3,500	2,500	2,500	2,500
New Zealand primary industry conference	2007/08	1,000	-	-	-	-
Building rural capacity to respond to adverse events	2007/08	400	430	360	360	360
Policy advice capability	2006/07	600	600	600	600	600
Organic sector advisory programme	2006/07	50	50	-	-	-
Water programme of action	2006/07	240	-	-	-	-
Sustainable water development	2005/06	444	444	444	444	444

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Development of walking access policy	2005/06	389	2,389	2,889	1,889	1,889
Pursuing trade agreements and maximising gains	2005/06	1,350	1,350	1,350	1,350	1,350
Design innovation and excellence for timber products scheme	2005/06	609	595	267	142	-
Genetic forestry market development	2005/06	2,760	3,000	-	-	-
Staff remuneration	2005/06	857	1,339	1,845	2,295	2,295
Corporate services capacity and Head Office accommodation	2004/05	704	704	704	704	704
Implementation of a document management system	2004/05	260	260	260	260	260

Animal Welfare (M2)

Scope of Appropriation

Setting of animal welfare standards and investigations and prosecutions of breaches of the Animal Welfare Act 1999.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	2,639	2,639	2,640
Revenue from the Crown	2,579	2,579	2,580
Revenue from Others	60	60	60

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
The <i>development</i> and <i>provision</i> of policy advice: (see generic performance measures and standards under Agriculture and Forestry Policy Advice output expense).	100%	100%	100%
Developing and reviewing codes of animal welfare.	4	4	4
Animal welfare standards will be developed with priorities set out in conjunction with the National Animal Ethics Advisory Committee and the National Animal Welfare Advisory Committee.	100%	100%	100%
Priority work will be completed as agreed with the Minister in the 2008/09 output plan (including subsequent amendments).	100%	100%	100%

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Investigations of alleged breaches of the Animal Welfare Act 1999.	700	686	700
Complaints received will be investigated in priority order and in accordance with the MAF compliance and enforcement priority grading framework.	100%	100%	100%
Prosecution of cases of alleged breaches of the Animal Welfare Act 1999.	10	9	10
Percentage successful prosecutions.	95	95	95
Percentage cases discharged without conviction.	1 or less	1 or less	1 or less
Percentage of cases lodged with the Court that incurred adverse judicial comment.	5 or less	5 or less	5 or less

Conditions on Use of Appropriation

Reference	Conditions
Development and provision of policy advice.	See conditions of use under Agriculture and Forestry policy advice output expense above.
Development, review and promulgation/communication of codes of animal welfare. Implementation of surveillance and recording of complaints. Investigation of alleged breaches.	Commensurate with the Animal Welfare Act 1999.
Prosecution of alleged breaches.	Prosecutions commenced through the Court process will be well researched, legally sound, led by legally qualified staff and reach the prima facie threshold.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Corporate services capacity and Head Office accommodation	2004/05	35	35	35	35	35
Implementation of a document management system	2004/05	15	15	15	15	15
Animal Welfare Act implementation	2004/05	395	395	395	395	395

Climate Change (M2)

Scope of Appropriation

Policy advice and implementation, operational costs and fulfilling international obligations to support the Government's commitment on climate change under the Kyoto Protocol.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	27,394	22,774	43,384
Revenue from the Crown	27,172	22,652	43,167
Revenue from Others	222	222	217

Reasons for Change in Appropriation

The increase in this appropriation mainly relates to the plan of action for sustainable land management and climate change and implementation of the New Zealand emissions trading scheme.

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
The <i>development</i> and <i>provision</i> of policy advice: (see generic performance measures and standards under Agriculture and Forestry Policy Advice output expense).	100%	100%	100%
The provision of input to key international forums. (see generic performance measures and standards under Agriculture and Forestry Policy Advice output expense).	100%	100%	100%

Conditions on Use of Appropriation

Reference	Conditions
Development and provision of policy advice	Refer Agriculture and Forestry Policy Advice output expense above.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Implementation of the New Zealand emissions trading scheme	2007/08	3,780	6,810	2,620	2,500	2,500
International leadership on climate change research in agriculture and forestry	2007/08	1,000	1,000	1,000	1,000	1,000

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Permanent forest sink	2007/08	200	153	72	-	-
Sustainable land management and climate change plan of action	2006/07	18,857	31,238	28,997	28,432	27,575

Contract, Grant and Asset Management (M2)

Scope of Appropriation

Management of the Crown's ownership interest in forests established on Crown-Owned and leased Māori land. Management of the Sustainable Farming Fund, East Coast Forestry Project and flood relief programmes.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	3,547	3,447	3,626
Revenue from the Crown	3,513	3,513	3,594
Revenue from Others	34	34	32

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Management of Crown forests:			
Number of forests under administration and management.	25	25	25
Number of known breaches of statutes, lease agreements, forestry rights and other contractual arrangements brought or upheld against Crown Forestry since the last independent audit.	0	0	0
Contracting, evaluation/auditing and payment of forest managers.	6	6	6
Independent assessment of whether stumpage returns are consistent with the returns of other forest owners in the same locality.	Consistent	Consistent	Consistent
Hectares lost from fire attributable to the quality of Crown Forestry's response and systems.	0	0	0
Number of hectares of Crown forestry interests surrendered or sold.	1,700	1,700	900
Effective and efficient administration and management of forestry encouragement loans (FELs).	Achieved	Achieved	Achieved
Number of FEL grantees.	11	11	11
Number of FEL loans.	31	31	31
Total value of outstanding FEL loans.	\$25.296m	\$25.296m	\$24.040m

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Effective and efficient administration of the sustainable farming fund.	Achieved	Achieved	Achieved
Value of sustainable farming fund grants allocated.	\$8.444m	\$8.444m	\$8.444m
Effective and efficient administration of East Coast forestry grants.	Achieved	Achieved	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Contracting, evaluation/auditing and payment of forest managers.	Forest managers will be contracted and evaluated based on pre-determined sets of qualifying criteria. Payment will be made to contractors at the agreed rates upon delivery of services following verification by audits as specified in a quality management system. Amounts paid and work completed will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. This will be verified by independent management reviews/audits of each forest managed by MAF Crown Forestry (at three-year intervals).
Leasing of Crown forest land.	Management and accounting for rent received will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. Completion of rent reviews will be in accordance with the process required under the individual lease agreements.
Sale and surrender of Crown forestry assets.	The sale or surrender of forestry assets will be in accordance with individual lease variations or negotiated sales approved by the Minister(s) of Finance, Forestry and Cabinet. Valuations and negotiations will be performed in accordance with Crown policy and, in the case of Māori leases, as requested by lessors.
Administration and management of forestry encouragement loans (FELs).	Management, valuation and recording of FEL loans will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes.
Administration of the sustainable farming fund.	Commensurate with processes and procedures agreed with the Minister.
Administration of East Coast forestry grants.	Commensurate with statutory framework.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Staff remuneration	2005/06	106	163	218	267	267
Corporate services capacity and Head Office accommodation	2004/05	133	133	133	133	133
Implementation of a document management system	2004/05	49	49	49	49	49

Support Services and Infrastructure to Other Agencies RDA (M2)

Scope of Appropriation

This appropriation is limited to the provision of support services to other agencies, including financial, personnel and information technology services and subleasing of surplus accommodation.

Expenses and Revenue

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	9,600	10,100	9,600
Revenue from the Crown	-	-	-
Revenue from Others	9,600	10,100	9,600

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Percentage of respondents that rated the information management services provided by MAF as 4 or higher on a scale of 1 to 5.	85	85	85
Percentage of respondents that rated the financial and procurement services provided by MAF as 4 or higher on a scale of 1 to 5.	85	85	85
Percentage of respondents that rated contract management services provided by MAF as 4 or higher on a scale of 1 to 5.	85	85	85
Percentage of respondents that rated payroll services provided by MAF as 4 or higher on a scale of 1 to 5.	85	85	85

Conditions on Use of Appropriation

Reference	Conditions
Information management, financial, procurement, contract management and payroll services.	In accordance with Government policy, legislation, regulations and MAF financial policies and internal processes.
Subleasing of surplus accommodation.	Management and accounting for rent received will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. Completion of rent reviews will be in accordance with the process required under the individual lease agreements.

Part 2.2 - Non-Departmental Output Expenses

Intended Impacts, Outcomes and Objectives

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
The effective and efficient management (ie, cultivation, pruning, harvesting) of the Crown's forests.	Management of Crown Forestry Assets

Management of Crown Forestry Assets (M2)

Scope of Appropriation

Payments for forest and asset management of Crown forests established on both Crown-Owned and leased Māori land and 13 leases of Crown-Owned land to other parties for forestry purposes.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	71,306	67,660	77,253

Reasons for Change in Appropriation

The increase in this appropriation is due to additional forest harvesting activity in 2008/09.

Output Performance Measures and Standards

Performance Measures	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Number of forests under management.	25	25	25
Amount of net stocked forest hectares.	36,108	36,108	33,887
Number of forestry leases (where the Crown owns the land) under management.	13	13	13
Manage contracts for silviculture tending.	5,300ha	4,800ha	6,400ha
Manage contracts to supply logs.	1,281,500m ³	1,162,600m ³	1,288,200m ³
Average stumpage price per cubic metre of logs sold.	\$40	\$30	\$31
Management fee (per net stocked hectare) exclusive of harvesting and re-investment fees.	\$19	\$19	\$20
Fixed cost per net stocked hectare.	\$40	\$40	\$50

Conditions on Use of Appropriation

Reference	Conditions
Management of forestry assets on behalf of the Crown.	<p>Management, silvicultural and timber production work programmes, as required by lease agreements and management plans, are completed under contracts which clearly prescribe work methods, acceptable standards and costs.</p> <p>Completed work is audited using accepted sampling procedures and a quality management system.</p> <p>Forests are independently audited on a three-yearly cycle to review management performance.</p>

Summary of Service Providers

Provider	2007/08 Budgeted \$000	2007/08 Estimated Actual \$000	2008/09 Budget \$000	Reporting Mechanism	Expiry of Funding Commitment
Non-government organisations					
NZ Forest Managers Ltd	36,665	35,000	38,327	Section 32A report	Annual contracts with 1-3 month termination.
P F Olsen Ltd	9,596	10,000	10,180		
Northland Forest Managers Ltd	4,278	4,300	4,181		
Fortus Forestry Ltd	6,074	6,100	10,414		
Ngāti Porou Ltd	275	275	275		
Taitokerau Forest Ltd	220	220	144		
Management of Crown Forestry Assets					

The above table summarises funding to be allocated through Vote Agriculture and Forestry to non-departmental providers, along with an indication of the mechanism to be used for reporting actual performance and (where determined) the length of the funding commitment.

Part 5 - Details and Expected Results for Other Expenses

Part 5.2 - Non-Departmental Other Expenses

Intended Impacts, Outcomes and Objectives

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
<p>Sectors and their communities are less vulnerable and better able to adapt to a changing climate.</p> <p>A vibrant rural community characterised by connected and resilient rural communities.</p>	Adverse Climatic Events
<p>Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p> <p>New Zealanders are informed and involved participants in New Zealand's climate change response initiatives.</p> <p>Forests and forest products are widely used in adapting to, and reducing, the impacts of climate change.</p>	Afforestation Grants Scheme
<p>Effective and efficient operational maintenance of the Beggs irrigation scheme.</p>	Community Irrigation Schemes
<p>A business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high-performance.</p> <p>New Zealanders are informed and involved participants in New Zealand's climate change response initiatives.</p> <p>New Zealand land-based primary producers can position themselves for longer-term sustainable economic growth and competitive advantage.</p> <p>Sectors and their communities are less vulnerable and better able to adapt to a changing climate.</p> <p>Sectors are positioned to take better advantage of the economic opportunities arising from climate change and changing consumer preferences.</p> <p>Connected and resilient rural communities.</p> <p>Sectors are internationally competitive and land use flexibility is maintained, taking into account the environmental impacts of land use decisions.</p> <p>Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p>	Community Irrigation Fund
<p>Forestry is fully integrated into land use decisions to help deliver sustainable land management practices.</p> <p>Forests and forest products are widely used in adapting to, and reducing, the impacts of climate change.</p> <p>Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p>	East Coast Afforestation Grants
<p>Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p> <p>Sectors are positioned to take better advantage of the economic opportunities arising from climate change and changing consumer preference.</p> <p>Market access and consumer demand for our animal-related products are enhanced in high-value markets.</p>	Organic Initiatives
<p>New Zealand's reputation for consistent and principled application of international trade, SPS, environmental sustainability and climate change rules, regulations and practices is maintained and/or enhanced.</p>	Subscriptions to International Organisations

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
<p>A (sustainable) business environment for the agriculture, food, forestry and related sectors that supports innovation, enterprise and high-performance.</p> <p>Sustainable use of resources (and the natural systems on which they are based) by the agriculture, food, forestry and related sectors.</p> <p>Enhanced (sustainable) prosperity for Māori engaged in the agriculture, food, forestry and related sectors.</p> <p>Sectors are internationally competitive and land use flexibility is maintained, taking into account the environmental impacts of land use decisions.</p> <p>New Zealand land-based primary producers can position themselves for longer-term sustainable economic growth and competitive advantage.</p>	Sustainable Farming Fund

Adverse Climatic Events (M2)

Scope of Appropriation

Support to the agriculture and horticulture industries in the aftermath of adverse climatic events.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	1,386	1,000	636

Reasons for Change in Appropriation

The decrease in this appropriation is due to one-off funding in 2007/08 for the Northland storm and nationwide drought.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Effective and efficient implementation of measures and initiatives to support rural communities affected by adverse events.	Achieved	Achieved	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Implementation of adverse event recovery measures.	Commensurate with the <i>Adverse Events Recovery Policy guidelines</i> . Funding is applied in an equitable manner, and all legal requirements are met.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Building rural capacity to respond to adverse events	2007/08	280	280	140	-	-

Afforestation Grants Scheme (M2)

Scope of Appropriation

Payment of grants under the Afforestation Grants Scheme.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	-	-	5,000

Reasons for Change in Appropriation

This is a new appropriation for 2008/09.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
The Afforestation Grants Scheme will contribute to the Government target of achieving, by 2020, a net increase in forest area of 250,000 hectares of that in 2007 by increasing new forest planting rates in New Zealand.	-	-	Achieved
The Afforestation Grants Scheme will help reduce the likely impacts of climate change and generate other environmental benefits by prioritising tenders that are expected to deliver these benefits.	-	-	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Payment of grants	Amounts paid and work completed will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. This will be verified by independent management reviews/audits.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Sustainable land management and climate change plan of action	2008/09	-	5,000	10,000	10,000	10,000

Community Irrigation Fund (M2)

Scope of Appropriation

Payment of grants under the Community Irrigation Fund

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	-	-	243

Reasons for Change in Appropriation

This is a new appropriation for 2008/09.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Extended length and quality of scheme developers' activities to raise investor support, with potentially more investment capital raised.	-	-	Achieved
Extended length and quality of community consultation, so more community concerns can be addressed prior to the resource consent stage.	-	-	Achieved
Reduced perceived risk to potential investors in schemes, encouraging investment.	-	-	Achieved
Increases in: <ul style="list-style-type: none"> the overall area of land irrigated climate-change mitigation levels, and economic, social and potentially environmental benefits. 	-	-	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Support to help promoters of community water storage and irrigation schemes raise investor and community support for their schemes.	Amounts paid and work completed will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. This will be verified by independent management reviews/audits.

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Sustainable land management and climate change plan of action.	2008/09	-	243	481	859	1,236

Community Irrigation Schemes (M2)*Scope of Appropriation*

Operating and maintaining Crown irrigation schemes.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	17	17	17

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Effective and efficient operational maintenance of the Beggs irrigation scheme.	Achieved	Achieved	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Operational maintenance of the Beggs irrigation scheme.	Management will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes.

East Coast Afforestation Grants (M2)*Scope of Appropriation*

Grants to approved private forest growers under the Forestry (East Coast) Grants Regulations 1992.
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Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	4,953	1,800	8,803

Reasons for Change in Appropriation

The increase in this appropriation is due to the transfer of funds from 2007/08. Operational and administrative changes to the East Coast Forestry Project are expected to result in increased demand for grants in 2008/09 and outyears.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Afforestation to counter severe hill country erosion in the Gisborne district.	4,000 ha	1,500 ha	6,000 ha
Tending and final establishment payments in existing grant areas.	8,300 ha	4,000 ha	4,700 ha

Conditions on Use of Appropriation

Reference	Conditions
Forestry (East Coast) Grants Regulations 2000.	Subject to the conditions contained in Regulation 4.

Organic Initiatives (M2)*Scope of Appropriation*

Delivery of an organic sector advisory programme.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	750	750	750

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
An increase in certified organic production to \$1 billion in total sector sales by 2013 through the delivery of:			
Generic 'Smart-start' programmes	120	120	120
User-defined programmes	60	60	60

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Organic sector advisory programme	2006/07	750	750	-	-	-

Subscriptions to International Organisations (M2)*Scope of Appropriation*

Membership of various international organisations in particular the Food and Agriculture Organisation of the United Nations (FAO).

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	1,898	1,600	2,028

Reasons for Change in Appropriation

The increase in appropriation is due to a one-off transfer to Vote Food Safety in 2007/08.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Membership of the FAO (the FAO provides a critical underpinning to the World Trade Organisation Sanitary and Phytosanitary Agreement, through the work and standard-setting of Codex and the International Plant Protection Convention).	Achieved	Achieved	Achieved
Provision of input to key international forums will meet Ministerial expectations as well as domestic and international organisations' time/schedule or notification requirements.	100%	100%	100%

Conditions on Use of Appropriation

Reference	Conditions
Membership of the FAO and other international organisations.	Refer conditions of use for Agriculture and Forestry Policy Advice output expense.

Sustainable Farming Fund (M2)

Scope of Appropriation

Contestable fund for community driven programmes aimed at improving economic and environmental performance of land-based productive sectors.

Expenses

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	8,444	8,444	8,444

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
This programme provides targeted funding that supports communities of interest-driven projects aimed at improving the sustainable development of the land-based production sectors.	Achieved	Achieved	Achieved

Conditions on Use of Appropriation

Reference	Conditions
Provision of funding.	Amounts paid and work completed will be in accordance with Government policy, legislation, regulations and MAF financial policies and internal processes. This will be verified by independent management reviews/audits.

Reporting Mechanisms

Appropriation	Reporting Mechanism
Adverse Climatic Events	Not required
Afforestation Grants Scheme	Not required
Community Irrigation Schemes	Not required
Community Irrigation Fund	Not required
East Coast Afforestation Grants	Not required
Organic Initiatives	Not required
Subscriptions to International Organisations	Not required
Sustainable Farming Fund	Not required

The above table indicates the mechanisms to be used for reporting actual performance for each non-departmental other expenses appropriation.

Part 6 - Details and Expected Results for Capital Expenditure

Part 6.1 - Departmental Capital Expenditure

Intended Impacts, Outcomes and Objectives

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
Objective - To maintain and upgrade capability through the replacement and development of property, plant, equipment and IT software.	Ministry of Agriculture and Forestry - Capital Expenditure (M2)

Ministry of Agriculture and Forestry - Capital Expenditure PLA (M2)

Scope of Appropriation

This appropriation is limited to the purchase or development of assets by and for the use of the Ministry of Agriculture and Forestry, as authorised by section 24(1) of the Public Finance Act 1989

Capital Expenditure

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Forests/Agricultural	-	-	-
Land	-	-	-
Property, Plant and Equipment	8,400	8,400	8,600
Intangibles	3,600	3,600	8,000
Other	-	-	-
Total Appropriation	12,000	12,000	16,600

Reasons for Change in Appropriation

The increase in the property, plant and equipment appropriation for 2008/09 compared to 2007/08 is mainly due to the planned construction of a new building at the National Centre for Biosecurity and Infectious Disease. The increase in intangibles reflects the continued development of IT software to support new MAF initiatives, particularly climate change information systems, national animal identification and traceability and MAF BNZ information management systems.

Part 6.2 - Non-Departmental Capital Expenditure

Intended Impacts, Outcomes and Objectives

Intended Impacts, Outcomes or Objectives of Appropriations	Appropriations
Objective - Effective stewardship of the Crown's forestry assets.	Crown Forestry Assets
The provision or release of funds to support the New Zealand Fast Forward Fund (NZFF) Governance or Partnership Board in implementing NZFF related activities. A critical mass of world-class expertise, research and education in key innovation areas. Collaboration and partnerships between government, industry, research and education institutions. Alignment between New Zealand's scientific resources and domestic and international market trends and opportunities.	New Zealand Fast Forward Fund

Crown Forestry Assets (M2)

Scope of Appropriation

This appropriation is limited to capital expenditure on Crown forests, including roading, bridges, fencing and fire equipment.

Capital Expenditure

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	-	-	70

Reasons for Change in Appropriation

This is a new appropriation for 2008/09 to build a bridge across the Waihua stream, a tributary of the Rangitaiki River north of Murupara, to allow 90,000 tonnes of mature pine trees to be harvested from Te Manawa-O-Tuhoe forest.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Harvest of mature pine trees from Te Manawa-O-Tuhoe forest	-	-	Achieved

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Te Manawa-O-Tuhoe forest bridge	2008/09	-	70	-	-	-

New Zealand Fast Forward Fund (M2)

Scope of Appropriation

This appropriation is limited to equity in a Crown entity that will be used over time to fund pastoral and food innovation initiatives and the Crown's share of associated administrative costs.

Capital Expenditure

	2007/08		2008/09
	Budgeted \$000	Estimated Actual \$000	Budget \$000
Total Appropriation	-	-	700,000

Reasons for Change in Appropriation

This is a new appropriation for 2008/09.

Expected Results

	2007/08		2008/09
	Budgeted Standard	Estimated Actual Standard	Budget Standard
Governance arrangements for the New Zealand Fast Forward Fund are currently being developed.	-	-	-

Current and Past Policy Initiatives

Policy Initiative	Year of First Impact	2007/08 Budgeted \$000	2008/09 Budget \$000	2009/10 Estimated \$000	2010/11 Estimated \$000	2011/12 Estimated \$000
Pastoral and food innovation	2008/09	-	700,000	-	-	-

Summary of Reporting Mechanisms

Appropriation	Reporting Mechanism
Crown Forestry Assets	Not required
New Zealand Fast Forward Fund	Annual Report

The above table indicates the mechanisms to be used for reporting actual performance for each non-departmental capital expenditure appropriation.